

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 A

Dollar rise strains
US-Japanese
relations, Page 6

World News

Business Summary

Commuters killed in Paris train crash

Up to 15 people were feared dead after a train carrying commuters at high speed crashed into a station in Paris. At least 40 people were injured and about 20 were believed to be trapped inside the wreckage. About 250 rescue workers struggled to pull people from the trains. The collision happened at 7.10pm in an underground level of the station.

Airbus inquest begins

Louis Mermoz, the French Transport Minister, ruled out technical or mechanical failure as the cause of the crash of an Air France A-300 Airbus on Sunday. Page 24. Earlier story, Page 2

Contadora group meets

Foreign ministers and senior officials of eight Latin American countries met in Mexico, under the aegis of the Contadora Group, to try to boost Central American peace efforts. Summit in Central America, Page 4

Rabin in Washington

Yitzhak Rabin, the Israeli defence secretary, started a week's talks in Washington. As well as discussing defence projects, US officials are expected to be critical of Israel's human rights record in the occupied territories.

Sihanouk peace formula

Kampuchean guerrilla leaders have agreed on a programme for presentation at talks with Vietnam next month. This envisages the establishment of a provisional government headed by Norodom Sihanouk. Page 6

Soviet army chief for US

Marshal Sergei Akhromeyev, Soviet Union's second highest military chief, will visit the US in the first two weeks of July.

No elections in Haiti

Lieutenant-General Henri Namphy, who seized power in Haiti in a military coup on June 19, has promised the army will restore civil rights, but ruled out new elections for the moment. Caribbean reaction, page 4

Curb on lie tests

President Reagan signed a bill to prohibit most lie detector tests of employees by private companies.

Danish coalition wobbly

Danish's coalition government, formed at the beginning of this month following an election in May, has run into trouble over proposed relief for farmers. Page 2

China criticises Cocom

China has criticised the regulations of the Paris-based Coordinating Committee on Strategic Exports (Cocom) as an outdated product of the Cold War.

Hungary-Romania row

Hungarians have demonstrated against Romanian plans to eliminate villages inhabited by the 1.7m-strong Hungarian minority in Romania. Page 3

Philippines bases

Raul Manglapus, the Philippines' foreign secretary, asked the US to recognise that its military bases in the islands served only US purposes and to pay accordingly for their use.

Zambia arrests 'spies'

The Zambian authorities have arrested two white South Africans suspected of spying against the African National Congress, whose headquarters are in the Zambian capital.

Dukakis manifesto short

The manifesto being put forward by Michael Dukakis, the Democratic Party's candidate in November's US presidential election, will be the shortest statement of what the party stands for since 1932. Page 24

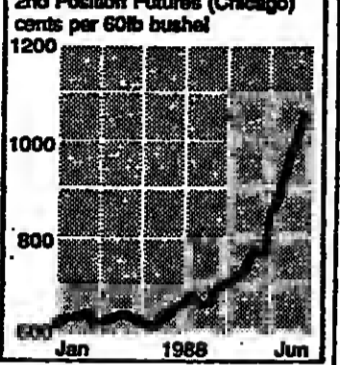
Fort Howard in \$3.57bn buy-out

FORT HOWARD, US paper company and supplier of disposable towels, plates and cups to restaurants and businesses, agreed to sell its business for \$3.57bn to a management group backed by Morgan Stanley, Wall Street investment firm. Page 25

EUROPE's leading public telephone companies agreed a scheme to establish a jointly owned data handling company for the entire area. Page 24

SOYABEAN prices gained ground in Chicago as the scorching drought in the US Midwest continued. Contracts rose the full 20 cents per 60lb bushel.

Soyabean



cent limit for the day with the July contract closing at 1,066.5 cents per 60lb bushel. Commodities, Page 32

LONDON: Worse than expected UK trade figures sent share prices into a virtual free fall, with the market ignoring the potentially positive effects of the falling pound. An attempt by blue chips to rally on the stronger dollar failed as Wall Street opened weakly and the FT-SE 100 index lost 23.8 to 2,841.5. Page 40

TOKYO: The dollar's rise above ¥131 reignited inflation fears in and dampened buying interest. The Nikkei average ended 121.20 lower than Saturday's close at 27,435.01. Page 44

WALL STREET: The Dow Jones Industrial Average closed down \$4.50 at 2,108.45. Page 44

DOLLAR closed in New York at DM1.8217, ¥131.12, FF76.1485 and SF1.5080. It closed in London at DM1.8185 (DM1.8190), ¥130.85 (¥130.60), FF76.1375 (FF76.1150), and SF1.5055 (unchanged). Page 38

STERLING closed in New York at \$1.7025. It closed in London at \$1.7030 (DM3.1250), DM3.0975 (DM3.1375), ¥222.75 (¥225.25), FF70.4525 (FF70.5475), SF2.5650 (SF2.5975). Page 33

GATT: Seven countries tabled a detailed programme for negotiating cuts in tariff protection under the General Agreement on Tariffs and Trade. Page 5

POESCHE, West German luxury sports car maker hit by a slump in its sales, particularly to the US, is dropping its cheapest four-cylinder 244 model produced under contract by Audi in southern Germany. Page 25

TAIWAN: Five of the country's leading banks have applied for government approval to set up branches overseas, but have run into opposition from the finance ministry over proposed locations. Page 27

ROOF INDUSTRIES, leading Israeli industrial conglomerate, declared a 1987 loss equivalent to \$28m, more than double the previous record deficit for an Israeli company. Page 29

FRANCE-QUICK, leading French hamburger chain with 80 restaurants, is to take a majority stake in Freetime with 45 restaurants. Page 26

EUROCOM, Swedish building materials, engineering and trading group, is negotiating the sale of Dynapac, its once-troubled building equipment subsidiary recently been put back on its feet. Page 26

Market profiles

A series of world stock market profiles begins today with a look at Swiss markets. Page 44

Gorbachev to press for restrictions on party's role in state

BY QUENTIN PEEL AND CHARLES HODGSON IN MOSCOW

MR MIKHAIL GORBACHEV, the Soviet leader, will today propose sweeping changes in the organisation of the ruling Communist Party to increase democracy and limit the party's role in the state. He will present plans for multi-candidate elections by secret ballot, restrictions on party officials' tenure of office and non-interference to the running of state enterprises, in the keynote speech of an extraordinary conference of the party - the first to be held for 47 years.

Leading supporters of Mr Gorbachev's perestroika reform programme say the Communist Party leader's speech will be a "bombshell," suggesting that he will propose changes going well beyond the "theses" already approved by the party's central committee.

The purpose of the exercise is to make "irreversible" Mr Gorbachev's reforms, still facing resistance from conservatives in the party, and public scepticism. The key themes of the conference are a reassessment of the economic restructuring launched two years ago, and a major effort to "democratise" the party.

However, he faces an uncertain reception from 5,000 delegates, many of whom are long-serving party officials with an interest in preserving their present power and privilege.

Media circus comes to town

BY QUENTIN PEEL IN MOSCOW

AS 5,000 delegates pour into Moscow for the Communist Party's extraordinary conference, Soviet officials are keen to highlight the lessons learned from the media circus of last month's superpower summit to handle the unprecedented international interest in the meeting.

The same refurbished press centre, with deep-cushioned seats and the latest West German devices for simultaneous translation, has been taken over by the central committee's propaganda department.

A huge golden image of Vladimir Lenin - the only father of the revolution left with an untarnished name - has been erected for the benefit of the television cameras.

Seber-suited bureaucrats have forced themselves to reveal a world's press, and even to reveal a few party secrets.

In the streets, the red banners of May Day are up again, this time emblazoned with the key number every good Soviet citizen must take to heart: XIX, any party rally since the days of Joseph Stalin.

European leaders inch towards closer monetary co-operation

BY DAVID MARSH, DAVID BUCHAN AND WILLIAM DAWKINS IN MANOVAR

EUROPEAN COMMUNITY leaders last night appeared to be inching towards agreement on setting up a high-level study group into improving European monetary co-operation.

West Germany, hosting the EC summit, was trying to engineer a compromise bridging strong differences over a common European central bank between, on the one hand, the UK and, on the other, France and Italy backed by the EC Commission.

Mr Helmut Kohl, the West German Chancellor reminded his fellow heads of government of the eventual goal of economic and monetary union. Optimism about the Community's momentum towards market integration was, however, punctuated by a warning from Mr Kohl that by removing internal barriers, EC member states might become more vulnerable to terrorism and drug

trafficking. Mr Jacques Delors, European Commission President, also highlighted the need for parallel moves to improve labour conditions for Europe's workforce. He was strongly supported by this by President François Mitterrand.

On monetary co-operation, a compromise German proposal was that EC central bank governors should over the next year examine possible stepping-stones towards monetary union. UK officials suggested that Mrs Margaret Thatcher, the British Prime Minister, would not oppose such a study, provided its mandate did not centre on investigation into a European central bank.

France, though favouring a more full-blooded move towards currency union, appeared likely to go along with the German suggestion. Mr Mitterrand said it was necessary to develop the

GORBACHEV'S OBJECTIVES

- Multi-candidate elections for party posts through secret ballots and a 10-year limit on tenure
- Open debates and decisions taken by majority vote
- Non-interference by party bodies in day-to-day running of state enterprises
- Revived powers for elected bodies - the soviets
- Tougher criteria for party membership
- Partial replacement of Central Committee members between party congresses, by secret ballot
- Creation of single body to oversee party discipline and audit party accounts

party conference, seen by supporters of Mr Gorbachev as a vital element in publicising the debate on the reform process.

The ferment to Soviet political address, which he has been preparing in seclusion over the past three weeks, will be televised live but the rest of the conference will be held behind closed doors until the closing session.

Mr Yuri Sklyarov, the party propaganda chief, said this would make it easier for delegates to speak more freely, in what Mr Gorbachev intends should be a process of self-criticism to exorcise the cult of secrecy and authoritarianism of the Stalin and Brezhnev years.

Long-time observers were surprised to note that no plenary meeting of the party's central committee was held in advance to approve the party leader's editorial comment, Page 23-Azerbaijan unrest, Page 3

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Morgan Stanley analyst on dealing charges

By James Buchan in New York

MORGAN STANLEY, the blue-chip US investment bank, was yesterday caught up in Wall Street's insider trading scandals with the filing of major civil charges against a young securities analyst at the company.

The claim by the Securities and Exchange Commission that it had uncovered a multi-million dollar insider trading scheme involving Mr Steven Wang, a mergers and acquisitions analyst at Morgan Stanley, is an embarrassing blow to a firm long regarded as the best managed and most reputable of all Wall Street houses.

The case, which the SEC says is its biggest since the Ivan Boesky affair two years ago, ends a lull in Washington's wide-ranging investigation of Wall Street.

There has been speculation that the SEC did not want to unsettle financial markets immediately after October's crash.

Mr Gary Lynch, head of enforcement at the SEC, said yesterday that the agency had asked a federal court in New York to force Mr Wang, 24, and Mr Fred Lee, a 38-year-old Taiwanese businessman, to disgorge \$19m in illegal profits and pay triple that sum in damages. It was not clear yesterday whether Mr Randolph Gililani, the US Attorney who is handling a parallel criminal investigation into Wall Street practices, would seek criminal charges against the two men.

According to the SEC complaint, which was filed yesterday in the New York court, Mr Wang passed "material non-public information" about takeovers and other price-sensitive corporate developments to Mr Lee after he joined Morgan Stanley's high-flying mergers and acquisitions department in March 1987.

From at least that July, the SEC says, he passed inside information on about 25 stocks, including E.P. Dutton (which was bought by Shearson Lehman) Stop & Shop (which went private) and Federated Department Stores, which was bought by Campeau of Canada.

The SEC said the allegations followed investigations by the New York Stock Exchange and other exchanges into suspicious price movements. The case is not based on information provided by Mr Ivan Boesky, the imprisoned arbitrator who turned state's evidence as part of his plea bargain two years ago.

The bank immediately suspended Mr Wang and said it would consider possible legal action against Mr Wang and Mr Lee.

The conference agenda, resolutions to be discussed, and even the length of time it is to last, are being quiet until the last moment. Soviet television will resume as normal on Saturday, but state radio appears to think it will go on until Sunday. That at least smacks of good old-fashioned secrecy, quite apart from confusing the opposition.

The Leningrad list includes 17 government men from Moscow, 44 full-time party officials, the Komsomol, its youth wing, and the trade unions. Seven come from the military and the KGB, 21 are top managers of state enterprises or institutes. Others are selected members of the working class, and some are from agriculture.

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UK trade deficit may force new rise in base rates

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

PRESSURE ON the UK Government to raise interest rates for the fourth time this month intensified yesterday as official figures revealed a dramatic deterioration in Britain's current account deficit to a record £1.2bn (\$2.04bn) in May.

London's financial markets expect a rise to base rates from the present 9 per cent to 9½ or 10 per cent later this week - most probably today - following a slump in sterling's value in response to the figures. The pound fell by 4 pennings against the D-Mark to its lowest level since March.

Share and gilt-edged prices also fell sharply as the size of the deficit reinforced fears that buoyant demand in the economy is leading to inflationary "overheating".

Building societies and banks have made it clear that they would respond to any further base rate increase with a rise in mortgage rates. That in turn, would absorb part of the Budget tax cuts which have been boosting pay packets in Britain during the last week.

Mr Nigel Lawson, the Chancellor of the Exchequer, who yesterday delivered an upbeat message on the Government's privatisation programme to a conference in London, gave no clues to his intentions on borrowing costs.

The Treasury said the monthly figures should be treated cautiously because of their erratic nature and the frequency of revisions. It added only that it would not tolerate an inflationary depreciation in the pound's value and that "monetary conditions" would be kept appropriately tight.

Whitehall officials said the Government was anxious yesterday had not been seen to have been "panicked" into a base rate rise

in the immediate aftermath of the trade figures. They would not, however, rule out such a move within the next few days.

They acknowledged also that despite public reassurances that the worsening deficit reflected the relative strength of Britain's economy, there was serious official concern over the pace of deterioration.

That concern was likely to strengthen the Treasury's resolve in resisting claims from other departments for up to £10bn of additional spending allocations next year.

Mr Bryan Gould, the Labour Party trade and industry spokesman, said that the latest figures showed that Britain now faced a "balance-of-payments crisis". He added that a rise to interest rates would be the worst possible Government response.

The May current account deficit, twice the level expected in the markets, took the cumulative gap for the first five months of this year to £4.7bn, compared to the £1.7bn deficit during the whole of 1987. The Treasury forecast of a £4bn shortfall in 1988 is now out of date. It gave no new estimate but many City economists are now predicting a figure of around £10bn.

The widening trade gap to a large extent reflects a continuing surge in imports, triggered by still-buoyant consumer spending and an apparent upsurge in investment. Separate official figures released yesterday show that consumer spending is being underpinned by rapid rises in personal incomes. After adjusting for inflation, incomes were 5½ per cent higher in the first quarter than a year earlier.

US markets fall

BY JANET BUSH IN NEW YORK

US EQUITIES and bonds fell sharply yesterday, reflecting concerns about rising world interest rates, a decline in the dollar after reported US Federal Reserve intervention in foreign exchange and surging commodity prices.

The New York Stock Exchange, the Dow Jones Industrial Average lost 34.50 points to close at 2,108.45. US bond prices were quoted more than a full point lower to late trading with the Treasury's benchmark long bond quoted 1¼ point lower for a yield of 8.96 per cent.

The dollar was quoted at start to build further.

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A perception of the Republican candidate's shortcomings has spread across the US, Page 23

WHY THE VOTERS FIND IT HARD TO LIKE VICE PRESIDENT GEORGE BUSH

Hungary: Revolutionary force in the business world 3

Washington: Shultz mission reflects dilemma on Central America 4

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Frankfurt: Porsche, under pressure, drops its 924 model 25

EUROPEAN NEWS

Remarkable turnaround for flamboyant Delors

BY DAVID BUCHAN IN HANOVER

IN A remarkable political turnaround, Mr Jacques Delors will this morning be officially re-nominated as EC Commission president...



Delors: happy return of its trade, rural society and even culture.

or continuing to serve in the Commission in some capacity other than president. If there is a favourite to succeed him, at this remote stage, it is Mr Martin Bangemann...

Worker conditions highlighted

BY WILLIAM DAWKINS IN HANOVER

THE EUROPEAN Commission yesterday called on EC leaders to put fresh emphasis on improving workers' conditions in the campaign to scrap all internal trade barriers by 1992.

Mr Papandreu said that his big priorities would be reducing unemployment, and improving pensions and medical care.

Ms Thatcher warned against creating unnecessary regulation. She stressed that worker participation should be a matter for companies, rather than laid down in law...

Call for EC-wide crime squad

BY WILLIAM DAWKINS

EUROPEAN Community leaders were last night due to consider stepping up joint action against the growing tide of international crime.

Mr Helmut Kohl, the West German Chancellor, was expected to propose to set up a European Community crime squad...

agreement on confiscating terrorists' bank accounts. Renter reports from Frankfurt: European Community environment ministers began a two-day conference on water pollution yesterday...

European telecoms market warned on overseas suppliers

BY TERRY DODSWORTH

THE EUROPEAN telecommunications market may become more vulnerable to overseas equipment suppliers as a result of the European Community's moves towards more standardised networks within the region...

Mr Wit also warned against over-hasty investment decisions in new cable systems and telecommunications networks.

Tariffs on international leased lines, he said, were particularly high, while quality was unnecessarily low.



A gondola searches through the smoking wreckage after Sunday's crash of an Airbus A-320 aircraft

Ustica disaster shrouded in mystery after eight years

BY JOHN WYLES IN ROME

THE EIGHTH anniversary of the Ustica air disaster, which cost 81 lives, passed yesterday with few suspicions yet dispelled that Italy's political and military authorities are hiding the truth about the cause.

and aeronautics experts are now examining it. Their report is due in September and should determine whether the aircraft was shot down.

Airbus hoping for swift result from crash inquiry

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

AIRBUS INDUSTRIE will be hoping for a swift result from the accident investigation which began almost immediately after the crash of one of its A-320 aircraft on Sunday afternoon.

covered by other arrangements. Such an order book is supported by a vast web of manufacturers reaching down from the main partners - Aerospaciale and Deutsche Airbus (each 37.5 per cent), British Aerospace (20 per cent) and Casa of Spain (4.2 per cent).

emphasis on computer techniques in its airliners is correct. At the same time, the commercial credibility of the organisation itself has been in doubt.

The accident, at Habsheim airport near Mulhouse in France, occurred when an A-320 ploughed into the trees during a low fly-past.

But deliveries of all Airbus models will build up quickly, and top the 100-aircraft-a-year mark by 1998.

This in turn followed a re-organisation in a special committee, "Four Wise Men" which suggested that such reorganisation was necessary to ensure much greater financial control.

A-320 computerisation on trial

BY MICHAEL DONNE

DURING their efforts to discover the cause of the A-320 crash on Sunday, the investigators from the French accident inquiry bureau will be primarily trying to ascertain whether any failure of the aircraft's extensive computerised control systems was responsible.

ers and electronic impulses replace mechanical cables as the link between the pilots and the moving surfaces of the wings (ailerons and spoilers) and the tail (elevators) that control the aircraft's attitudes during flight.

Airbus remains quiet about the crash. It points out that its fly-by-wire system includes computers, and that any four of these is capable of the aircraft safely on its own.

Danish coalition runs into early problems

BY HILARY BARNES IN COPENHAGEN

DENMARK'S coalition government, formed at the beginning of this month following an election in May, has already run into serious trouble in the Folketing (Parliament).

has only 67 seats in the eight-party, 179 seat Parliament. It is the weekend after falling to win support for its measures from the opposition Social Democrats last week.

Cyprus in campaign to boost investment

BY OUR CORRESPONDENT IN CYPRUS

THE CYPRIOT authorities have launched a world-wide campaign to attract more foreign investors in a bid to turn the island into a business and trade centre in the eastern Mediterranean.

Mr Alexits Alexandou, governor of the Cyprus central bank, yesterday presented a new publication entitled "Cyprus, a guide for foreign investors" and said the recent customs union agreement between Cyprus and the European Community created a favourable climate for the Cyprus register, but direct foreign investments in the past five years reached only Cyprus £19m (£19m).

Angry villagers protest at slow Turkish rescue

ANGRY villagers stoned troops and hurled abuse at rescue workers yesterday in protest at the slow pace of relief operations after the Turkish region of Gazik was hit by a severe earthquake.

FT CONFERENCE Tele-communications

BY TERRY DODSWORTH

The decentralisation of intelligence in telecommunications and computer systems away from central switches and main frames would have profound effects on many business decisions, according to Mr Peter Gershon, managing director of STC telecommunications.

Mr Gershon said deregulation and privatisation had given a spur to the development of intelligence telecommunications services in the UK and this meant the UK was well placed for the opening-up of the European market.

Holidays, the tour operator which has recently established a trans-European data network. National differences to technology and regulations had cost more time, energy and money than you care to think.

Mr Jean-Philippe Gallant, director of telecommunications strategy at IBM Europe, said the liberalisation and standardisation of international telecommunications services would facilitate development of electronic trading between companies on an international scale.

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EUROPEAN NEWS

Revolutionary force in Hungarian business world

WHEN Mr Janos Kadar, Hungary's Communist Party leader, was swept out of office last month, Western commentators were taken aback by the abruptness of the change.

Less widely reported was the appointment to the politburo of Ms Iona Tatal, managing director of Taurus Rubber Company. But that was also significant as a clear endorsement of management methods that have scarcely been tried elsewhere in the Eastern bloc.

With six plants in Hungary, warehouses and sales offices in Scotland and West Germany, and a partly-owned US subsidiary, Taurus is a world force in tyres and industrial rubber products. It employs 10,000 people and exports half its output.

Such international prominence is rare for a Comecon enterprise. What makes Taurus even more unusual is its use of Western management theory in devising corporate strategy.

Ms Tatal was an innovator long before Mr Mikhail Gorbachev, the Soviet leader, committed himself to greater convergence between Comecon and the West.

Now that Moscow and several of its allies are seeking to act on that commitment (by encouraging joint ventures, promoting independence and accountability among managers, introducing the concepts of profit and bankruptcy, and working towards a convertible currency), Taurus provides an important case-study.

In 1981, the company was among the first in Hungary to be given the right to export and import on its own account.

Taurus not only set up direct contacts with Western export markets, it created foreign subsidiaries. In the US, Taurus established a joint-venture import/wholesale company with an American entrepreneur. It has since carved out a slice of the US replacement market for truck steel radial tyres.

It established warehouses and sales and service facilities in Aberdeen, Houston and Hamburg to serve offshore oil customers for its sophisticated rotary hoses.

In January 1986, Ms Tatal volunteered Taurus for a World-Bank-sponsored "structuring programme," to be devised with help from Western consultants.

This involved making Taurus more competitive in international markets, designing a portfolio

strategy, and internal reorganisation. Supporting investments in equipment, information systems, quality control, energy saving and laboratory tools would then become eligible for World Bank financing.

Ms Tatal faced an entrenched corporate culture. The very idea of competitiveness was a novelty in Hungary, where most companies have had monopoly positions in the home market. The traditional focus was on gross output, rather than costs or profit. Taurus had never measured how efficiently it used materials, energy, labour and capital compared with international competitors.

In fact, it lagged behind Western producers markedly. By analysing its position, management

John Lindquist on a Comecon company leading the way in adopting Western management methods

was able to reduce Taurus' high unit energy consumption and material scrap rates. Product weights, which were typically 10 per cent heavier than those of competitors for similar performance, are now being cut.

But Hungary's system imposed constraints. Part of the reason for low productivity was a high turnover of labour - 50 per cent a year among Budapest employees, against 10 per cent for European Community rubber producers.

For Taurus, the heart of the restructuring was to formulate a portfolio strategy: to focus on areas of competitive advantage and cut back on less profitable activities.

This proved to be a difficult process, given the unfamiliarity of the notions of competitiveness and profitability.

Although cost and profitability data had been collected for several years, they had never seriously been used to allocate resources.

The idea of focusing activities more narrowly ran up against a sense of national duty to supply the domestic market with a complete range of products.

To design a portfolio strategy,

Ms Tatal carried out an unprecedented exercise in internal glasnost. Managers in every department were invited to evaluate the strengths and weaknesses of each product line.

This helped identify products where Taurus was internationally competitive - radial tyres and air springs for trucks and buses, and rotary hoses for the oil industry. Capitalising on a large home market (Hungary's Ikarus is the world's largest bus manufacturer), Taurus achieved the economies of scale necessary to carve a niche in the world market.

Reviewing product strategy enabled Taurus to respond to competitive threats. For example, in rubber camping mattresses, a product where Taurus exported over 80 per cent of production to the West and held a 20 per cent world market share, it suddenly faced a low-cost competitor, China.

Taurus devised a response that was typical of Western companies: concentration on quality and design, promotion of its "Palma" brand name, and a focus on up-market specialised camping goods.

The third component of the restructuring programme was internal reorganisation. Ms Tatal's goals were to make Taurus more flexible, more responsive to the market, and to reinforce the product group strategies.

Like other Hungarian companies, Taurus was highly centralised and organised functionally. Decisions were pushed upwards, or postponed. Ms Tatal reduced the number of direct reports, cut overheads, and set up profit centres with performance incentives for managers. This year workers will be able to buy non-voting shares, tied to profit performance.

Ms Tatal's efforts have changed the corporate culture. There is more internal debate and self-criticism, and throughout the company, people are more willing to take responsibility and show initiative.

If the political wind in Eastern Europe continues to blow the same way, there is every reason to expect that the Taurus experiment will be repeated. The evidence allows room for cautious optimism.

John Lindquist was involved in the Taurus restructuring in his capacity as a partner in the Boston Consulting Group

Hungarian row with Romania escalates

By Leslie Collitt in Berlin

A SMOLDERING ethnic conflict between two Warsaw Pact neighbours, Hungary and Romania, grew yesterday as tens of thousands of Hungarians staged a mass demonstration in Budapest against Romanian plans to eliminate villages inhabited by the 1.7m-strong Hungarian minority in Romania.

The demonstration was organised by the opposition Democratic Forum (MDF), but is being supported by the Hungarian authorities. Hungary has protested bitterly in recent weeks over severe discrimination against its ethnic cousins in Transylvania. Budapest has given temporary residence permits to more than 5,000 Romanian citizens, mainly ethnic Hungarians, who sought asylum in the past year.

The dispute between Hungary and Romania is one of the bitterest between two Warsaw Pact neighbours ever to have been brought into the open.

The demonstration began in the evening with a rally in Heroes Square in central Budapest. The capital has been awash with unofficial leaflets calling on the people to attend the demonstration.

Some of the placards they carried called for national rights in Romania and an "end to dictatorship".

Following a speech and the reading of a memorandum to be handed to the Romanian ambassador, a torchlight procession proceeded to the Romanian embassy.

The Hungarian authorities sought guarantees from the organisers that anti-Romanian slogans would not be chanted near the embassy and that there would be no violence.

Organisers of the demonstration spoke of rumours that Romania had sent agents to Budapest to stir up Hungarians. Several forged leaflets with nationalist and irredentist slogans were discovered bearing the initials MDF which were believed to be a Romanian "provocation".

Hungary ruled Transylvania until 1918, when it was ceded to Romania. Budapest was briefly awarded the region by Nazi Germany in 1940.

SOVIET COMMUNIST PARTY EXTRAORDINARY CONFERENCE

Gorbachev faces test on democracy

BY QUENTIN PEEL IN MOSCOW



Gorbachev: party problems

THE MOST contentious and critical issue for Mr Mikhail Gorbachev at the extraordinary conference of the Soviet Communist Party, which starts today, is how to bring genuine democracy into the rigid bureaucratic structure of the party itself.

The party leader has already spelt out a string of proposals in the "theses" for the conference, approved in advance by the central committee but largely written by him, and he may well produce more today.

Key elements in the Gorbachev plan include open debates and multi-candidate elections for party posts, a 10-year limit on the time officials can hold office, and a review of membership qualifications of all 20m party members.

At the same time he is calling for a revival in the powers of elected bodies - the Soviets which exist at every level, but which act as little more than rubber stamps for his decisions.

The theses refer repeatedly to the need to return to the "Leninist concept" of the ruling party as the "political vanguard" of the working class, admitting that since his death a whole series of "deviations" had begun, including limits on the freedom of debate, the concept of a collective leadership, and inner-party democracy.

"This vicious practice remained in the years of stagnation (the Brezhnev era) to some extent or other," they say. "Some executives started thinking they

had been appointed to their posts for life. They considered themselves infallible, abused power, and neglected the interests of rank-and-file party members and working people."

At least a dozen specific recommendations are contained in the theses for changes in the party's rules which could be approved by the conference - although it has no power to change the basic charter of the party.

The clearest recommendation is for party officials to hold office for only five years before re-election, and as a rule to be allowed only two terms in office. Mr Gorbachev was apparently forced to compromise by allowing the possibility of a third term, provided three-quarters of the party members in the organisation agree in advance.

Literally hundreds of party officials through the country have already held office for ten years, and many members of the ruling central committee.

Other key proposals include:

- Party committees barred from issuing direct instructions to state and economic bodies.
- Non-interference in the day-to-day operation of work collectives and other enterprises.
- Maximum openness of party debates, with decisions approved by majority voting.
- Tougher party membership criteria, and an end to the practice of "regulating the growth of party ranks by order".
- Considering "discussion of the social and political posture of every communist" before the next party congress.
- Genuine competition for party posts, wide-scale discussion of candidates and voting by secret ballot to become the norm.
- Communists shall "have the right to nominate a number of candidates exceeding that of the committee membership" for all elections to party committees.
- Allow for the partial replacement of central committee members between congresses, with voting by secret ballot.
- Establishment of a single body to oversee party discipline, and snuff the party accounts.

If the proposal on partial replacement of the ruling central committee is approved, it could open the way for Mr Gorbachev to institute the rapid retirement

of many long-serving members elected in the Brezhnev years. The same would be the natural consequence of a time-limit on office-holders.

One proposal not put forward in the theses but favoured by many supporters of the general secretary would be an age limit on office holders of 65, with a possible limit of 70 for members of the politburo of the central committee. Mr Gorbachev may yet suggest it in his report to the conference.

As for the role of the elected soviets, the Gorbachev plan would introduce new strict rules to prevent officials from simultaneously being elected deputies, in an effort further to curb the power of the bureaucracy.

Increased budgets, longer sessions, and a similar restriction on the term of office to that for the party are all put forward.

The role of the Supreme Soviet of the USSR, which currently meets for only two three-day sessions a year to rubber-stamp a handful of decisions, is also to "row radically." Among the suggestions put forward are to "guarantee the free nomination of candidates, wide and multi-sided discussion of nominees at public meetings, and in the mass media."

Mr Gorbachev's problem remains that the very people he is seeking to persuade to accept the reforms - the party officials and leading members - are those who have most power to lose.

Moscow fails to quell unrest in Azerbaijan

BY CHARLES HODGSON IN MOSCOW

A SENIOR Soviet official admitted last night that unrest was continuing in the disputed region of Nagorno-Karabakh despite reports from local officials that strikers were returning to work.

Mr Vyacheslav Mikhailov, deputy chairman of a Central Committee working party on relations between Soviet nationalities, said in Moscow that local authorities were working hard to return the situation to normal "but have still failed to do so".

Mr Mikhailov admitted that local party officials had "lost the campaign among working people to stop the strike and resume work".

However, local party officials in Stepanakert, capital of the region, told Reuters news agency that 70 to 80 per cent of enter-

prises were working. Some people had taken part in demonstrations yesterday before returning to their jobs.

Workers in the mountainous enclaves, three quarters of whose population is Armenian, had previously threatened to continue a month-long general strike until the authorities in Moscow addressed demands for transfer of the region from Azerbaijan to neighbouring Armenia.

Their protests, combined with pressure for greater independence in other regions, particularly the Baltic states, has been seen as a potential embarrassment to Mr Mikhail Gorbachev as the extraordinary Communist Party conference which opens today.

Mr Mikhailov gave a clear indi-

cation that Moscow was unwilling to consider such a transfer. Pointing out that the Azerbaijan Parliament had rejected Armenian demands for reunification, Mr Mikhailov said: "We should overcome the practice of resolving one problem at the expense of creating another."

A straight transfer to Armenia would cause further damage to relations between the two populations and aggravate existing tensions, he added.

Mr Mikhailov also ruled out a division of the disputed region. Describing Nagorno-Karabakh as a unique crossroads where Christianity and Islam met, he said that to divide it would be "erroneous" since "unity among cultures is our ideal."

There has been growing specu-

lation that the only solution may be to give Nagorno-Karabakh autonomous status under direct control from Moscow, rather than Azerbaijan.

Mr Mikhailov said it was crucial to ensure that people of both ethnic groups felt their cultures and traditions were being safeguarded without discrimination.

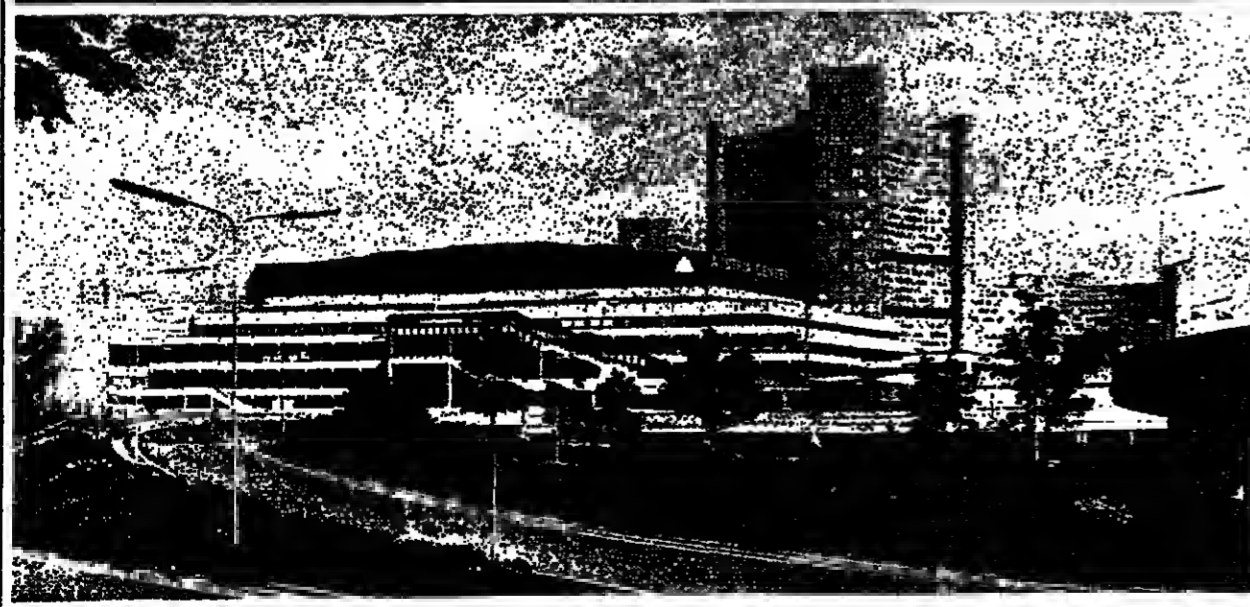
He laid the blame for the present unrest firmly in the hands of past leaders of Azerbaijan. He singled out Mr Geidar Aliyev, who was dropped from the ruling politburo last October, and Mr Kyamran Begirov, who took over from Mr Aliyev as Azerbaijan party chief in 1982 and was sacked in May, following criticism of the local leadership for neglecting the needs of Nagorno-Karabakh Armenian population.

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PHILIPS

AMERICAN NEWS

Shultz mission reflects dilemma on C America

BY LIONEL BARBER

MR GEORGE SHULTZ, the US Secretary of State, embarks on a four-nation tour of Central America tomorrow which reflects the Reagan Administration's conflicting assessment of problems in the region.

US machine tool orders reach seven-year high

BY RODERICK ORAM IN NEW YORK

US machine tool orders surged last month to their highest level in seven years, reflecting a growing commitment by US manufacturers to expand their capacity to meet strong domestic and export demand.

Arias of Costa Rica, but they concede that the timing of his trip - his first to the region since 1984 - has aroused expectations of new diplomatic moves.

Telephone strike hits services in much of Canada

By David Owen in Toronto

SOME 19,500 Canadian telephone operators and technicians in Ontario, Quebec and the North-west Territories went on strike yesterday after rejecting Bell Canada's final contract offer.

Mexico's first opinion polls fall short on credibility

OPINION POLLS are a novelty in Mexico, where the 71-year-old regime headed by the Institutional Revolutionary Party (PRI) has generally preferred to interpret the views of Mexicans rather than consult them.



Poll outcome is near what PRI officials foresee, and has thus been questioned by independent commentators, writes David Gardner in Mexico City.

It was commissioned by ECO Incorporated, a Los Angeles-based maker of Spanish language TV programmes. ECO is owned by Televisa, Mexico's private television monopoly, headed by Mr Miguel Aleman, son of the 1946-52 President of the same name.

Caribbean takes united stance on Haiti

BY CANUTE JAMES IN KINGSTON

HAITI'S Caribbean neighbours, which had indicated confusion over recent political changes in the country, are now united in efforts to isolate the military government of General Henri Namphy, who took power in a coup last week.

Brazilian sugar producers lose battle on sweeteners

BY JOHN BARHAM IN SAO PAULO

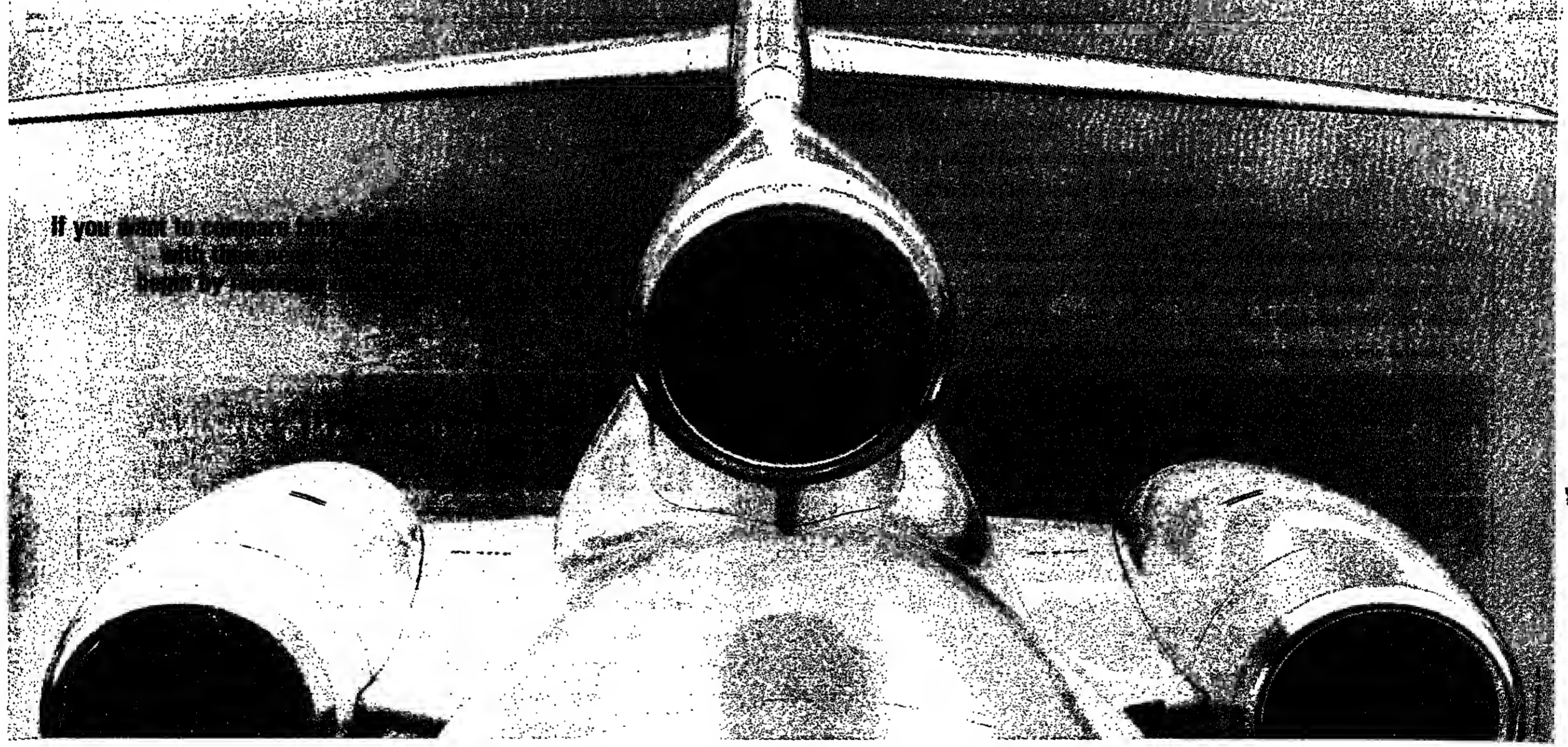
BRAZILIAN sugar producers have lost a long battle against artificial sweeteners in soft drinks. A government decision that the sweeteners are not harmful to public health has been pushed through by Mr Borges da Silveira, the Health Minister.

Israel seeks to block Chinese missiles sale

THE Israeli Defence Minister, Mr Yitzhak Rabin, asked for US help in blocking Chinese missile sales to Arab countries, US officials said yesterday.

Israel seeks to block Chinese missiles sale

Mr Rabin, in Washington for talks with President Reagan and congressional and Jewish leaders, discussed the proliferation of missile technology in the Middle East with Mr Frank Carlucci, the Defence Secretary.



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WORLD TRADE NEWS

Toyota to decide EC car plan by next year

By Clay Harris in Tokyo

TOYOTA, Japan's largest motor group, will decide by the end of next year whether and how to proceed with plans to make cars in the European Community.

Toyota's feasibility study will review the merits of independent or joint production and consider the best location for a European manufacturing base. It is the latest evidence that Japanese car groups are anxious about their position in light of the plans for a unified EC market by 1992.

Last week, the motor companies agreed to limit exports to the EC to 1.21m cars and commercial vehicles this year, a 3.2 per cent rise over the number shipped in 1987.

The Toyota study will assess the record of the commercial vehicle joint venture with Volkswagen, due to begin production in Hanover, West Germany, at the beginning of 1989.

The company's only other manufacturing facilities in the EC are a Portuguese factory for light trucks and a truck venture in France.

Bid to step up export efforts

THE latest agreement between Washington and Tokyo to encourage Japanese imports of US consumer goods appears to give little more than a new name to existing trade promotion efforts, Clay Harris writes.

Officials made clear yesterday that the "Market Japan" project, announced in Washington at the weekend, was mainly an attempt to build on the success of the Japan-US trade facilitation committee by focusing on only a few areas.

The initial emphasis will be on sporting and leisure goods, furniture, jewellery, processed foods and pet foods, sectors in which US exports to Japan totalled \$1.55bn (\$861m) last year.

Japan and the US are hoping to create exemplary "success stories" to encourage small and medium-sized US companies to step up their export efforts.

Exporting companies have drawn up plans to sell goods in exchange for IOUs, John Barham reports from Sao Paulo
Brazil considers paying part of debt with merchandise

BRAZIL is considering paying part of its vast foreign debt with merchandise under a scheme that combines aspects of existing debt-to-equity conversions and international countertrade.

Exporting companies, scouting a profit, have drawn up plans to sell goods worth \$9bn (\$5bn) a year in exchange for Brazilian IOUs. They want to cash in on the 55 per cent discount available on their country's foreign debt by exporting everything from shoes to ships.

The Government is seriously considering the idea, as are creditor banks and many exporters. However, only a few of their proposals are likely to be approved. Bankers say that debt-to-merchandise conversions are likely to be worth \$2bn-\$3bn a year.

Peru is the only one of Latin America's debtors to introduce a debt-for-goods mechanism. Under the scheme, a foreign importer would buy a loan from an inter-

national bank at a discount. The debt's face value would be equivalent to the value of the purchase. The importer would then present the debt to the Brazilian Central Bank, which would pay the exporting company the debt's full face value in local currency.

Mr Arnaldo Wald, president of the Securities Commission, which helps run Brazil's debt-to-equity conversion auctions, said the scheme was intended to benefit industrial sectors that do not export already and have spare capacity. Alternatively, debt could be used to promote "traditional" Brazilian goods in new markets.

In theory, everybody would be happy. The importer would get a discount on its purchases at no cost to the exporter. The Central Bank would cancel part of the \$121.3bn foreign debt and foreign banks would slim down their Brazilian portfolios. The losers

would be the banks' long-suffering shareholders, since the original bank lenders would be realising a loss in the process.

Mr Silvano Valentino, president of Fiat's Brazilian subsidiary, is trying to convince the Government to authorise debt conversions to reduce losses on Fiat's \$500m annual exports.

He says Brazil must reduce export costs if it wants to remain competitive in the international car market. Mr Valentino complains that exporting cars from Brazil has become unprofitable. Fiat, Brazil's largest private exporter, calculates that its costs have risen 40 per cent over domestic inflation and the decline in the exchange rate since 1986.

Mr Valentino admits that a debt-to-export conversion scheme would only partly reduce his export costs. The importer would have to share the discount with the borrower, the lender and

probably the Central Bank as well. A banker says the effective discount would fall from 55 per cent to about 27 per cent.

Exporters want to cash in on the 55 per cent discount available on their country's foreign debt, by exporting everything from shoes to ships

Several banks are said to be interested in the scheme, including Manufacturers Hanover Trust of New York, Lloyds Bank International, Midland Bank and NMB Bank of the Netherlands.

But as Mr Wald of the Securities Commission mentioned, Brazil's depressed shipping industry is the most likely beneficiary of a

debt-to-export mechanism. Shipbuilders have already sent the Central Bank debt-to-export proposals worth \$2bn. The industry needs all the help it can get.

The vessels they build can cost 30 per cent more than those constructed in South Korea, yet profits seem as elusive as ever.

Ishikawajima, a Brazilian affiliate of Ishikawajima, the Japanese shipbuilder, has already announced a debt-for-exports proposal. Marimpex, a Hamburg-based trading company, has ordered three oil tankers worth \$200m from Ishikawajima.

The shipyard says it has a further \$400m orders on hand from an US company. Were it not for the debt subsidy, these orders might never have been placed. Marimpex and Ishikawajima are suggesting that 80 per cent of the ship's price be paid with debt and the rest with hard currency.

Bankers point out that the Government could even save money,

since the Central Bank would use its share of the discount to reduce the cost of subsidising export finance interest rates.

But there are many drawbacks. A Sao Paulo banker said: "All this might be very good for Brazil and for the banks, but it would be bad for international trade, because it would reward inefficiency."

The scheme could also be bad for balance of payments. Brazil needs to earn a \$12bn trade surplus to remain current on its annual debt service payments and honour other hard currency obligations.

In 1986, exports tumbled, reserves evaporated and Brazil had to suspend interest payments for a year. Debt-to-export conversions might replace sales that would have been made anyway and would have been paid for in hard currency. On the other hand, they would reduce help to interest payments as the debt

declines. A banker who advocates debt-for-goods conversion agreed that every operation would have to be monitored and dealt with on a case-by-case basis to avoid possible abuse.

International organisations, particularly the International Monetary Fund, are known to frown on barter operations because of their possibly negative impact on the balance of payments, and Brazil is negotiating a \$1.5bn stand-by loan with the IMF.

But exporters say they cannot afford to wait much longer. Mr Valentino puts it bluntly: "If we do not get some relief, our exports will fall vertically and we will have to begin reducing our activities in Brazil."

"If we export less, Brazil will have a smaller surplus to pay the debt with. But if we adopt this mechanism, Brazil will slowly reduce the debt it already owes."

Brazil buys French helicopters

BY IVO DAWNAY IN RIO DE JANEIRO

THE Brazilian army has finally signed a \$250m (\$133m) contract for 52 helicopters from Aerospatiale, the French state aerospace group, despite an attempt to postpone the deal by the US's Bell Helicopter group.

Bell had issued an injunction in the Brazilian courts this month saying that the army had failed to explain adequately why it was accepting a tender for more costly machines.

Since it emerged in February that Aerospatiale was favourite for the contract, rival bidders have raised protests. The Brazilian contract is the first part of a big purchasing programme of up to 400 machines which could be

worth \$2bn over the next 15 years.

It will also define who is to dominate the helicopter industry in a country where the machines are vital to the transport system.

Aerospatiale's rival bidders included Messerschmitt-Bölkow-Blohm of West Germany, Sikorsky and Bell of the US.

Industry observers claim the Bell offer of 206L3 and 212 troop carrying machines was the cheapest and most appropriate. But the army ministry has opted for 16 Ecureuil class attack machines and 36 Dauphin transports.

One reason for the decision relates to Helibras, a partnership between Aerospatiale and the

state of Minas Gerais to assemble French machines in Brazil.

The Minas Government has sought to dispose of its holding in the company to Engesa, the private Brazilian arms maker.

Engesa has argued that it could not take on the Minas stake if it could be sure that Helibras would have a major participation in the army contract. Only a successful Aerospatiale bid could ensure this.

Financing for the Aerospatiale deal involves an eight-year open credit, with a down-payment of 15 per cent or about \$42m at 1.18 per cent over Libor from a consortium of banks.

EC to re-open hardwood panel dumping inquiry

By Tim Dickson in Brussels

THE European Commission is to re-open anti-dumping investigations into producers of hardwood panels in Czechoslovakia, Poland, the Soviet Union, Romania, Sweden and Brazil.

The move, announced yesterday, follows complaints from EC manufacturers, which claim that commitments entered into by some importers were not being observed. They are also worried that more protection will be needed when existing duties run out at the end of this year and in 1989.

The European Confederation of Wood Industries says imports from the countries concerned have increased by 23 per cent to 259,000 tonnes between 1985 and 1987 at a time when consumption in Europe has been falling by 1 to 1.5 per cent a year.

Brazilian imports have risen from 37,400 to 50,000 tonnes over the period, while Sweden's - although more or less unchanged - have remained at a high level" (115,000 tonnes in 1987).

Import prices are said to be between 10 and 30 per cent below European producers', while the weakness of the dollar has raised the fear that exports by non-EC countries may be re-directed from North America to Europe.

Cuts in tariff protection urged

BY WILLIAM DULLFORCE IN GENEVA

SEVEN COUNTRIES have tabled a detailed programme for negotiating cuts in tariff protection under the General Agreement on Tariffs and Trade.

The joint plan, submitted last week by Australia, Canada, Hong Kong, Hungary, Korea, New Zealand and Switzerland, to the group negotiating on tariffs under Gatt's Uruguay Round, included a formula for agreeing across-the-board tariff cuts.

Talks on tariffs in the Uruguay Round have attracted much less attention than those on trade in agriculture, services and intellectual property.

But the seven countries argued that tariff liberalisation was a central element without which the overall liberalising objectives of the round could prove difficult to achieve.

"Nuisance" customs duties, those whose levels are so low

that the cost of collection is frequently greater than the revenue produced, would be eliminated.

The seven also called for a substantial increase in the level of tariff bindings by all Gatt members. By "binding", a government fixes a level above which a tariff cannot be raised without paying compensation to the countries affected.

Since its inception 40 years ago, Gatt's main triumph has been to reduce the level of tariff protection. Duties levied by the main industrialised countries on industrial imports now average little more than 4 per cent.

However, "peaks" of tariff protection remain on some sensitive goods of special interest to the Third World. Developing countries also want so-called tariff escalation - which raises duties as the degree of processing increases - to be pared.

The large trading countries are seeking concessions from developing countries, particularly the newly industrialised group of South Korea, Taiwan, Singapore and Hong Kong, where customs duties are still high and tariff bindings much less frequent.

Progress on tariffs had to be demonstrated by the time of the trade ministers' mid-term review in Montreal in December, the seven said.

They advocated a formula for a general reduction in tariffs rather than negotiating tariff concessions on the request-and-offer basis preferred by some developing countries under which every concession would result from bilateral bargaining.

Developing countries could be allowed more time to apply tariff reductions, would be required to bind fewer tariffs, and could bind them at higher levels.

Danes plan new ship registry

DENMARK will set up an international ships registry this autumn in accordance with legislation just passed through the Folketing (parliament), Hilary Barnes reports from Copenhagen.

The Danish International Registry (DIR) is intended to stop Danish owners transferring the flag to other nations by enabling

ships using the DIS flag to employ foreign personnel on board.

It will also exempt Danish personnel from paying income tax on earnings made while serving on board, thus enabling owners to hire personnel at more competitive rates.

Flag transfer has gathered pace over the past three years and

about 50 per cent of the fleet is sailing under foreign flags. The DIS is for Danish-owned ships only, unless they are owned by a foreign company with a substantial Danish interest in it.

The DIS is opposed by the seamen's union, which fears it will mean job losses, but shipowners say chances exist for increased hiring of Danish personnel.



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OVERSEAS NEWS

Tokyo keeps its distance from Israeli commitment

By Andrew Whitley in Jerusalem

RELATIONS between Israel and Japan, long strained by Japan's strict adherence to the Arab boycott and mourning of anti-Semitism, have been little advanced by a 24-hour visit to Israel and the occupied West Bank by Foreign Minister Sosuke Uno.

Mr Uno left Israel for home yesterday at the end of a five-day tour of Middle East "frontline" states, which included a first visit to the Jewish state by a Japanese Cabinet Minister.

Mr Uno's revelation during an official speech that he and his wife had read The Diary of Anne Frank - and had encouraged their children to read the bestseller about a young girl's treatment by the Nazis - cut little ice with his Israeli hosts.

Their concern was not so much Japanese guilt over the behaviour of the Axis powers during the Second World War, as the remarkable absence of Japanese investment in Israel today.

Not a single Japanese company admits to having invested in Israel, nor do any maintain representative offices. Queries during Mr Uno's visit as to the reasons were met by the bland reply that Tokyo could not direct private investment.

Mr Shimon Peres, the Israeli Foreign Minister, urged the setting up of joint ventures and Japanese participation in several specific projects in Israel during a meeting with Mr Uno. But he was reportedly unable to elicit a firm reply.

More annoying to the Israeli Government was the Japanese Foreign Minister's explicit linkage of progress in bilateral relations to greater efforts by Israel to achieve peace with its Arab neighbours. During Sunday's formal dinner, Mr Uno implicitly rebuked the Shamir Government, emphasising the need for all parties to the conflict to take "a realistic and flexible attitude".

Israel is one of a tiny handful of countries to run a trade surplus with Japan - a quirky statistic accounted for largely by the Japanese consumer's fast-growing appetite for Israeli polished diamonds, and the extreme reluctance of most Japanese companies to sell in Israel. Unlike anywhere else in the Middle East, Subaru is virtually the only Japanese car seen on Israeli roads.

Dollar rise causes US-Japan strain

THE RECENT rise in the US dollar is straining relations between US and Japanese monetary authorities.

BY STEFAN WAGSTYL IN TOKYO

Bank of Japan officials believe their American counterparts should stop making remarks which could be interpreted as talking up the dollar. They are concerned that the US currency's sudden leap could herald a period of volatility in the currency markets in which the dollar might fall just as fast as it has risen.

The central bank's worries reflect a fear in Tokyo that the dollar's increase may be only a temporary reaction to recent positive developments in the US economy.

Bank of Japan officials were not available for comment. However, a central bank official quoted by news agencies said he was concerned that US officials were talking up the dollar. Mr Richard Koo, an economist at the research arm of Nomura Securities, said Japanese central bank officials had good reason to be annoyed with US officials, who

appeared to be indicating that a higher dollar would be tolerated.

Traders in Tokyo said they detected such a message in a speech on Sunday by Mr Manuel Johnson, vice chairman of the US Federal Reserve Board, who said the dollar's recent strength reflected growing market confidence in US trade policies and anti-inflation measures.

The dollar closed in Tokyo yesterday at its highest level this year - ¥161.70, up 12 - in local trading. This from the Bank of Japan that it might intervene and sell dollars did nothing to dampen sentiment.

The dollar's rise has prompted some Japanese investing institutions to reassess their view of dollar-denominated securities. Some have resumed buying dollar assets. Others have cut back slightly on hedging their dollar investments. Since Japanese institutions have hedged

about \$100bn of their dollar holdings even a small percentage reduction would generate a flow of several billion dollars through the currency markets.

Nevertheless, institutions are divided in their views about the medium- and long-term outlook for the dollar. While they have tried to profit from the US currency's rise in recent days by buying dollars, many investors are ready to sell again at a moment's notice.

"This is short-term investment," said Mr Yoshiaki Takasashi, a general manager at Yasuda Trust and Banking. "The pension funds are not as eager as the [more aggressive] money trusts."

One reason for believing that the dollar's strength may be temporary is that the yen may have fallen because of a weakness in the D-mark, which could also be short-lived. In the past month shares of the West German currency have risen into dollars. But this could be reversed if West German interest rates rise and

the German economy recovers later this year as expected.

Moreover, some speculative Japanese investors have been buying dollars on the theory that the US authorities would like to see the dollar strong for political reasons during the period between the Toronto summit and the November presidential election.

But these investors may not be convinced that recent improvements in the US trade deficit will last and could bail out of the dollar at the first sign of trouble.

Mr Tetsuo Taya, senior economist at Daiwa Research Institute, an affiliate Daiwa Securities, argues that the dollar could fall back by early next year. "The fundamental problems of the US have not changed. The current account and the budget deficits are still there."

However, there is also growing support in Tokyo for the view that the three-year decline in the dollar may at last be over. Economists at the Bank of Tokyo, the leading foreign exchange bank,



Japanese market confidence

say this positive view of the dollar took root in Europe a month ago - causing the dollar's rapid rise against the D-mark. "The Japanese market was more sceptical... but foreign exchange people now agree that the dollar should rebound." The bank forecasts a trading range of ¥150-155 for the US currency.

Dangers of Nigerian toxic dump emphasised

By Michael Holman, Africa Editor

THERE IS a growing danger that the 3,500-ton toxic waste dump at the Nigerian port of Lagos will spontaneously combust and wind will help spread carcinogenic dioxins over a large area. Friends of the Earth, the environmental lobby, warned yesterday.

It is now clear that the Nigerian authorities lack an expensive environmental disaster which will need international assistance to remedy.

The lobby yesterday released the results of an on-the-spot inspection of the waste by Mr Mark Iles, an environmental scientist, expert Barry Lamb, a radiation expert.

The experts found no evidence the dump contained radio-active material, as the Nigerian Government had originally feared. But the waste, imported from Italy between August 1987 and May 1988 by four companies, is "extremely dangerous", it consists of acidic waste, chlorinated hydrocarbons such as polychlorinated biphenyls, waste paints and unidentified semi-solid materials.

Up to half of the estimated 8,000-10,000 drums holding the waste "are in an appalling physical condition and there is an immediate and continuing risk of fire or explosion," according to a preliminary report released by the lobby in London yesterday.

The waste cannot be moved "without elaborate equipment and a large team of qualified personnel," says the report. The exercise would cost over \$1m and would take several months.

Sudan's economic problems have been compounded by a civil war between the Government in the north and rebels in predominantly Christian south.

The Government has been at war with guerrillas of John Garang's Sudan People's Liberation Movement, which seeks autonomy for the south, since 1983. Much of southern Sudan is no longer under government control and the main southern towns of Juba, Malakal and Wau come under frequent SPLA attack.

Foreign bankers and diplomats yesterday predicted a small devaluation before the end of the year, in order to maintain the goodwill of the IMF and donor countries, Reuters reports from Khartoum.

Japanese pay bonuses up 5%

BY CLAY HARRIS IN TOKYO

SUMMER BONUSES paid to employees of Japanese companies are running at 5 per cent ahead of payments last year.

This means an average pay-out of ¥587,228 (\$2,607), according to nearly 200 companies surveyed so far by the Japanese Federation of Employers' Associations (Nikkeiren).

The increase in bonuses reflects the sharp improvement in profitability achieved by most companies last year. It follows a 4.4 per cent average rise in earnings during the spring pay rise.

The higher bonuses are likely to fuel consumer spending - the twice-yearly bonus season is the

Japan's industrial production fell 1.7 per cent in May for the second month-to-month decline, according to the Ministry of International Trade and Industry, Carla Rapoport reports from Tokyo. The fall did not alarm economists because industrial production has been growing so fast recently that a slow-down was expected.

favoured time to make big purchases - and give a small nudge to inflation. In 1987, summer bonuses averaged 2.4 months' salary and the winter payment 2.7 months' salary, according to a separate Nikkeiren survey.

The calculation and payment of bonuses are subject to negotiation between employers and unions. In practice, however, very similar amounts are paid by all companies in each industry. Bonuses are traditionally closely linked to historic profit performance.

Last year, for example, after a 8 per cent rise in corporate profits in the year to March 31 1987, the spring rise averaged 3.5 per cent but the summer bonus averaged only 2.3 per cent.

FUND SEEN AS TOO INFLEXIBLE

Sudan ends talks on reforms with IMF

BY VICTOR MALLEY IN NAIROBI

SUDAN HAS cut short a round of negotiations with the International Monetary Fund because of differences over the pace of economic reform, according to Sudanese officials in Khartoum.

In the budget earlier this month the Government of Prime Minister Sadiq al Mahdi went some way towards placating the Fund by announcing a series of price rises and promising to privatise some inefficient state corporations.

But the IMF has also been pressing for a substantial devaluation of the Sudanese pound, and at the weekend Mr Abdallah Mohammed Ahmed, the Information Minister, said talks with a visiting Fund team had been broken off because of IMF inflexibility. He said he expected negotiations to resume later.

Sudan has a foreign debt of more than \$12bn, including arrears of more than \$3bn. IMF arrears alone total more than \$700m and its seal of approval for Sudan is regarded as essential if donors are to fund the country's economic reform programme over the next four years. The Fund itself declared Sudan inel-

gible for its loans more than two years ago as a result of the arrears.

A devaluation and a round of price rises last year provoked riots in which a number of people were killed. Opponents of the Government have already attacked this year's budget and accused the authorities of surrendering to the IMF.

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World Bank endorses Pakistani budget

BY CHRISTINA LAMB IN ISLAMABAD

THE WORLD BANK has expressed cautious approval of Pakistan's budget for 1989-90. The Bank, which lends \$700m a year to Pakistan, had threatened to reduce funding unless significant steps were taken to reduce the growing budget deficit.

After the budget was announced, Mr Lewis de Ascenzi, World Bank chief in Islamabad, said: "For the last three years the deficit increased until we said this cannot go on. If implemented properly this budget will produce a definite

improvement in terms of deficit." However, the budget was much softer than expected, ignoring World Bank advice to cut defence spending and broaden the tax base. Western diplomats described it as "clear electioneering, full of sweeteners such as increased pensions, dowry fund, and free buses for low-paid government servants".

Dr Mahbubul Haq, the Finance Minister, who presented the budget on Sunday, claimed the \$1.7bn (\$228m) budget deficit could be turned into a surplus by

improved collection of income tax. At present an estimated \$450m of a total income of \$470m is believed to escape assessment. The measures include compulsory installation of cash registers with non-erasable memories in every business and shop in the country.

Dr Haq warned that tax evaders would be treated as criminals. "We will give a two-week amnesty to people to reassess their tax position, and then examples will be made... whatever their station in life."



RONCAGLIA OPR FLOUR MILLS THE KEY TO PROFIT

Rationalisation with Space Age Technology Roncaglia OPR

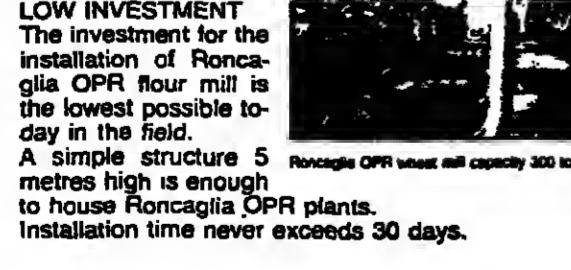
Roncaglia OPR flour mills have rationalised the processing of grains (wheat, maize/corn, oat, barley, rice, rye, sorghum, millet etc.) into flour and drastically cut initial investment costs. The Roncaglia OPR mill goes everywhere and, thanks to its own generator, even where public facilities are almost absent even where there is no electricity. Its modular design means it can be adapted as need arises.

LOW INVESTMENT The investment for the installation of Roncaglia OPR flour mill is the lowest possible today in the field. A simple structure 5 metres high is enough to house Roncaglia OPR plants. Installation time never exceeds 30 days.

TRAINING Buyer's staff can be trained both at Roncaglia OPR works and on site. On-site installation and start-up are carried out by experienced technicians, whose cooperation with the client guarantees smooth commissioning.

SELF-SUFFICIENCY A network of autonomous Roncaglia OPR milling plants throughout the nation allows national self-sufficiency in flour production. Bakeries, agricultural producers, either individuals or cooperatives, with the installation of Roncaglia OPR mills, can thus directly contribute to the social-economic development of their country.

INDEPENDENCE The high returns made possible by Roncaglia OPR internationally patented plants reduce the lock-up time for capital and allow a rapid industrial growth. Roncaglia OPR technology, valid because advanced and simple, satisfies the need for independence of every public and private operator.



RONCAGLIA OPR

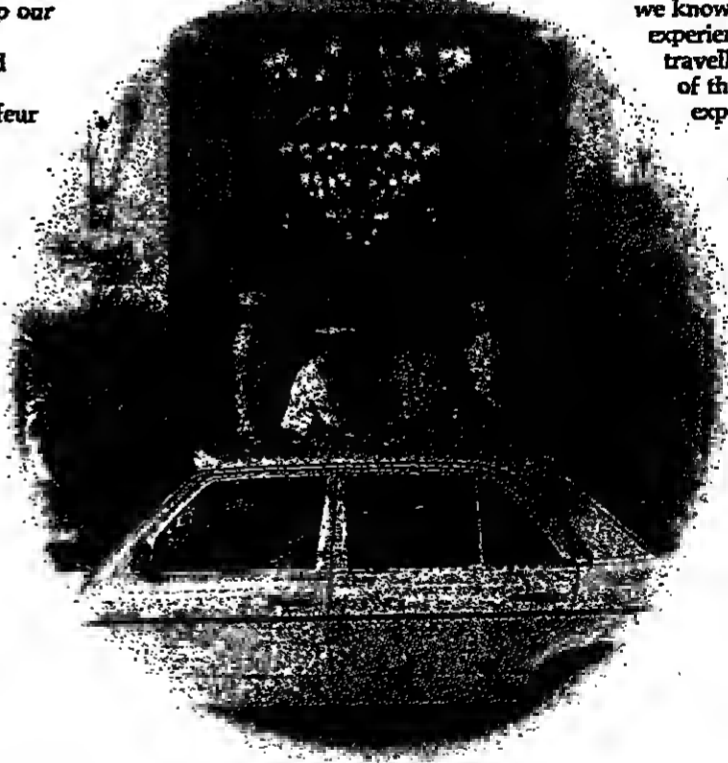
Engineering Works, P.O. Box 518, 41100 Modena, Italy Phone + (39 59) 21 88 99 (Series) + (39 59) 21 85 51 (Series) Telefax + (39 59) 21 88 20 Telex 213384 216089 510169 RONCAL I

Once again, throughout 1988, guests staying in our suites will enjoy free use of a car and chauffeur. After all, we would do no less for our other celebrity guests.

Most luxury hotels provide first class accommodations. The Manila Hotel also provides a first class way to travel around town. A personal car and chauffeur. Available free of charge to all guests checking into our suites at the full rate between January 1 and December 31, 1988. The car and chauffeur

are yours 24 hours and for unlimited use within Metro Manila throughout your stay, from airport arrival to departure. After reserving your suite,

simply make sure that you reconfirm your personal car and chauffeur before check-in and they will be awaiting you together with the many other amenities we offer to make our guests comfortable. After 75 years of service, we know just what the experienced international traveller expects from one of the world's most experienced hotels.



There are perhaps a dozen incredible places you must see in the Orient. One of them is a hotel

The Manila Hotel Philippines

FOR RESERVATIONS: Manila Tel. 47-00-31, Cebu Manila Hotel Tel. 4057, M.Hotel, P.M. 6396, M.Hotel, P.M. 2209, M.Hotel, P.H. Fax. 1032, 47-11, L.L.E.L. R.M. GOLDEN TULIP WORLDWIDE HOTELS SYSTEM, SUPERRETS INTERNATIONAL, PHILIPPINE AIRLINES SALES/RESERVATIONS OFFICES.

Handwritten signature or scribble at the bottom center of the page.

Until very recently, only those in the upper echelons of the social register ever inherited anything of any real worth. As the heirs of "well-to-do" families they knew what was coming to them, just as they knew what was expected of them.

This wealthy and worldly minority (perhaps 10% of the population) is now about to be superseded by a new, larger and more volatile band of inheritors: today's middle-aged, middle classes.

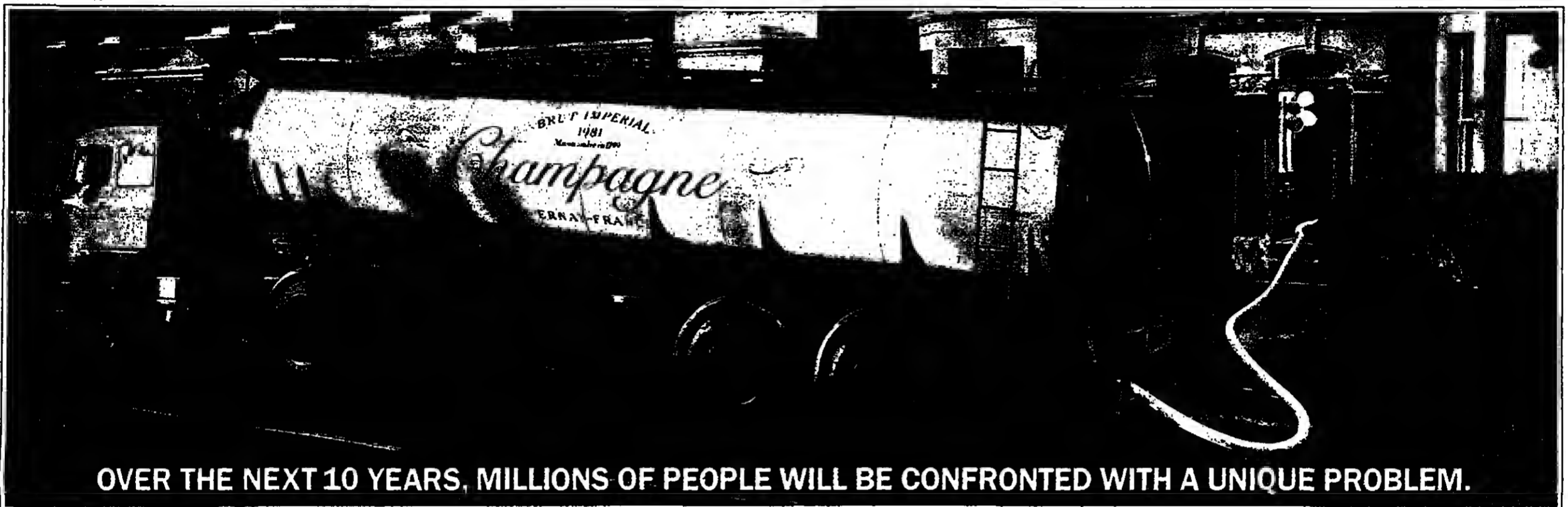
It is they who are set to become the "nouveau riche" of the 90's and beyond. And they will, in a very real sense, owe it all to their parents.

For it was the post-war generation who first enjoyed widespread home ownership. Now retiring in their millions, they will soon be conferring their wealth upon their already affluent 40 and 50 year old children.

A portentous event when one considers that even a modest estate can now be expected to top the £100,000 mark.

In fact, estimates predict that by 1997, parents passing away will pass on a staggering £24 billion a year. (240% up on current levels.)

Undeniably, the impact of this quiet, yet colossal transfer of wealth will be immense. It will affect



OVER THE NEXT 10 YEARS, MILLIONS OF PEOPLE WILL BE CONFRONTED WITH A UNIQUE PROBLEM.

companies big and small, old and new, progressive and old-fashioned alike. It will doubtless affect you and your company. After all, millions of dutiful sons and daughters will be presented with dauntingly large legacies.

But will they spend, spend, spend? Or will they use their vast discretionary wealth with discretion?

Will they, as some pundits predict, fritter their money away on the likes of fritto misto di pesce and moules à la crème; German fitted kitchens; Milanese designer furniture; winter holidays in St Lucia and summer jaunts to gîtes in the Camargue?

Or will they, as rival experts would have us believe, plough their considerable capital into the City's money markets?

As it is, 1 in 5 adults now hold stocks and shares of one sort or another. 1 in 3 have taken out their own private pension plan. 1 in 10 have decided to invest in private health care. These figures could advance dramatically given sufficient nouveaux inheritors with sufficient financial perspicacity. No area of finance would remain untouched.

Private education, for example, could become a realistic and popular option for legions of middle class families overnight.

Whilst an ever-decreasing retirement age and a less munificent welfare state could bring pension and private health care planning to the front of millions of minds.

The vagaries of luck and fate need not decide your company's eventual response to all this, though. You can start doing something about the matter today, just by thinking ahead.

For forward planning is the only answer. An answer that we at Ernst & Whinney have put into practice for companies of all sizes and complexions. In all probability, your company could benefit from contacting us. After all, without wishing to blow our own trumpet, we do have a wealth of experience.

E&W Ernst & Whinney
Accountants, Advisers, Consultants.

UK NEWS

All state groups candidates for sale says Lawson

BY RALPH ATKINS

NO NATIONALISED industry was beyond consideration for privatisation Mr Nigel Lawson...



Nigel Lawson: 'pushed back the frontiers'

Both British Rail and British Coal were possible future candidates for sale, Mr Lawson said...

Berisford takes over Dashwood agency

BY NICK BUNKER

SIR FRANCIS Dashwood, has crowned 35 years at Lloyd's of London by agreeing to sell his underwriting agency...

There's a fantastic amount of paperwork," said Sir Francis, speaking yesterday from his neo-classical country seat at West Wycombe Park...

Isle of Man to examine potential as media centre

By Raymond Snoddy

THE Government of the Isle of Man, the island west of Liverpool in the Irish Sea, has set up a study on ways to for it to become an important centre for the electronic media...

The Isle has already approached Mr Rupert Murdoch, chief executive of News International to consider rebroadcasting Sky...

The Isle of Man has noted, how small territories such as Monaco have become important centres of commercial broadcasting...

Broadcasting in the island is not controlled by either the Home Office or the Independent Broadcasting Authority...

The Isle of Man is covered by the UK's Wireless Telegraphy Act administered by the Department of Trade and Industry...

The study group is enthusiastic about setting up MVDs, or microwave television, on the island to deliver 12 channels of television.

Serious thought is also being given to turning the local radio station into a commercial broadcaster to north-west England...

Tim Dickson sums up the schools dilemma for expatriates

Lords hold out cash hope for Britons abroad

THE LIFE of an expatriate is often the object of envy. But as the backers of an amendment to be debated in the House of Lords today point out, British citizens can find themselves at a big disadvantage when it comes to schooling for their children.

The UK is almost alone among leading industrialised countries in failing to provide financial support for the children of its residents temporarily working abroad.

"The effect is to provide children of those countries living abroad with a similar education to what they would receive at home at a price which even the self-employed can afford...

The hope of all involved is that an amendment providing assistance for the education of children of British nationality residing in another member state of the European Community...

Armed with these and other findings, Cobsec (and more particularly its chairman, Mr Dick Pantlin) have been waging an energetic campaign to persuade the UK Government to make some sort of similar provision...

The report adds: "The great majority are alien to boarding school tradition and prefer to keep their children with them."

The problem, as Mr Pantlin explains, is that the fees of British schools which have grown up to accommodate their needs in centres such as Paris, Rome, The Hague and elsewhere...

The Brown report - based on a study of more than 2,000 replies to a questionnaire from British expatriates living in Europe - shows that far from being the pampered upper classes who would send their children home to British private schools...

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The Brown report - based on a study of more than 2,000 replies to a questionnaire from British expatriates living in Europe...

500 parents in the greater Brussels area who would like to send their children to the British school if they could afford it. They are self-employed, employees of small medium-sized businesses, and of companies setting up for the first time...

As Barones Young put it in an earlier debate in the Lords: "What we are doing by not helping our children abroad is handicapping our people in Europe. Any businessman going abroad will ask as one of his first questions, 'what about the education of my children?'"

Land Rover drops out of army new heavy truck business

BY DAVID WHITE, DEFENCE CORRESPONDENT

LAND ROVER has been edged out of an important niche in the army lorry business just as Bedford - now under the name of AWD - is competing to defend its historic reserved territory in the heavier four-tonne range of military trucks.

The first contract to meet the British Army's new requirement for a two-tonne truck, worth £26m and involving about 1,000 units, has gone to the American-based engineering and vehicle company Reynolds Boughton after competitive trials.

Land Rover said yesterday it had decided not to proceed with manufacture of the truck it developed in order to bid for the contract.

A third contestant, the Rochester-based manufacturer Stonefield said, however, it would press ahead with its two-tonne military truck for export. It has already sold these vehicles to Malaysia.

The deal marks Reynolds Boughton's first large vehicle contract with the British Army, and Mr Stephen Boughton, managing director, said he hoped a similar number would be placed elsewhere during the three-year term of the contract.

The four-wheel-drive RB44 Mk II, which uses a Perkins diesel engine, is based on a commercially available lorry in wide use with electricity and water companies. The army version is designed for multiple roles including as a front-line troop carrier, and can tow a 105mm gun. The group has already sold a military fire-engine variant to the Greek armed forces.

The chassis frame and cab will be produced under sub-contract by Renault at Dunstable. The Ministry of Defence said it expected the first production vehicles to enter service in December next year.

Another three-cornered fight involving a traditional supplier is going on for the army's next generation of four-tonne lorries. Endorsement of the new truck by the British Army is seen as crucial to export hopes.

subsidary of General Motors, acquired last November by David Brown - is pitting its new ML 4 x4 against Leyland DAF and Volvo as the Ministry pursues its policy of competitive tendering.

AWD said it expected the contract, which was unlikely to be decided before the mid-1990s, to lead to £400m worth of sales over 10 years. Eight vehicles from each of the contestants are currently undergoing trials.

Bedford 4x4 type four-tonne lorries, in military use since the early 1970s, are the Army's main general logistic vehicle, with some 22,000 in service. Endorsement of the new truck by the British Army is seen as crucial to export hopes.

However, AWD said it would go ahead anyway with the ML 4 x4, occupying the bottom of the range of a new series of vehicles, even if it were not chosen. The company's Dunstable production lines north of London are currently about half geared to Ministry of Defence vehicle requirements, with the other half destined for export.

Govan shipyard sale approved

BY FINANCIAL TIMES STAFF

THE GOVERNMENT said yesterday that it had approved the sale of the British Shipbuilders' yard at Govan in Clydebank, Scotland, to Kvaerner Industries, the Norwegian shipbuilding company.

Mr Kenneth Clarke, the Minister for Trade and Industry, said in a written answer to a question in Parliament that talks between the two groups had been successful. He also revealed that Kvaerner had secured an order for two gas ships with an option for their clients to confirm orders for two further ships later this year.

He said that the Government had agreed to offer intervention-fund support for the orders within the limits permitted by the European Community Sixth Directive. Mr Clarke said the orders would provide work for Govan well into 1992.

"Agreement with Kvaerner brings the promise of a secure future for the yard, for which British Shipbuilders have not been able to win further orders beyond the two ships for China announced early last year," the Minister said.

Kvaerner have confirmed their intention to transfer their ship technology to Britain and to develop Govan as their centre for gas ship technology in support of activities worldwide, he said.

Mr Clarke said that, subject to the approval of the European Commission and agreement on "certain outstanding matters of detail," it had been decided to dispose of British Shipbuilders' Govan yard.

Satellite TV 'appeals to 4 out of 10 consumers'

BY RAYMOND SNODDY

MORE THAN 40 per cent of consumers say they are likely to buy satellite reception equipment and there are clear signs that the public is becoming better informed about the issue involved, according to a new study.

The report by Marketing Direction and Gallup was based on interviews carried out after the announcement earlier this month by Mr Rupert Murdoch that he planned four advertising-financed satellite channels which can be picked up by equipment costing £199.

Since the Murdoch announcement consumer awareness of the equipment needed to receive satellite television and how much it will cost to buy has increased markedly and 911 out of a sample of 996 adults know about satellite television.

Given a dish size of 1.0 or 2 feet in diameter the average people aware of satellite television say they are "very or quite likely" to install receiving equipment.

This should be seen as a very encouraging result for the satellite industry," Mr Paul Greenhalgh, Marketing Direction's director of satellite studies said yesterday.

Mr Murdoch's Sky Channel is by far the best known satellite channel at the moment.

Thirty per cent of those who have heard of satellite television believe that it can either be picked up now or will be soon. British Satellite Broadcasting, the UK's direct broadcasting by satellite venture due to be launched in autumn 1989 was mentioned by only 15 per cent.

The study also picked up considerable public confusion over the Government's announcement that it is considering an eventual transfer of BBC 2 and Channel 4 to satellite distribution.

Many people think that all four existing television channels are to be transferred to satellite. Magsatt, one of the leading distributors of satellite receiving equipment believes it will be able to offer equipment capable of receiving channels from both Astra and BSB for a retail price of £249 from early next year.

The equipment would have a simple motor moving the dish automatically from one satellite to the other.

Trends in Consumer Awareness of Satellite Television: 1988 from Marketing Direction, 1 Police Gazette, Hampton Court Road, Hampton Court, Surrey KT8 9BN.

Yorkshire wool expansion

BY ALICE RAWSTHORN

A COMPANY at Huddersfield, in the north of England, plans to invest £4m in one of the few new mills to open in the Yorkshire wool industry since the economic recession of the early 1980s.

Fred Lawton, a privately owned company which spins yarn for the carpet industry, is buying a factory at Meltham Mills in Huddersfield. The factory, which was purpose built in the early 1970s as a tractor plant, will be re-equipped with modern spinning machinery.

The development will be completed within two years. Lawton then plans to relocate its three existing mills - all based in and around Huddersfield - at Meltham Mills. Its present workforce of 350 people will move to the new plant.

Lawton's manufacturing capacity will be increased by more than 10 per cent when the mill opens. The company registered sales of £12m last year, it spins 70 tons of yarn every week.

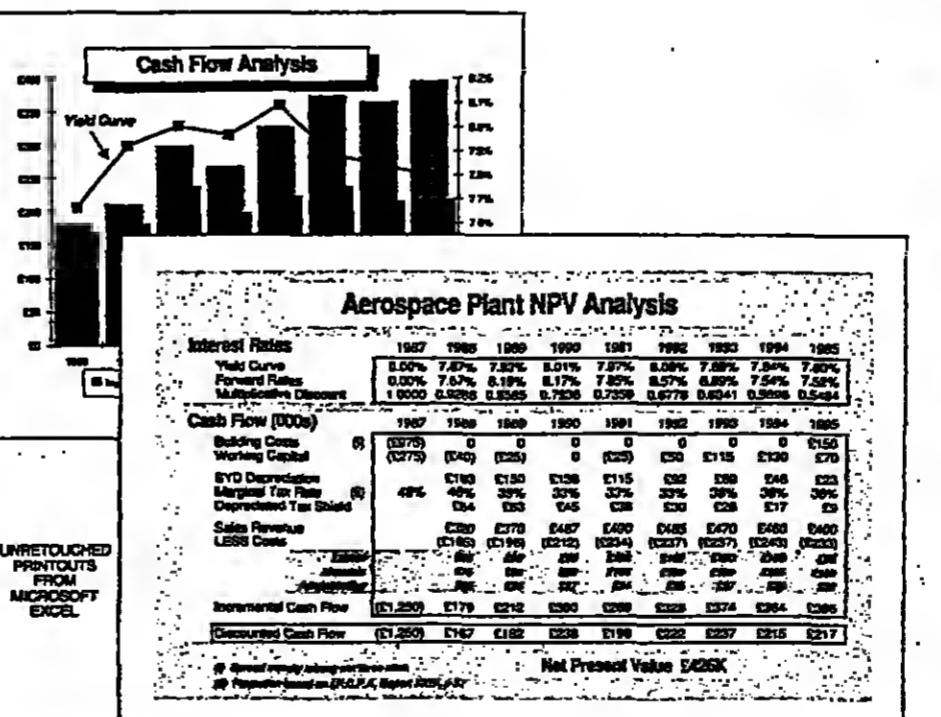
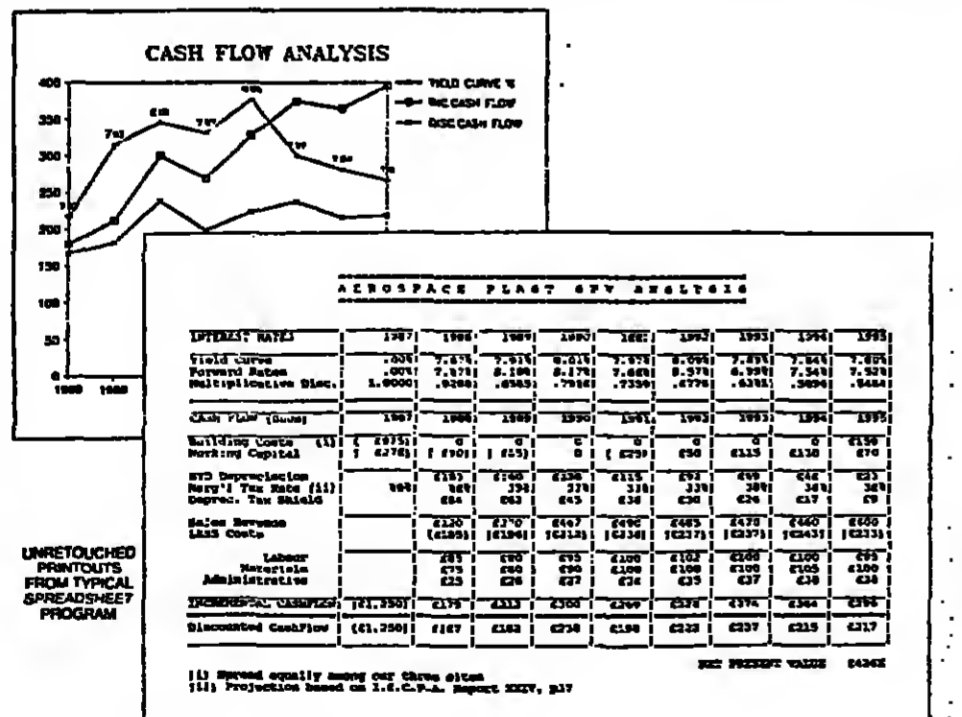
The carpet spinning sector has been one of the most buoyant areas of wool textiles in recent years, because of the growth in demand from consumers for woolen carpets.

Lawton and its fellow carpet yarn spinners - most of which are privately owned, specialised companies based in Yorkshire - as expanded with the market. Lawton alone has doubled its output in the past 10 years and has taken on 75 new employees within the last two months.

The level of investment within wool textiles, and in other areas of the textile sector, has risen rapidly in recent years. Most of this investment has been directed towards improving efficiency - thereby cutting costs and boosting profitability - rather than increasing capacity as Lawton intends to do.

For people who enjoy ploughing through figures.

For people who don't.



If the spreadsheet printouts on the left look familiar, it's because they were produced with the type of program your company uses now. But wouldn't you rather be working with the documents on the right? These, too, were created with a spreadsheet. Microsoft Excel.

Microsoft Excel is fully compatible with Lotus 1-2-3. So your people can take existing data and skills - and even macros - with them when they move up from the older program. And it has the same look and feel as OS/2 Presentation Manager, the operating environment of the future. Which means it's not just more powerful, it's easier to use. So if you make decisions on the basis of spreadsheet data - or, indeed, prompt others to do so - you should ask yourself one question. Why aren't we using Microsoft Excel?

Chumrich's SHOE SHOPS SALE TODAY Aldgate Barrs, Bond Street, Burlington Arcade, Cheapside, Fenchurch Street, Holborn, Jernyn Street, Royal Exchange, Strand, NOTTINGHAM: Exchange Arcade

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TV battle breaks out over rights to soccer coverage

BY RAYMOND SNOODY

A FIERCE battle for the television rights to league soccer broke out yesterday as Britain's independent television (ITV) companies said they would try to outbid the Football League and reach individual deals with top clubs such as Liverpool.

The ITV companies are prepared to offer as much as £10m for the exclusive rights to cover top games on Saturdays and screen them on Sunday afternoons. Talks have already begun with some leading clubs in the 22-strong first division.

"We are prepared to pay considerable sums of money to the clubs which the public wish to watch on television," Mr Greg Dyke, director of programmes at London Weekend Television and chairman of the ITV Sports Committee said yesterday.

The move is a response to the arrival of satellite broadcasting, something which has already shattered the traditional way in which football broadcasting rights have been purchased. The BBC and ITV have previ-

ously negotiated jointly with the Football League, eventually reaching deals after sometimes acrimonious talks. Last week, though, ITV told the Corporation it wanted to negotiate alone.

Last month British Satellite Broadcasting, the UK's £625m direct broadcasting by satellite venture, said it was negotiating a deal which would guarantee the Football League and Football Association £9m a year for the rights to broadcast football in return for some exclusive games. BSB claimed its deal would offer the football authorities more control over coverage.

A new joint venture company would exploit the world rights, eventually forcing both BBC and ITV to buy from it their rights to broadcast soccer.

Earlier this month 91 of the 92 clubs in the football league's four divisions - the exception was Liverpool, the League champions - endorsed the policy and detailed negotiations are now under way. Mr Dyke said yesterday that

the arrival of BSB had changed the equation and ITV had now made a positive counterbid.

"We are entering a new broadcasting era and the battle over football is the first of a number of such battles we can expect. It is ITV's intention to win," Mr Dyke said.

Mr Bob Hunter, managing director of NOW, the BSB channel on which sport will be broadcast said yesterday: "We are at an advanced stage of negotiations with the Football League and the Football Association and they are the people who have the rights to sell football."

The Football League is likely to oppose individual deals between broadcasters and top clubs. At the moment all 92 clubs share in the money gained from the sale of broadcasting rights.

Unless the ITV companies reach individual deals it looks likely there will be no league football on British TV when the new season kicks off in August. Four in 10 "back satellite TV", Page 2

In Brief

Burger box maker acts on fears over ozone

LIN PAC Plastics, biggest UK maker of expanded polystyrene fast food containers, has eliminated chlorofluorocarbons (CFCs) in its production process following concern about the environment, writes Maggie Dray.

CFCs are believed to damage the ozone layer in the atmosphere. Lin Pac, a privately-owned company based in West Yorkshire, is the sole supplier of burger boxes in the UK to McDonald's, the hamburger chain.

It is replacing CFCs with pentane, a derivative of oil, as the blowing agent which expands the plastic.

House prices soar across Britain

House prices are soaring nationwide due to property shortages and rising demand before the August deadline for tax relief on home loans for unmarried couples, said the Royal Institution of Chartered Surveyors.

A survey of 118 estate agents show the sustained rise in house prices in London and the South East has spread most strongly to the Midlands and the north of England.

More than half of the estate agents reported a rise over the three months to May of 8 per cent, suggesting a 30 per cent rise over the year. A third reported rises of 2 per cent and none reported a fall.

Irish talks rejected

Leaders of Northern Ireland's predominantly Protestant Unionist Party rejected a renewed offer of talks without preconditions from Mr Charles Haughey, Irish Prime Minister, made at the European summit in Hannover.

Magazine launched

Hamfield Publications, founded by former Daily Express executive Mr Frank Hampton, is to launch a weekly colour supplement for more than 30 regional evening newspapers called Plus magazine.

Whitbread US deal

Whitbread, UK brewer and retailer, has signed a franchise with TGI Friday's of Dallas, Texas, to develop the US group's restaurant chain in Europe.

Air travel losses

Britain's top 30 air travel organisers made a loss of nearly £25m in 1987, the first loss since 1974, despite a 31 per cent rise in turnover to £2.5bn, Civil Aviation Authority figures show. The top 30 companies account for 82 per cent of all licensed air holidays.

Oil theme park

Aberdeen, centre of Britain's offshore oil industry, unveiled a scheme to make the oil industry into a tourist attraction. It hopes to attract more than 450,000 visitors a year to a £15m to £20m theme park in the city called the Oil Experience.

Cellnet asks for more channels

CELLNET, one of the UK's two mobile telecommunications operators, has asked the Government for extra radio channels to satisfy accelerating demand from customers. Vodaphone, the other operator, has not yet made such an application, raising the possibility that any new channels might be divided unequally.

Last year, when Vodaphone was given a temporary allocation of new channels, Cellnet which did not apply complained vigorously. It argued that Vodaphone needed new channels only because it had failed to use its existing channels efficiently.

Yesterday, however, Mr Colin Davis, managing director of Cellnet, said the company was not being "profligate" in applying for more channels.

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The Department of Trade and Industry, which is handling Cellnet's application, is understood to believe there is no urgency to provide extra channels. But if it released new channels, there is no guarantee that it would divide them equally between the two operators.

Philip Stephens looks behind the poor May trade figures

Runaway demand tilts the balance

THE TREASURY put a brave face on it. As the pound and share and government bond prices fell sharply in response to news of a record £1.5bn current account deficit in May, the official message was that things were better than they looked.

The deficit now at £4.7bn for the first 5 months of 1988 compared to £1.5bn for the whole of 1987 - reflected the relative strength of the economy and buoyant capital inflows resulting from enhanced confidence in Britain among overseas investors.

There was no parallel with the crises of the 1960s and 1970s, which were the result of profligate government spending and borrowing. The deficit would be higher than the £4bn Budget forecast, but would be readily financed from abroad.

Unfortunately, few in London's financial markets were convinced. The general expectation is that Mr Nigel Lawson, the Chancellor of the Exchequer, will have to raise base interest rates for the fourth time this month in order to curb runaway demand in the economy and staunch the deterioration in the trade position.

Most expect an announcement today, with optimists suggesting the rise may be of only ¼ point to 9/8 per cent but many anticipating a move to 10 per cent.

The change in sentiment has been startling. Only last month, when base rates were 7½ per cent, there were predictions that yet further falls in borrowing costs would be needed to stabilise the pound against the D-Mark.

CURRENT ACCOUNT				
	Current balance	Balance	Visible balance	Invisible balance
1988	+0.1	-8.5	72.7	81.1
1987	-1.6	-8.6	79.6	88.2
Qtr 1	+1.0	-1.2	16.8	20.7
Qtr 2	-0.2	-2.3	18.4	21.7
Qtr 3	-0.9	-3.1	20.2	23.3
Qtr 4	-1.4	-3.0	20.5	23.5
1986	-2.8	-4.0	18.8	22.8
Apr	-0.7	-1.2	6.8	8.0
May	-1.2	-1.7	6.5	8.2
Jan-May	-4.7	-7.0	32.1	39.1

Figures for invisibles since April 1988 are first estimates

Now there are doubts over whether even 10 per cent will be enough to keep inflationary pressures in check. Two things have changed. Yesterday's figures marked the culmination of a series of indicators suggesting that demand, particularly consumer spending, is growing unsustainably rapidly.

Coincidentally, the dollar's surge against all major currencies, and especially against the D-Mark, has raised doubts over whether a stable sterling/D-Mark rate is enough to prevent accelerating inflation.

It is hard to pin down exactly how fast domestic demand is growing, but an annual rate of 5 per cent is probably a reasonable guide. That compares with domestic growth rates in Britain's overseas markets averaging perhaps 3 per cent.

That differential, apparent since the start of last year, is translating into both a surge in imports and a slowing in export growth, the latter compounded by sterling's rise over the last

year. The volume of imports, excluding oil and erratic items, was 11 per cent higher in the three months to May than in the same period a year earlier. Exports, again excluding oil and erratics, rose by a relatively buoyant 4½ per cent, but were swamped by imports.

In parallel, the cushion provided by receipts from oil exports has been gradually deflating, hit by both the 1986 price fall and by the start of the decline in North Sea output. More recently, receipts from so-called invisibles like tourism also seem to have been falling.

The current account has thus moved from a surplus of £970m in the first quarter of 1987 to a deficit of £2.6bn in the three months to May. The best it seems likely that the Government can hope for is that the trend will now stabilise - suggesting a deficit of £2bn to £1.5bn in 1988 - but there is a real danger that it may deteriorate further.

Underlying yesterday's market's reaction is the fear that a deficit of that size will translate eventually into a falling pound and imported inflation. That would coincide with a build up of domestic wage and price pressures because of capacity constraints in parts of the economy and rapid rises in house prices.

These fears have in turn been compounded by the dollar's appreciation. By the close of London trading yesterday the pound was more than 10 per cent below this year's peak of \$1.90. As a result Mr Lawson has been forced to switch his attention away from the D-Mark to sterling's trade-weighted value, which is 5½ per cent down from its peak in mid-May.

The official view is that as long as overseas investors willingly finance the deficit there is little danger of the inflationary threat turning into reality. In parallel, the argument runs, since much of the growth in imports reflects purchases of new plant and equipment, the present trend will in part be self-correcting as the new production capacity comes on stream.

The problem with that argument is that the surge in imports is in larger part a result of the continuing consumer spending boom - which will be further fuelled by what now look like dangerously over-generous tax cuts in the Budget.

The Government needs to curb that demand and, haring us emergency package of public spending cuts or an (even less likely) increase in taxes, interest rates are the only weapon it has left.

Personal incomes growth rate accelerates

BY RALPH ATKINS

THE GROWTH rate of British personal incomes accelerated in the first three months of this year but there was an increase in the proportion saved, according to official figures published yesterday.

The Central Statistical Office said personal disposable incomes increased by 2.3 per cent in real terms in the three months to March after seasonal adjustment. Compared with the same three months a year before, incomes were 5.5 per cent higher.

The rise in incomes was faster than in the last three months of 1987 and was accompanied by a large increase in consumer expenditure. The rate of growth for spending, however, was below that for incomes.

This meant there was a small rise in the proportion of income saved - from 4.4 per cent in the last three months of 1987 to 5.3 per cent in the three months to March. That was still below the average for last year of 5.4 per cent - which was the lowest for any year since 1983.

The CSO said the latest figures for personal incomes were erratic because of exceptional growth in the personal sector's income from company dividends. As a result the savings ratio figure may be artificially high.

Many independent economists believe the official figures underestimate the extent of savings by consumers. But the rise suggests consumer spending growth is easing.

Other figures published by the CSO show the profits of industrial and commercial companies grew strongly in the first three months of this year. After allowing for stock appreciation, UK profits increased by 5 per cent in the first three months of this year.

If North Sea oil companies are excluded the rise is even greater. In the three months to March profits for other companies were 8 per cent higher than the previous three months and about 20 per cent higher than same period a year before.

The CSO said the figures are distorted by the inclusion of British Airways, Royal Ordnance and the BAA which have only been included since privatisation. It said, however, that even allowing for this, there was still a significant rise in profits.

The figures show that dividends paid by companies on ordinary shares increased by 20 per cent in the first three months of this year after seasonal adjustment. There was a small increase in spending on fixed investment

THF chief launches attack on Savoy's senior managers

BY DAVID WALLER

A FORETASTE of the menu for Friday's extraordinary meeting of Savoy Hotel group was provided yesterday with a bitter attack on Savoy's senior managers from Mr Rocco Forte, Trusthouse Forte's chief executive.

They had "their snouts in the trough" and were "getting everything for free," he said. His vitriolic comments at a London press conference came four days before Savoy shareholders are to be asked to condemn THF for a bout of litigation which, if successful, could ultimately lead to it winning control of the luxury hotel group, which operates Claridges and the Connaught as well as the Savoy itself.

The larger hotel and catering group first made a takeover bid for the Savoy in 1981. Mr Forte said his remarks were directed towards all the 12 senior Savoy managers and directors who between them earned over £1m last year.

"This is an unnecessary expense for a company which made profits of only £14m last year," he said.

Sir Hugh Woutner, the 79-year old former chairman of the Savoy, came in for particularly harsh criticism, as did Mr Willie Bauer, former employee of THF who defected to become general manager of the Savoy Hotel.

Mr Forte claimed that Sir Hugh, a former Lord Mayor of London, was still paid a salary of £43,000, even though he had retired, and still had the use of a chauffeur and the best apartment in Claridge's.

"That is an undignified way to behave," Mr Forte said. "Sir Hugh has lived for free all his life. He started without a penny and now owns two country estates."

On Mr Bauer, he said it was "ridiculous" that he should have been paid £130,000 last year, he would have got a maximum of £90,000 if he were still employed by THF.

Mr Bauer would definitely be sacked if and when THF ever won control of the Savoy, he added. "He has behaved very badly towards THF."

"How can they respect their bosses. When we take over the company, we intend to inject a different spirit into the business."

Mr Forte denied that the legal battle against the Savoy was motivated by personal animosity, and dismissed suggestions that he was hounding an old man to his grave. "Sir Hugh should have gone out to grass a long time ago," Mr Forte said.

The legal imbroglio between the two companies centres on a block of high-voting "B" shares in the Savoy issued in 1971 as part of the acquisition of the Hotel Lancaster in Paris.

THF is arguing that the shares, with 5.77 per cent of the total votes, were issued fraudulently and so should be cancelled.

This would leave THF with 44.92 per cent of the votes and reduce the votes held by the Savoy board from just over 50 per cent to 47 per cent. At present, THF owns over 70 per cent of the Savoy's total equity, but because of a two-tier share structure introduced in 1951 has less than half the votes. *Lex, Page 24*

Newspaper shakeup worries retailers

BY PETER RIDDELL AND RAYMOND SNOODY

THE OFFICE of Fair Trading is receiving a growing number of complaints from newspaper retailers about newspaper distribution after the drastic re-organisation of the business over the past 12 months.

The issue has been under review for some time following a Monopolies and Mergers Commission report in 1978 and an OFT report in 1986 which recommended that an appeals body should be set up to deal with disputes over newspaper and magazine distribution.

Complaints to the OFT range from retailers being denied newspapers to anger at loss of choice of wholesalers after rationalisations and poorer terms of trade.

Mr Francis Maude, the corporate affairs minister, pointed out in a parliamentary written answer last night that Sir Gordon Borrie, the director general of fair trading, had "the distribution of newspapers under review, including recent developments in distribution introduced by certain newspaper publishers."

His department had received "a number of representations from newspapers" on the subject and these had been referred to the OFT.

His answers were in reply to questions from Mr George Howarth, the Labour MP for Knowsley North, about "the current practice of certain newspaper publishers in deliberately narrowing the options of newspaper agents in terms of wholesale distribution" and about "the trend towards a virtual monopoly of distribution."

ISLE OF MAN

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Friday, 29th July, 1988

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FINANCIAL TIMES
LONDON & BUSINESS NEWSPAPER

Cellnet asks for more channels

By Hugo Dixon

CELLNET, one of the UK's two mobile telecommunications operators, has asked the Government for extra radio channels to satisfy accelerating demand from customers. Vodaphone, the other operator, has not yet made such an application, raising the possibility that any new channels might be divided unequally.

Last year, when Vodaphone was given a temporary allocation of new channels, Cellnet which did not apply complained vigorously. It argued that Vodaphone needed new channels only because it had failed to use its existing channels efficiently.

Yesterday, however, Mr Colin Davis, managing director of Cellnet, said the company was not being "profligate" in applying for more channels.

Cellnet has asked for part of the radio spectrum known as Etacs. At present, Etacs is available for mobile telecommunications only in central London where demand is highest. In the rest of the UK, it is used for military purposes.

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The Department of Trade and Industry, which is handling Cellnet's application, is understood to believe there is no urgency to provide extra channels. But if it released new channels, there is no guarantee that it would divide them equally between the two operators.



Our logo isn't the only thing we've improved in the last six months

(Interim profits up 36% to £30.5m)

STATEMENT BY RICHARD LANGDON, CHAIRMAN

The half-year's profit has again fulfilled our expectations. Profits before tax at £30.5 Million are up by 36% compared with the first half of the previous year.

The current results include a proportionately higher provision for taxation than last year due to a lesser effect of currently available tax losses against increased profits. Earnings per share at 15.5p are up by 18% compared with the first half of the previous year, after allowing for the increased effect of the tax

Results for six months ended 30th April	1988	1987
Profit before taxation	£30,540,000	£22,424,000
Taxation charge	£7,500,000	£3,500,000
Preference Dividend	£1,526,000	£1,526,000
Earnings per share	15.5p	13.1p
Dividend per Ordinary Share net of tax credit	3.5p	3.0p

change this year. We are paying an interim dividend net of tax credit of 3.5p per share which is 17% higher than the interim for last year.

On the 3rd May 1988 our main operating subsidiaries adopted the names of First National Bank Plc, First National Commercial Bank Plc and First National Developments Plc. Earnings assets now total over £1,200 Million and we look forward to further growth in profits.



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MANAGEMENT: Small Business

Consultancy

A delicate relationship

Charles Batchelor explains what steps small businessmen can take to ensure positive results when seeking outside advice

AUSTIN SMITH called in management consultants to help him impose some order on the rapidly growing building surveyors partnership he had co-founded. Formed by a merger of two existing businesses, Hogben Smith Barritt had grown five-fold in five years to employ 120 people in 12 offices around the UK.

"We weren't trained in management so we were flying by the seats of our pants," Smith recalls. After the management consultancy division of Stoy Hayward had spent four months looking over the business, Smith and his partners appointed a chairman, established a management board and set up sub-committees to handle matters such as finance, client development and personnel.

Smith had no previous experience of working with consultants but reckons he got very good value for his money. He is now considering using them again to carry out a review of the business's salary structure.

But not every small business's experience of dealing with the consultancy profession is as positive. One small businessman is currently engaged in a legal tussle with the consultant he called in to help him design a marketing brochure after being presented with a bill more than three times larger than expected.

"He hit me with a bill for £8,000 which was far in excess of my budget," says the businessman, who prefers to remain anonymous because of the legal dispute. After failing to agree a compromise the businessman cancelled the deal but was then presented with a bill running to several hundred pounds for the work that had already been carried out by the consultant.

As the government's £260m Enterprise Initiative (see box), intended to subsidise management consultancy for the smaller company, gets under way, more and more small companies will

be making their first acquaintance with consultants.

If the long-standing complaint about the profession, that it charges fat fees for telling people what they already know, is not to be repeated consultants and their clients will need to tread carefully.

It is precisely this issue which has left John Patterson, managing director of Bantay, a Yorkshire-based manufacturer of special hospital beds, with a jaundiced view of consultants after he called one in to help him with his marketing.

"He sat here for a day and a half and we told him what our plans were," says Patterson. "On the second morning he said he couldn't tell us anything we didn't know. I was hoping he would come up with something new."

Patterson feels the consultant took the view that Bantay, which had grown over four years to employ 65 people and generate £190,000 of turnover, was not ready for establishing a marketing operation. Patterson says he did not agree with this and he is now talking with outside marketing specialists.

Patterson now admits he was probably over-sensitive to some of the consultant's suggestions and this may have accounted for their failure to work better together.

"The consultant said that because I wasn't a qualified accountant some aspects of the

business seemed airy fairy to him," Patterson recalls. "He said that because I didn't have an accountancy background I should not be running the company. At least that is how I interpreted it. I'm not an accountant but I have a very good gut feel for the business because I am involved in it totally."

A major problem is that small business owners are not always clear what they can get from a consultant. "The overriding factor is how realistic is the management advice that is wanted," says Chris Edge, a director of the consultancy arm of St. the venture and development capital group. "There are more difficulties with small businesses because they have not dealt with consultants before."

"Dealing with the owner-manager of a small company is different," says Michael Granberg, partner in charge of management consultancy at Stoy Hayward. "It is more of an overview but he does not have the technical grasp of a line manager in a larger company."

This requires the consultant to modify his approach when dealing with a small business. "There is much more of an education and training process in setting the ground rules for the relationship," notes Colin Wright, partner in charge of business services at accountants Peat Marwick McLintock.

It may take longer to identify the real nature of the problem

facing the small firm. Falling sales, for example, might be caused by an overall decline in the size of the market, an increase in competition or an internal problem such as poor quality control. The management may have identified one area as the cause of its difficulties while a more dispassionate study by an outsider may reveal a quite different problem.

The consultant must also modify his approach when making his recommendations. "You have to be more practical in the advice you give," says Wright. "You have to be aware that it will be implemented by a smaller team of people who are not specialists. You have to take a no-frills approach."

The question of how far the consultant should go in helping his client implement any recommendations is one that has long clouded relations between large companies and consultants. It is no less of a problem for the smaller business.

For all his satisfaction with the advice provided to Hogben Smith Barritt, Austin Smith says the report he received from the consultants "asked as many questions as it answered."

The partners' response to this was to organise a conference at their own expense which was attended by three of the Stoy Hayward team. This "debriefing" was necessary to crystallise the partners' thinking and persuade them to carry out the organisational changes the consultants had recommended.

The advice of companies with a long experience of management consultants is not to be overawed by their presumed expertise. Roger Biddle, managing director of Dstein (UK), a Dunderline-based manufacturer of ships' propellers and gearboxes, has used consultants for a range of tasks in the past.

"The company, which has annual sales of £2m and which forms part of a larger Norwegian shipbuilding group, is currently using a consultant to improve its system of production control. He has made a number of proposals which Biddle agrees with



Austin Smith: good value.

but others which he feels are less useful. "He puts too much emphasis on things I know are not important," Biddle says.

Biddle's advice on choosing a consultant is to look at two or three, then pick one with the experience the company is looking for and ask them in for a meeting. "See if you talk the same language," he advises. "Then ask them for their price."

For all the pitfalls of dealing with consultants, the outsider's view they can give of a company's problems can be invaluable. "He is going to organise us much better," says Biddle. "We haven't got the time to do that ourselves."

completed projects to see they have provided value for money.

By the end of May 6,000 applications had been received of which 3,000 had been given the go-ahead by the consultants for consultancy contracts to be awarded.

Marketing has proved the most popular option accounting for 40 per cent of contracts awarded, followed by quality management with 21 per cent, design with nearly 14 per cent, manufacturing methods and business planning with 9 per cent each and financial systems with just under 7 per cent.

Some consultants expected most interest in the scheme to come from the larger, more sophisticated small companies. But, surprisingly, 80 per cent of applications which have been approved for the business planning and financial systems have come from companies employing fewer than 100 people.

Wealth of initiatives

Charles Batchelor on a study of US practice

THE REAGAN government's hands-off attitude to the economy and the well-publicised problems of the Small Business Administration (SBA) may have created the impression that small business in the US has to fend for itself.

The reality, though, is that state and city governments as well as the private sector have developed a wealth of initiatives aimed at backing the would-be entrepreneur and the small firm, according to a recent study. The author, Emma Oxford, took a year off from her job at the Department of Employment in London to study how America tackled urban poverty and unemployment. As part of her report she looks at efforts to encourage self-employment in poorer neighbourhoods.

State and local schemes profited after the publication in 1978 by David Birch of the Massachusetts Institute of Technology of his research findings which showed small business was a big creator of jobs.

Despite the problems public officials face in making inherently risky investments financing schemes have remained popular and have been backed by advisory and training services, one-stop regulatory agencies and changes in public procurement policies.

Some of the most notable successes have been achieved by individual projects which have as yet been unable to replicate themselves on any large scale. The South Shore Bank in Chicago, run by a small group of enthusiasts, has made an important contribution to the revival of its community by lending initially to home buyers and then to

small businesses. "The detailed knowledge its staff have of the locality allows them to make loans which would terrify more remote bankers, the author notes. As a result the 7 per cent default rate on its SBA-backed loans is one third the average of all such loans in Illinois.

The bank has pioneered the use of development deposits which offer socially-conscious investors from outside its catchment area a market rate of return with assured security.

Another suggestion for small business financing groups are looking at group credit techniques. Similar in principle to credit unions which exist in the UK, they use peer group pressure to ensure that loans - typically small but frequent - are repaid. Programmes in Arkansas and in

mainly Hispanic communities in Arizona.

"Work that Works: A British Look at the Employment Problem in American Cities. Available free from Chambers of Commerce, Enterprise Agencies or Mrs B. McClelland, Department of Employment, Steel House, Tophill Street, London SW1H 9NF. Tel 01 273 4765.

Mixed views on a counselling initiative

THE ENTERPRISE Initiative was launched in January with the aim of helping 1,000 companies a month over the next three years with consultancy advice in six areas: design, marketing, quality management, manufacturing methods, business planning and financial and information systems.

critics doubt whether enough consultants and consultants can be found to do a proper job.

"Where are all these consultants to come from?" asks Peter Beck, vice president of the Strategic Planning Society. "The problems small companies face are simpler but they often lack the means of dealing with them. This means there must be a greater effort in training the chief executive."

But, despite the traditional image of consultants only being interested only in expensive long-term assignments for large clients, the industry has been working increasingly for smaller companies, says Brian O'Rourke, executive director of the Management Consultancies Association.

Twenty-six per cent of the assignments carried out by the association's members in 1987 were for companies employing fewer than 100 people while companies employing between 101 and 500 people (500 employees is the maximum level for eligibility for the initiative) accounted for a further 24 per cent.

Some critics have questioned whether the tight financial limits the government has imposed on the scheme will mean it will attract the best people. With consultants being paid £70 a day and consultants held to a maximum figure believed to be around £400 a day (though after subsidy the small firm will pay much less) fears have been expressed that

the quality of assessment and advice will not be high.

Efforts have been made to make sure quality standards are maintained. Accountants Grant Thornton have been training consultants in Scotland while the scheme contractors - The Design Council, the Institute of Marketing, the Production Engineering Research Association and St Enterprise Support - have been ordered to keep a close eye on quality.

Consultants must show they have been in business for two years and that they have tackled this sort of consultancy before, says Nigel Olsen, chairman of St Enterprise Support. The contractors will also vet the

In brief.

LARGE COMPANIES in Europe have taken relatively slowly to the idea of corporate venturing, whereby flexible links are created between large and small businesses for the development of new products and markets, but the technique is starting to find favour.

A two-day conference titled 'Venturing - the Corporate Development Tool for the 1990s' will be held in Amsterdam, the Netherlands, on October 20-21. The conference fee is £2,127.50 (£800).

Contact Venture Economics Ltd, 14 Bury Way, Passage, London W4 4PL. Tel 01 994 8008.

THE RANGE of assistance

available for small business is now so great that many small firms are confused by the breadth of choice. The 1988 version of National Westminster Bank's Official Sources of Finance and Assistance for Industry contains nearly 200 pages of information on national and local schemes.

Included for the first time in the latest edition is a 120-page section on assistance for small firms available from more than 500 local councils. The book costs £15 but the same information is available free of charge to National customers through the bank's in-house, computer-based enquiry system.

For copies of the book contact NatWest, Market Intelligence Department, 6th Floor, National House, 14 Moorgate, London EC2R 6BS.

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We are a public company currently seeking expansion into the chilled food sector. We are looking for speciality manufacturers and distributors who may require an injection of capital, management, or whom because of retirements or for other reasons, may wish to realize their business assets by merging with a company such as ours. Principals only. Reply Box No F8287, Financial Times, 10 Cannon Street, London, EC4 4BY

MANAGEMENT BUYOUTS

Funds are available to assist management buyouts by the sale of freeholds and leaseholds. Completion arranged simultaneously with acquisition of business.

Replies received in confidence. Contact: Mr C C Tett, U K Land plc, 145 Kensington Church Street, London W8 7LR. Tel: 01-221 1544

PROBLEM SOLVING

You like solving problems. A creative thinker with a first rate supportable record of success, looking for an opportunity to develop a business in an environment of challenge. If so we would like to meet. MGS is a successful consultancy wishing to broaden its skills base.

SOLVE BUSINESS PROBLEMS

Managed Growth Services, 9 Sandringham Road, Fivkirk, Bedfordshire MK45 1RW

MANUFACTURERS Has Your Product Mail Order Potential?

Are you sitting on a potential gold mine? Ever considered selling your products or services by post through mail order? With our expert advice, this method, untrapped new outlets could quickly bring extra turnover into your Company - help improve its cash flow - and increase profits. Contact us now, before being approached or non-specialist advice. We are a small order advertising group with 30 years experience in successful product selling by post. We will provide any company considering the area of selling with a free appraisal, advice on the mail order viability and potential of the product or service. We offer full "in house" creative design/copywriting/media booking and production services.

Send details of your product or service in strictest confidence to: Box H3288, Financial Times, 10 Cannon Street, London EC4P 4BY

HIGH CALIBRE ENTREPRENEURIAL PERSON

Required to set up a short term Finance Company (Minimum £5m) Good package. Up to £5m available offered with profit share.

Write Box F8291, Financial Times, 10 Cannon Street, London EC4P 4BY

FULLY DEVELOPED ANNUAL BLENCHING PRODUCE (unique design)

With multiple applications, made £70,000 to go to press. Healthy return projected in Year 2. Financials only please.

Write Box F8285, Financial Times, 10 Cannon St, London EC4P 4BY

This advertisement has been approved for the purposes of section 57 Financial Services Act 1986 by a firm authorised by the Institute of Chartered Accountants in England and Wales.

As with all investments this investment may go down as well as up.

WELL ESTABLISHED (20 YEARS)

Phototypesetting company in S.E. Hampshire central prestigious offices - T/O approx £200,000 p.a. - Lincoln 2022 system - early retirement due to ill health.

Write Box F8283, Financial Times, 10 Cannon Street, London EC4P 4BY

FINANCE YOUR STOCK

We offer a unique stock finance facility to manufacturers and merchants and are seeking to expand our client base. If you require stock finance please apply in writing to: Churchill Merchants Limited, 196 Buckingham Palace Road, LONDON SW1W 9SA. Telephone: 01-730 8428

CORPORATE FINANCE

UNLIMITED FUNDS AVAILABLE FOR ASSET BASED LONG TERM PROJECTS INTEREST RATES FROM 1% OVER LIBOR

COMPETITIVE RATES AVAILABLE FOR COMMERCIAL MORTGAGES & LEASING

HARROW FINANCE

Managed Growth Services, 9 Sandringham Road, Fivkirk, Bedfordshire MK45 1RW

We are here to help growing successful trading forces. Tel: 01-861 2727 and see for GARY KELLY

LENDER WANTED

EARN A POSSIBLE \$ MILLION DOLLARS COMMISSION

For \$0-500 Million U.S. dollars 100% secured by major world bank guarantees 10/20 years, 7 1/2% interest.

Direct calls only (201) 573-8164 USA

BUSINESS SERVICES

Alexander Assoc Associates Pte Ltd specialises in setting up and managing Singapore based Regional Offices/Companies on behalf of overseas investors. AAA will also assist in identifying suitable distributors or in the sourcing of raw materials/manufactured goods from the Far East.

Please write to: Alex Assoc F.C.A., A.T.I.E. R.A.S. #14-02, Keck Seng Tower, 133 Cecil Street, Singapore 0104. Telex: 0104 2255181

EUROPEAN TRANSPORT PARTNERS

REQUIRED 1992 APPROACHES. We are a leading British Transport Specialist currently operating in the Express parcels and contract services markets within the UK and Europe. In order to take advantage of 1992 we wish to attract comprehensive range of services within the European Community. Established operators with existing delivery contracts in Europe and requirements for specialist Transport services in Britain should reply in confidence by giving concise indication of their facilities and status to: F8282, Financial Times, 10 Cannon Street, London EC4P 4BY

Handwritten scribble at the bottom of the page.

APPOINTMENTS

Caradon new group managing director

Mr Tim Walker has been appointed group managing director of CARADON, manufacturer of building products...

Mr Henry Strage, a director of McKinsey & Co. is to be the first chairman of the NEDC's food and drink manufacturing sector group.



Mr Tim Walker, group managing director of Caradon

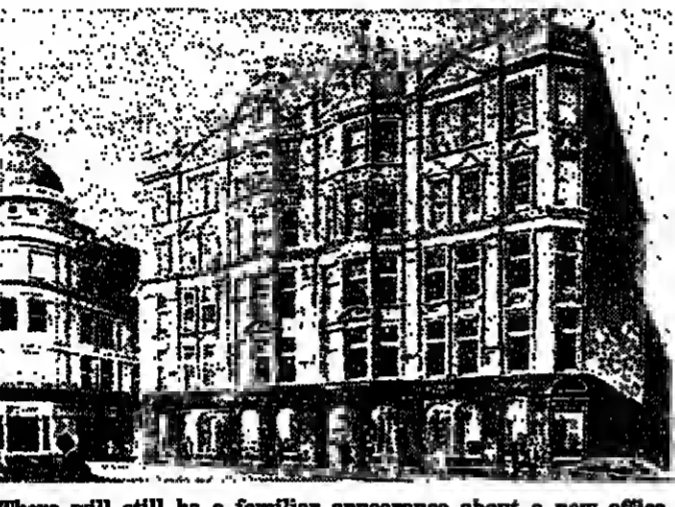
Managing director of Redland

Robert Napier has been appointed group managing director of REDLAND from July 1. He has been with the group since 1981...

CONTRACTS Offices at Luton

CONDOR PROJECTS OF WINCHESTER - part of the Condor Group - is undertaking a £17.5m design and build contract near Luton Airport for Yuma International...

on all side elevations. A central light-well and staircase will help create an open and bright environment.



There will still be a familiar appearance about a new office development in the City of London...

Peterborough's central library

Cambridge builders, RATTEE and KETT, East Anglian division of Mowlem Regional Construction, has been awarded contracts...

Scottish orders

RUSH & TOMPKINS has won contracts worth over £3m in Scotland. The largest is the £1.63m fitting out of an ASDA superstore...

and equipment for handling, filling and checking butane and propane gas cylinders on a continuous production line.

Business Opportunities

KIDSONS CHARTERED ACCOUNTANTS. Unique opportunity for large public limited company to purchase a successful import export company...

Business Services

TWO HOUR NATION WIDE BUSINESS TO BUSINESS DOCUMENT DELIVERY SERVICE. This unique service will be introduced to the UK later this year...

BUSINESS OPPORTUNITY

Do you have sales and marketing experience and up to £10,000 equity to invest? We have a new product for the DIY and tool trade...

REPRESENTATIVE OFFICE

at Frankfurt/Main Airport Center. Offered and serviced CPA firm (office use, secretarial work, communications, etc.)

Major UK textile company

supplying bed linen and curtains, seeks to cooperate with similar continental supplier with view to 1992.

CAPITAL GAINS TAX

If you have a substantial capital gains tax liability which has been crystallised in the last 3 years...

SOUTHERN CALIFORNIA INCOME PROPERTY

Dr. Frank Sanderson will be visiting London July 4 to July 8. If you are interested in US income producing real estate you may wish to meet with him.

MORTGAGES

On Commercial & Industrial Properties at prime rates 5/10 years. Interest only. Minimum loan £25,000.

FIRST OFFERING

Unique offering of 100,000 shares. Authorised agency of original private issue allocated in each unit of 10 shares...

NON-EXECUTIVE DIRECTOR

Highly experienced plc main Board Director seeks non-executive Directorships. Profit growth specialist.

EQUITY INVESTOR REQUIRED

Anglo-US venture in the electronic security industry seeks funds of £750,000. Potential high returns within 3-5 years. Principals only.

Racehorse trainer

requires owner for young National Hunt horse with winning form. Tel 056 886 253

INVESTMENT OPPORTUNITY

My Client Company, with unique AIDS related licence products developed over the last 10 years, seeks investment to exploit worldwide potential.

CHARTERED ACCOUNTANT

Seeks temporary assignment. European and overseas experience. Fluent french. Write Box F836, Financial Times, 10 Cannon Street, London EC4P 4BY

BUYING or selling a business? We'll cover your risk

When you sell a business or go public you may have to give warranties and indemnities which could render you liable for damages as well as legal expenses...

Warranty & Indemnity Insurance

Marshall's Court, Marshall's Road, Sutton, Surrey SM1 4DU. Tel: 01-661 1491 Telex: 8751673 ERSLS G

BUSINESS FINANCE

Property or Business Purchase, Business Expansion, Management Buy-Outs, Balance Sheet Lending.

CITY BOARDROOM IN E.C.2

Prestigious Boardroom available, close to the Bank of England. Weekly or monthly hire on application.

WE ORGANIZE

Conferences, Seminars, Exhibitions, Company Presentations, Sports Events and Company Days Out.

Businesses For Sale

Life and Pensions Brokerage for Sale or Assisted Management Buy-Out considered

Company established 1962; FIMBRA registered; Owner to Retire. Existing Client Business. Renewal commission, mainly from 3,000 corporate end self-employed clients...

Peat Marwick McLintock

The owner has no desire to manage salesmen to develop new client potential, and so effectively closed down new client activities in 1987.

NEWPART

The Joint Administrative Receivers of Latchrose Engineering Limited offer for sale the business and assets of the company trading as Newpart.

For further information please contact: David Lovett or Andy Harries, Arthur Andersen & Co. 1 Victoria Square, Birmingham B1 1BD.

Q & S DRILLMASTER

The business and trading assets of Smith Wilkinson Limited, which manufactures a range of high quality pillar and radial drilling machines from modern premises in Bursley are available for sale as a going concern.

FOR SALE BY THE ADMINISTRATIVE RECEIVER AS A GOING CONCERN

INTERNATIONALLY KNOWN THROUGHOUT THE INDUSTRY FOR THE LAST 65 YEARS. Manufacturers of theatrical, dance & bridal footwear...

FOR SALE VENDING/FOOD SERVICE COMPANY

One of the largest independent full-line vending and food service operations. Rapidly growing sales approaching \$20 million with consistent pre-tax cash flow of 10%.

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

KNITWEAR MANUFACTURER GLASGOW

The Joint Administrators offer the business and assets of Ferguson Knitwear Limited for sale as a going concern. Principal features comprise: Ladies & gents knitwear manufacturer...

Peat Marwick McLintock

City Square House, 7 Wellington Street, Leeds LS1 4DW. Telephone: (0532) 450331 Fax: (0532) 424377

COMPUTER CONSULTANCY STAFF AGENCY LONDON/MANCHESTER

The Joint Administrators offer the business and assets of Victoria Appointments & Contracts Limited for sale as a going concern. Principal features comprise: Supplier of contract computer personnel...

Peat Marwick McLintock

City Square House, 7 Wellington Street, Leeds LS1 4DW. Telephone: (0532) 450331 Fax: (0532) 424377

CTN Retail Chain South East

The Joint Administrative Receivers N R Lyle and R A Powdrill offer for sale the business and assets of this well known high street confectionery, tobacconist and newsagent retailing chain, The Card Parade Limited...

SPICER & OPPENHEIM

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

Manufacturers of Cryogenic Freezing Equipment Grimsby

The administrative receivers are inviting offers for the business and assets of a high technology liquid nitrogen freezer manufacturer situated in Grimsby, North Humberside.

SPICER & OPPENHEIM & PARTNERS

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

MAGNIFICENT COUNTRY HOUSE and 175 acres farmland

Between Southport (7 miles) and Liverpool (10 miles) M58/M64 4 miles. HOTEL/RESTAURANT/COUNTRY CLUB 10 HOLE GOLF COURSE.

FOR SALE FULLY FITTED CLOTHING FACTORY

On behalf of the liquidator of Miss Jency (Wales) Ltd., Mr. K. Kallis of K. Kallis & Co., we offer for sale a 25,000 Sq.ft. modern fully fitted ladies clothing factory in Mid-Glamorgan, South Wales.

DESIGN CONSULTANCY COMPANY FOR SALE

London - based corporate identity specialist operating internationally. Turnover £750,000. Write Box F8299, Financial Times, 10 Cannon Street, London EC4P 4BY

Businesses For Sale

FOR SALE
Pharmaceutical manufacturing facility situated in near London area. Approximately 50,000 sq ft, fully equipped and licensed by the DHSS with product licenses for tablets, capsules, liquids and ointments. Ideal opportunity for a company to acquire or to increase their existing production facility.
Principals only reply
Box H3592, Financial Times, 10 Cannon Street, London EC4P 4BY

China and Woollens.
Central Market - Covent Garden. Fourteen months traded from premises. First twelve months turnover £423,000 net of VAT. Stock and valuable lease - offers in excess of £400,000. Genuine reason for sale. Bone fide references required.
Write in the first instance to:
King & King Accountants, 273.287 Regent St. London W1R 7PB

BUILDING SERVICES - KENYA
International Group within the Kenya subsidiary based at Nairobi. The profitable business operates in the building services sector with sales of Ksh 1.5M.
Potential is excellent with growth in both sales and profit experienced in the past three years.
Sensitively interested parties should apply to:
Box H3589, Financial Times, 10 Cannon Street, London EC4P 4BY

Owner Retiring? Group Wishing to Sell Non-Core Activity?
As principals with substantial institutional support, we have up to £20M available to purchase companies within the engineering, manufacturing and industrial sectors with turnovers between £1M and £50M. Strict confidence observed. Please contact Philip Stockton, Stockton Morris & Associates, P.O. Box 507, Ascot, Berks. SL5 7JS or telephone (0990) 291414.

SCUNTHORPE
A well established and profitable company with 10 circa £550,000 turnover.
Modern long leasehold workshop and offices.
Fully equipped.
Sale due to retirement.
PRICE £250,000.
DICKINSON, DAVY & MARKHAM HULL. Tel: 0482 23030



FOR SALE
Import/Export Agency dealing in well-known Machine Tools and Computer Equipment to Europe and World Wide Market. Ideal for amalgamation. T/O £2.5m. Average net profit £40k. London Area. Experienced bilingual management. Price in region of £300,000.
Reply Box F8297, Financial Times, 10 Cannon St, London EC4P 4BY

PRODUCTION ENGINEERING COMPANY
Modern freehold premises in the North West. Established 1963. Owner retiring. Blue Chip clients. Net profit £47,000. Price £170,000.
Write Box H3583, Financial Times, 10 Cannon St, London EC4P 4BY

SPAIN LEISURE COMPLEX
* Excellent track record, very profitable
* Family entertainment
* Strategic location
* 100 hectares with full infrastructure and planning permission
* Very interesting expansion opportunities, including hotel and other accommodation.
Principals only please apply in strictest confidence to:
Box H3517, Financial Times, 10 Cannon Street, London EC4P 4BY

WELL ESTABLISHED (20 YEARS)
Photocopying company in S.E. Hampshire central prestigious offices - T/O approx £200,000 p.a. - Linotron 202 system - early retirement due to ill health.
Write Box F8303, Financial Times, 10 Cannon Street, London EC4P 4BY

METROPOLITAN AND GENERAL FINANCIAL SERVICES LIMITED
The above company name is available for sale. Offers from principals only to:
Box H3590, Financial Times, 10 Cannon Street, London EC4P 4BY

GEORGIAN BRANDY FOR SALE
PRICE: USD 1,5/0.5 1 bottle AMOUNT: 360,000 bottles.
Master Construction Industry P.O. Box 22SF-79101 LEPPAVIRTA, FINLAND
Phone + 358-72-41411, tx 4325 mrtt sf, facsimile + 358-72-42725

FOR SALE Thermo Form Machine Manufacturer
Located in the South East, this long established precision engineer is achieving good gross margins on an annual turnover of £3/4m.
Please reply to:
Peter Golden, Johnson Fry Plc, 36 Jersey Street, London SW1Y 6DT

Retail menswear group of three shops situated in prime trading positions in growth towns. High turnover company complete with warehouse and stock control system.
Principal requires substantial realistic offers.
Write Box F8296, Financial Times, 10 Cannon Street, London EC4P 4BY

M.D. Transition and Investment Company
West Country based, complements early retirement from premises situation with F.I.M.B.R.A. Approx. £2 m. under management - many investment bonds and unit trusts. Reasonable offer considered from responsible professional Company.
Write Box F8298, Financial Times, 10 Cannon Street, London EC4P 4BY

RETAIL FURNITURE BUSINESS
Large modern showroom in favoured Surrey location. T/O £600,000. Growth potential. Exclusive merchandise yielding excellent profits. Lease/goodwill £175,000 S.V.V.
Contact: Barnaby Threlkeld Business, 3 Verden Rd, ST ALBANS, Herts AL3 4DA Tel (0727) 43775

Precision Engineering Company
Tube manufacturing business based in West Midlands operating from premises with scope for expansion.
Excellent opportunity to purchase profitable business with outstanding potential. Price and further information on application.
Write Box F8306, Financial Times, 10 Cannon Street, London EC4P 4BY

LEATHER FINISHING COMPANY
Whole hide capacity, eastern U.S. state of the art, expert management, excellent cash flow. Principals only.
Write Box F8290, Financial Times, 10 Cannon Street, London EC4P 4BY

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS PHILIP MONJACK FCA AND KEITH D GOODMAN FCA in the matter of RIGG AND REMINGTON LIMITED
Offers are invited for the business and assets of the above company, who specialise in the cleaning of industrial storage tanks and pipework and also the recovery of crude oil products. The company's administrative base is at Darford, Kent. They have an excellent client portfolio and a current annual turnover of half a million pounds.
Enquiries to be addressed to David Grey:
Chartered Accountants 30 Eastbourne Terrace London W2 6LF Tel: (01) 262 7700 Fax: (01) 723 6059

500 PROFITABLE BUSINESSES FOR SALE
By owner
Well established, Good Term, West Midlands States
AFFILIATED BUSINESS CONSULTANTS Paul Griffin 719-638-8188

PLC (Public Company) For Sale
£12,500 cash at hand. No liabilities. Untraded.
Price: £17,500.
Please reply to: Peter Golden, Johnson Fry Plc, 36 Jersey Street, London SW1Y 6DT

FOR SALE CENTRAL BRISTOL AUTO ENGINEERING BUSINESS & PREMISES
Well known specialist company trading from purpose built premises showing healthy turnover from established contacts offering further potential.
OSMOND TRICKS 0272 280171 REF. JJ

ENGINEERING PRODUCTS, ITALY
British Director of great specialist Engineering Co. can help you sell into Italian Market.
Well equipped factory and offices near Genoa with facilities for fabrication, machining, mechanical and electrical assembly, repair, storage and spares support.
Contact: Tom Poole U.K. 01-340-2188 Italy: Tel. 720288 734 / FAX 0103919 480115

WEST END FLOWER SHOP FOR SALE
Turnover £4,500+ per week plus rental income from flat above. Long lease - very profitable.
Write Box F8301, Financial Times, 10 Cannon Street, London EC4P 4BY

Health Products Wholesalers
To Southern England. Holding exclusive agencies. Rapidly expanding profitable business. Turnover 550K+
Write Box F8302, Financial Times, 10 Cannon Street, London EC4P 4BY

MANUFACTURING & DESIGN COMPANY, BRISTOL
Bristol based for electronic and security for TV production. Valuable one acre freehold factory site near City Centre. T/O £1m plus. Profitable 10% return. Financially strong - owners can't cope with growth explosion. Excellent opportunity. (Ref H37285). Please Sole Agents for further details - 0272 221535.

FOR SALE WELL ESTABLISHED REGIONAL WINDOW & CONSERVATORY COMPANY WITH AN ENVIABLE REPUTATION
Turnover for year ending 31st March 1988: Approx. £2.5 million
Nett Pre-tax Profits: Approx. £200,000
Nett Assets: Approx. £500,000
Business Mix: 90% Domestic, 10% Commercial/Trade
Large, modern, well-equipped factory - adequate room for expansion.
O.T.C./THIRD MARKET QUOTE: The company expects to obtain an O.T.C. quote within the next 3 months.
PRICE IN EXCESS OF ONE MILLION POUNDS
REASONS FOR SALE: There are good reasons and these will be appreciated and endorsed by all prospective purchasers.
NIGEL R. CHAPMAN & ASSOCIATES
Suites 677, Cornhill House, High Street, FROSTENHAM, Notts. NG16 1HN
TELEPHONE 0502 504050, FAX 0502 500151
TELEX 97141 CHBS G

Double Glazing and Curtain Walling Company
Offers are invited for the assets and business of a manufacturer and installer of UPVC double glazing and aluminium curtain walling situated on the Isle of Wight. The premises are long leasehold and there are 30 employees plus subcontractors. Turnover is £2 1/2 million a year.
For further information contact the Joint Receiver, Peter A. Hall, Grant Thornton, on Southampton (0703) 221231 or write to 31 Carlton Crescent, Southampton, Hampshire, SO1 2EW.

Grant Thornton CHARTERED ACCOUNTANTS

Small Electronics
Business for sale, situated on the South Coast. Established 35 years. Design, development and manufacture of Flight and Ground Simulators, Precision electro-mechanical Instrumentation and Control Equipment including autopilot applications. Operational Research Group for the provision of statistical analysis of aircraft Weapon Systems and Technical Publications. D.Q.A.P. & A.Q.A.P. 1-13 Approved.
Write Jordan Brooks & Co., 57, Tower Street, Winchester, SO23 8TD, for further details.

FOR SALE
2 GLS light bulb manufacturing lines. Suitable for manufacturing 60 mm and 80 mm envelope types. Gas filled, single or coiled coil types with B22 cap.
Write Box F8295, Financial Times, 10 Cannon Street, London, EC4P 4BY

Businesses Wanted

DOMESTIC (Household) HYGIENE and/or CLEANING PRODUCTS
We wish to acquire:
- autonomous business
- divisions of business
- products
in the above category of consumer goods. We have manufacturing capability, and are also interested in partnerships, distributorships and joint ventures. We seek to acquire sales turnover of at least £2m to £10m p.a., larger propositions will be given careful consideration.
We have a significant presence in the U.K. retail supermarkets, and operate in many countries overseas.
Principals only to:
Box F8293, Financial Times, 10 Cannon Street, London EC4P 4BY

PRINTING COMPANY
specialising in poster, packaging and commercial print, having successfully completed management restructuring and machine modernisation are now seeking to acquire, or purchase an association with, a small to medium sized short feel printer, preferably in the East Midlands, who may be looking for capital investment, an increase in their volume of work or where the principal or partners would welcome an amalgamation or association with a forward thinking, financially sound Company.
Write Box F8294, Financial Times, 10 Cannon Street, London, EC4P 4BY

Owner Retiring? Group Wishing to Sell Non-Core Activity?
As principals with substantial institutional support, we have up to £20M available to purchase companies within the engineering, manufacturing and industrial sectors with turnovers between £1M and £50M. Strict confidence observed. Please contact Philip Stockton, Stockton Morris & Associates, P.O. Box 507, Ascot, Berks. SL5 7JS or telephone (0990) 291414.

Hotels & Licensed Premises

HOTELS FOR SALE
LARGE HOTELS AND HOTEL OWNING COMPANIES FOR SALE ENGLAND & EUROPE
£1 MILLION TO £50 MILLION+
LARGE HOTELS WANTED 50 TO 300 BEDROOMS WANTED
PRICE OFFERED PER BEDROOM
£30,000 - £100,000 OR MORE
MICHAEL PEGG ENGLAND (0272) 237575
EVENINGS (0272) 743431

Aircraft for Sale
82 Challenger 600-1070
82 Jetstream 3101-405
82 Learjet 35A-456
82 Cessna 441-350
82 Cessna 441-305
78 Learjet 35A-144
DUNCAN AVIATION (0483) 54111

PRIVATE COMPANIES WANTED

Group of successful executives seek purchase of private companies. Manufacturing-Distribution-Service
Write Box H1584, Financial Times, 10 Cannon Street, London EC4P 4BY

Management Courses

COMPUTER TRAINING FOR EXECUTIVES
Our 3 day course gives a first-class grounding in the capabilities and limitations of word processing, spreadsheets and databases in the business environment. Informative, individual tuition. Dept may be taken together or separately. Enquire to the experts.
Anthony Cook Associates, Graham House, 24 Holborn Viaduct, London EC1A 1TD 01-248 1100

Master the get started up courses for master your own share of our City Training Centre Word Association 377 8483

A Centenary Event for Readers of The Financial Times
THE QUEEN ELIZABETH II CONFERENCE CENTRE, WESTMINSTER, LONDON 7, 8 & 9 JULY, 1988

As part of its Centenary year, the Financial Times is pleased to announce PERSONAL INVESTMENT 1988. An Exhibition for those seriously interested in investment, it will provide an opportunity for its readers to discuss their individual personal financial planning requirements and take part in the exciting programme of events that will contribute to this celebratory occasion.
Entry to the Exhibition costs \$5.00 which includes a ticket for you and a guest, a catalogue and the opportunity to visit the FT Centenary Photographic Display and a special show of paintings by the New English Art Club.
Those attending the Exhibition will also be able to register for any of the associated conferences, workshops and events listed below. At £10.00, the cost of each is attractively low but numbers are restricted and early booking is essential.
Exhibition times of opening: Thursday, 7 July 10.00-20.00
Friday, 8 July 10.00-20.00
Saturday, 9 July 10.00-18.00

Programme of Events/Ticket Application Form
I/we shall attend the Personal Investment Exhibition and wish to register for the following events.
(Please enter the number of tickets required in the boxes below)

THURSDAY, 7 JULY		
10.00-13.15	OPENING CONFERENCE - CAPITAL PROTECTION AND GROWTH Financial planning for men and women in late career and at retirement. Speakers: Sir Mark Weinberg, Gordon Pepper, Alan Kelly, John Patterson, John West, Michael Pilch, CBE	<input type="checkbox"/> @£10.00=£.....
14.00-17.15	PERSONAL FINANCIAL PLANNING AFTER THE 1988 BUDGET An overview of the income and capital changes in the most recent Lawson Budget and suggestions on the financial and investment decisions that follow. Speakers: Lord Bruce-Gardyne of Kirkcaldy, David Stewart, John Chown, Hugh Blakeway Webb, Alan Kelly	<input type="checkbox"/> @£10.00=£.....
18.00-20.30	PERSONAL PENSIONS A subject of immediate importance to men and women in employment as the new pensions regime takes effect in July. An authoritative panel looks at the risks and possible remedies of leaving employer-run schemes. Speakers: Dryden Gillies-Smith, Maurice Oldfield, Robert Ashurst	<input type="checkbox"/> @£10.00=£.....
18.00-20.30	INVESTING IN GOLD Should gold play a bigger part in the portfolios of British investors? A distinguished panel will answer the question and discuss how to proceed. Speakers: Robert Guy, Julian Barrad, Anthony Garrett, Tim Read	<input type="checkbox"/> @£10.00=£.....
	EVENING CRUISE TO GREENWICH & SYMPHONY CONCERT FRIDAY, 8 JULY A limited number of tickets are available for a boat trip from Westminster to Greenwich for a symphony concert by the NGOS Symphony Orchestra at the Greenwich Borough Hall, with Anna Sedgwick as soloist and with the German conductor Volker Wangenheim.	<input type="checkbox"/> @£20.00=£.....
Sub Total	

FRIDAY, 8 JULY		
10.00-13.15	CAPITAL PROTECTION AND GROWTH FOR DIRECTORS AND SENIOR EXECUTIVES Personal investment strategies for men and women at the top of companies and with businesses of their own. Speakers: The Rt Hon Cecil Parkinson, MP, John Forsyth, Barry Riley, Tony Vernon-Harcourt	<input type="checkbox"/> @£10.00=£.....
10.00-13.15	WORKSHOP FOR EXPATRIATES A special workshop on the requirements of men and women living abroad. Speakers: Peter Gardand, Peter Donne Davis, John Cradden, Donald Elkin	<input type="checkbox"/> @£10.00=£.....
14.00-15.30	THE MACALLAN TASTING An informative and comprehensive evening of The Macallan single malt whisky through its various stages. Tutor: Robin Lambie	<input type="checkbox"/> @£10.00=£.....
14.00-17.15	ALTERNATIVE INVESTMENTS An examination of areas of interest to collectors including discussions of market trends by Sotheby's directors, chaired by one of the principal contributors to the BBC Antiques Road Show. Lecturers: Simon Taylor, Christopher Payne, David Beckett, David Battie	<input type="checkbox"/> @£10.00=£.....
18.00-19.30	SOOTHEBY'S WINE TASTING This is a fascinating opportunity to join a tutored tasting of investment quality wines. Limited numbers only. Tutor: David Molyneux-Berry MW Introduced by: Edmund Penning-Roswell	<input type="checkbox"/> @£10.00=£.....
17.00-18.30	REVIEWERS' EVENING Chaired by the FT Literary Editor, this distinguished panel will consider the nature and function of reviewing. Contributors: Anthony Curtis, Francis King, Rachel Billington	<input type="checkbox"/> FREE
Sub Total	

SATURDAY, 9 JULY		
10.00-13.00	CAPITAL PROTECTION AND GROWTH FOR THE YOUNGER INVESTOR Designed for men and women planning an investment strategy for the longer term. Speakers: Richard Lambert, David Battie, John Brennan, John Edwards, Anthony Mayer	<input type="checkbox"/> @£10.00=£.....
14.00-17.15	INTRODUCTION TO INVESTMENT The Stock Exchange and its three markets, with linked investments, high street developments and investor protection are among the subjects to be covered. Speakers: John Edwards, Daniel O'Shea, Ian Morrison, Colin Chapman	<input type="checkbox"/> @£10.00=£.....
14.30-17.00	"HOW TO SPEND IT" An afternoon with Lucia van der Post (with a lot of help from Harrods) Invest in yourself and how you look and feel. A team of experts will be on hand to help you all, men and women alike, make the best of that most important person - yourself.	<input type="checkbox"/> @£10.00=£.....
11.00-12.30	TASTING OF PINK CHAMPAGNE	<input type="checkbox"/> @£10.00=£.....
14.00-15.30	Two tutored tastings of fresh champagne with sparkling examples from leading houses. Tutor: Robert Joseph	<input type="checkbox"/> @£10.00=£.....
Sub Total	
PLUS EXHIBITION ENTRY	
<input type="checkbox"/> Thursday	<input type="checkbox"/> Friday	<input type="checkbox"/> Saturday
GRAND TOTAL	

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FINANCIAL TIMES SURVEY



The structure of the shipping industry is changing rapidly as cost pressures intensify the rush into flags of convenience, and ownership becomes more complex. Regulation is also being internationalised, to the dismay of many owners.

Kevin Brown reports.

Searching for cost savings

THE WORLD shipping industry is going through a period of significant change in structure and organisation, comparable to the upheaval caused by the development of container shipping in the 1960s.

The root cause of the current upheaval is the long recession in shipping, which began in the early 1970s, and which has depressed returns in some sectors to the point where they do not justify reinvestment.

The search for cost savings, and for alternative ways of operating on tight margins, has caused serious strains between rival companies, between shipowners and their workforces, and between the industrialised nations of the north and the developing countries of the south.

But, as Prof. Arhlot Stromme Svendsen, of the Institute for Shipping Research in Bergen, has pointed out, the issues at stake are more fundamental than a simple attempt to make cost savings.

The real problem facing the industry, identified by Prof. Svendsen at the recent fourth International Symposium on Liner Shipping, held in Hamburg, is coping with the strains caused by moves towards rapid commer-

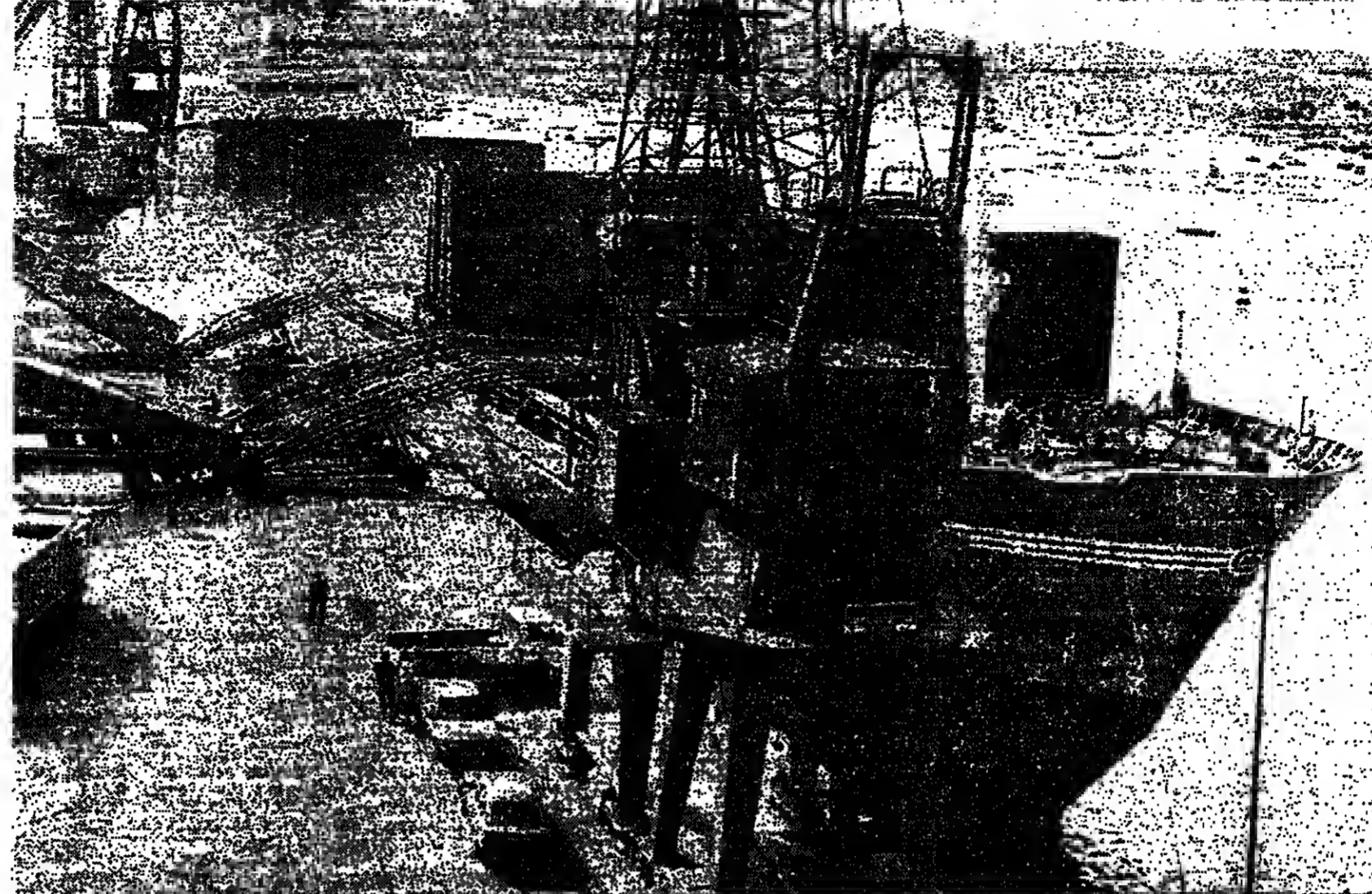
cial liberalisation in an era of increasing international regulation.

The liberalisation of the industry is reflected in the growing importance of the "open" or "flag of convenience" shipping registers, which now cover more than 40 per cent of what is effectively a deregulated world fleet.

Registration with an open register can free owners from national restrictions on capital movements and foreign exchange contractions, as well as saving them large sums in crew costs.

The process of "flagging out", which was once fought tooth and nail by the maritime trade unions, and criticised at the United Nations, has now reached the point where it has become institutionalised, and is probably irreversible.

For example, all the leading open registers are now registered under the UN Convention on Conditions for Registration of Ships, an instrument which many seafaring nations had hoped would close them down.



Shipping and Ports

up their own "offshore" registers. These registers essentially operate as covert "flag of convenience" registers, offering shipowners a large degree of freedom from national regulations, together with cost savings, while retaining the prestige of a traditional flag.

The International Shipping Federation, the main international forum for shipowners from all sectors of the industry, estimates that there are now more than 20 open registers, which it groups as follows:

- Independent registers, such as Liberia, Panama, Cyprus, the Bahamas, Malta, Singapore, Sri Lanka and Vanuatu;
- Dependent registers, mostly attached to the UK, such as Hong Kong, Bermuda and the Cayman Islands;
- Offshore registers, such as the Isle of Man for UK shipowners, Kerguelen for France, the Antilles islands for The Netherlands, and the Norwegian International Ship register. Similar registers are being discussed in West Germany, Denmark and elsewhere.

This move away from strict national control of shipping, which has taken place largely in the last decade, has been accompanied by an increasingly complex ownership structure.

In the case of the largest companies, ownership remains relatively transparent. But among smaller companies, the registered owner may be only a front for a series of companies set up to hide the ultimate owner. Ships can also be leased, managed by one shipping company on behalf of another, or chartered on various terms.

The extent to which registration has ceased to reflect owner-

ship is indicated by the findings of a recent investigation by Lloyd's Register, which shows that the world's biggest shipowning nation is Greece, which stands only fourth in the league table of registered ships.

The effect of this process is that ownership, like registration, is being internationalised, which makes companies less easily controlled by national governments.

However, as the industry slips away from the governments which have traditionally expected to control it, the regulatory mantle is being picked up by an increasing number of international organisations.

Over the last century, the conference system has become established on most of the world's liner routes - where companies offer regular scheduled services - though it has never been extended to the tramp section of the industry, which covers most tankers and dry bulk carriers.

The system is regarded by most shipowners as a means of avoiding anarchy and destructive competition, though many of their customers see it as little more than an excuse for rate-fixing cartels.

From the shipowners point of view, the key advantage of the conference system was that it was largely self-regulating, which meant that governments stayed out of trading matters. Like much else in shipping, that situation appears to be changing.

The new regulatory climate in shipping began with the implementation in 1983 of a Code of Conduct for liner conferences drawn up by the United Nations Committee on Trade and Development.

The UNCTAD code emerged to cope with pressure from Third World countries for control of their foreign trade, which some attempted to enforce by reserving cargoes for their own ships.

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Picture: A mixed cargo of wheat and barley is loaded at Cliff Quay, Ipswich, in the UK.

either the US or Japan. Many of the developing countries, on the other hand, continue to regard the conference system with suspicion.

The tensions were exemplified in a recent speech by Chief Raymond Dokpesi, head of Africa Ocean Lines, of Nigeria, who pointed out that many developing countries regarded the established order of world shipping as a hangover from the colonial era.

The code has also come under more direct pressures, notably from the establishment of so-called freight bureaux in some countries, which are accused by Western companies of distorting trade by allocating cargoes between lines.

Even greater strains have been exerted on the system by a big increase in the number of independent lines operating outside the conference system, which now lift more than 50 per cent of cargoes in some trades.

The conclusion drawn from this by Western shipowners is that, in the words of Mr Karl-Helmut Sager, chairman of West Germany's Senator Linie, the code has become "an empty shell" and should be scrapped.

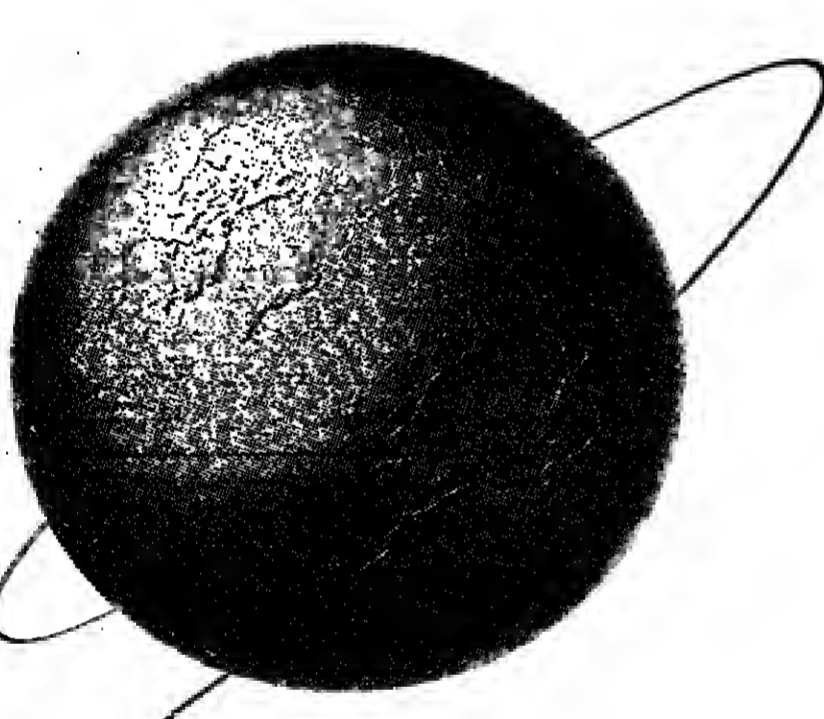
In fact, however, the opposite is likely to happen. Mr Abderrahmane Bouayad, director of Unctad's shipping division, concedes that the 40:40:20 arrangement is being undermined by the growth of outsiders, but concludes that the code should be strengthened rather than scrapped.

Mr Bouayad says the new conditions mean that major outsiders "can no longer be dismissed as having no obligation to the trade," and should be brought within its scope.

This issue will be debated at an Unctad Review Conference in Geneva later this year, when the developing countries will also press for the code to be extended to cover bulk shipping - a development which is regarded with horror by the owners of most of the world's tanker and dry cargo tonnage.

What worries many shipowners is that Unctad is not alone in seeking to regulate shipping; both the US and the European Community have developed

Continued on page 4



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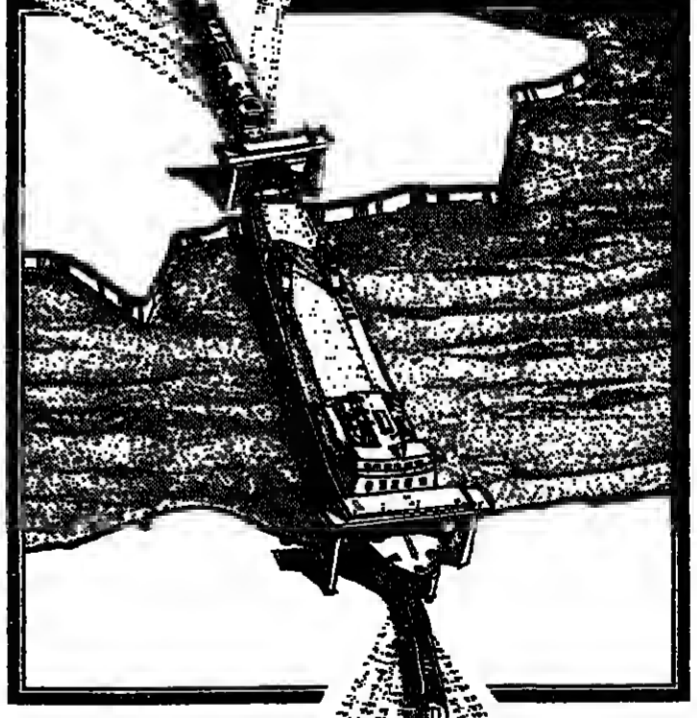
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INVESTING IN BRITAIN'S FUTURE

SHIPPING AND PORTS 2

The world's major ports are modernising fast

Big investment plans

FIERCE competition in container, intermodal and bulk traffic has spurred many ports worldwide to invest in far-reaching investment and modernisation programmes.

The port of Singapore has plans to become world leader in container transshipment and is investing so as to take the lead from rival ports Hong Kong, Renshuang and Yokohama, in the all-important trans-Pacific container trade.

The total number of containers handled at Singapore during 1987 was 2.6m, 20 per cent up on 1986, which puts Singapore fourth in the league after Rotterdam, Hong Kong and Kaohsiung.

Anticipating further increases, the Port of Singapore Authority is building a new container terminal on the island of Pulau Brani, which facility is expected to enjoy an annual 3m TEU (Trailer Equivalent Unit) throughput.

Pulau Brani will have four main container berths, five container feeder berths and be backed by 71 hectares of container storage area. A causeway will link the facility with the soon to be completed Tanjong Pagar container terminal which has nine new container berths and two feeder berths, further strengthening Singapore's position.

Not to be easily overtaken, the Port of Hong Kong has launched a Port and Airport Development Strategy project to decide how much should be invested in both the sea port and airport up to the year 2011.

The study will encompass the possibility of expanding the port on reclaimed land to the east of Lantau Island. Not only must Hong Kong cope with its position as a world trade centre, entrepot and transshipment port, but it must take account of massive expansion in the economy of the People's Republic of China.

In Europe, it is apparent that the port of Rotterdam intends to fight off any attempt by Singapore to displace its position in the world container handling league. Facilities are being improved at Waalhaven and Eemhaven, which between them account for 60 per cent of all containers passing through the port.

Rotterdam Port Authority has a plan to designate a special internal container transport route to and from a goods distribution centre to be developed south of Eemhaven. This will

enable traffic to move unhindered to Eemhaven/Waalhaven. Rotterdam has been boosted by the US carrier Sea-Land's decision to retain its container operations in the Europe Container Terminals within the port.

Fundamental modernisation of port facilities and associated infrastructure is being carried out widely in the Soviet Union, countries which are potential new members of the EC. The Soviet Union is improving a dozen ports in the Baltic, the Black Sea and the Far East.

Far-reaching reconstruction work will be carried out in Leningrad, Khabarovsk, Vladivostok, Yuzhny, Vostochny and Vladivostok. New container terminals have already been completed at Leningrad, Riga, Tallin, Odessa and Vostochny.

Not least of the improvements has been the installation of computerised document handling, information and traffic-monitoring systems to make the Soviet trading position more competitive.

In the Indian sub-continent, the Indian Surface Transport Ministry is asking for a 70 per cent increase in its US\$807m budget to fund a five-year port expansion programme. The work includes deepening the ports of Paradip, Madras, Visakhapatnam and Mormugao. Additionally, a satellite port will be built at Ennore, near Madras.

Once again, the need to meet modern trading conditions, in India's case, the loading of ships lifting Japan-bound iron ore from Madras and Visakhapatnam, is a prime motive.

Also noticeable has been the tendency of interested parties to fund port developments. In the case of Paradip, South Korea is helping with funds and Japan is assisting financially in the Visakhapatnam development.

Japan too is making development funds available for port modernisation in various Third World locations; and money from Europe is helping to develop the Mozambique port of Beira as an alternative to the use of South African ports for the "Front Line" states.

World Bank finance has been of crucial importance in Turkey's efforts to modernise its ports before entering the EC. The provision of modern container facilities is a major part of Turkey's port development.

In the Philippines, the Asian

Development Bank has advanced \$43.5m to fund the \$86.7m Second Manila Port Project in which the North and South harbours are to be rehabilitated and new cargo gear, bulk handling systems and management and information systems installed.

China's emergence into the modern world economy is generating the need for modernisation in that country's ports, and at Shanghai more than 60 new berths are to be built on the Yangtze River estuary as well as on the East China Sea.

This will give Shanghai an extra 70m tonnes capacity over and above the 1986 cargo total of 128.3m tonnes. Other ports in China are to be developed. For the export of coal, where China has ambitions of ousting Australia as the major supplier in the East.

The anticipated steam-coal demand of the 1990s is causing port development projects to be started in the UK at Hartlepool Docks, Fawley Water and Sealham.

The year 1991 will see the leading Netherlands dry bulk cargo stevedore Frans Swartkouw relocate its new high-volume coal terminal at Maastricht in anticipation of more coal being imported into Europe in the 1990s.

The Port of Rotterdam forecasts that the port will handle 15m tonnes of steam coal in 1991, and 30m tonnes by the year 2010.

Continued expansion of the cruise business has caused ports in many parts of the world to introduce or improve cruise-ship facilities. The world leader in this context is Miami, through which 2.6m passengers passed in 1987. Miami's eleventh and twelfth passenger terminals are under construction and the Seaport Department has recently approved bids to build a bridge linking the island port to downtown Miami.

The Port of London Authority has been asked to provide river facilities in addition to its Tilbury passenger terminal, and Southampton has refurbished its Ocean Terminal.

The Port of Singapore Authority also intends to gain from the expanding cruise market and recently announced plans to promote the island as a fly/cruise centre. The authority is to invest \$27.5m in the project, the full details of which have yet to be revealed.

Barrie Stevens

FOR THE British Ports Federation, the trade association which represents most of the UK's 100 or so ports and harbours, the last 12 months have held mixed fortunes.

The federation (formerly the British Ports Association) has had some success in promoting the idea that changes are necessary in the complex framework of port ownership.

An approach from officials of the federation prompted Mr Paul Channon, Transport Secretary, to raise the prospect of radical changes in the industry, including a measure of privatisation, to promote efficiency.

But the federation has been less successful in campaigning for the end of the Dock Labour Scheme, the 40-year-old regulations which control employment in many ports.

Sir Frederic Bolton, chairman of the BPF, undertook recently to continue the fight against the "archaic" scheme, but there appears to be little hope of substantial reform in the short term.

There appears, also, to have been little progress on a number of other fronts which are regarded by the federation as vital, including the cost of navigation aids and the "unfair" subsidies to Continental competitors.

However, both these issues are under review by the UK government and the European Commission respectively - and both may return to the forefront of events in the coming year.

Mr Channon's announcement that all of Britain's 74 publicly-owned ports were *prima facie* candidates for privatisation was

delivered, appropriately, to several hundred port officials at the BPF's annual lunch in London.

Making no bones about his preferred method of improving efficiency, Mr Channon said it was "high time" that the public sector of the industry took a close look at the benefits of privatisation.

Mr Channon did not spell out what the benefits might be, but Transport Department officials point to the improvement in the fortunes of Associated British Ports, formerly the British Transport Docks Board, since its privatisation in 1983.

Sir Keith Stuart, chairman of ABP and one of the prime architects of privatisation, has emerged as an important proponent of structural change in the industry, partly because of his willingness to speak out about distortions caused by subsidies.

This point was rammed home when Sir Keith withdrew ABP, which controls a quarter of UK port capacity, from the federation's list of candidates for privatisation.

The focus of the federation's campaign for structural change is

UK ports

Seeking more change

the 39 trust ports, each governed by one or more individual Acts of Parliament; the 32 municipal ports, run by local authorities; and the state-owned ports of Gloucester and Sharpness, run by the British Waterways Board.

The federation says the complex legislation which governs these ports prevents some of them from competing effectively with the 40 privately-owned ports, including the 19 run by ABP.

The Government believes privatisation would be particularly suitable for the larger ports, such as London and Dover, the UK's biggest roll-on-roll-off port.

Privatisation could be an option for smaller ports if they wished to pursue it, but "different conditions" might apply, Mr Channon said.

A debate on the privatisation issue is raging within the ports industry, but it has become clear that there would be substantial opposition to any attempt by the Government to force change on any authority which was unwilling.

the issue is still at a relatively early stage.

The Government is thought more likely to encourage individual trust ports to use the parliamentary private Bill procedure to promote their own legislation, effectively preparing the way for individual privatisations.

There is disappointment within the industry, however, that the Government appears to have ruled out a comprehensive Bill to relax the existing controls on fund raising and restrictions on non-port activities.

Ministers believe it would be wrong for trust ports to take on commercial powers equivalent to those enjoyed by Companies Act companies, without the corresponding accountability to shareholders.

No potential purchasers of trust ports have yet come forward, though ABP has indicated that it might be in the market for profitable acquisitions.

Sea Containers, the other major private port operator, has opted to remain in the ports business, after earlier planning to sell some of its ports, but has not indicated any interest in further acquisitions.

Among municipal ports, Boston, the small Lincolnshire port, has been put up for sale by the borough council, and is likely to become the first of the new wave of privatisations.

Meanwhile, Conservative MPs have undertaken to maintain a campaign against the Dock Labour Scheme, in spite of the defeat last month of a Backbench Bill providing for its abolition.

The scheme, which guarantees employment to dockers in 60 registered ports, "was originally designed to end casual labour in the docks, and provide permanent employment for dock workers."

Most port operators, both public and private, believe abolition of the scheme would improve flexibility and efficiency in the docks, though few would like to see a return to casual labour.

But the Government appears reluctant to risk the trade union anger which would explode if it attempted to abolish the scheme, and has opted to allow it to "wither on the vine."

Port operators say this is not an option, however, because workforces in many ports have been reduced as far as possible, which means that when new dockers are required they will have to be recruited under the scheme.

The campaign is likely to continue with a further Commons debate, increased lobbying of Ministers and a pamphlet pointing out the alleged inequities of the scheme. In addition, more than 200 backbench Conservatives have signed a Commons motion calling for abolition.

Kevin Brown

THE CALIFORNIAN port of Oakland is situated on the booming US West Coast, mid-way between the major ports of Seattle-Tacoma, Los Angeles-Long Beach and San Francisco. Oakland's middle position, both strategically and geographically, is a key factor in its future and the spur which has caused the Oakland port authority to modernise energetically.

Terminals and intermodal facilities have been improved, joint venture programmes entered into with rail carriers and the port's advantages marketed aggressively to those who make the real decisions in the world of ocean trade and transport.

Oakland is situated on the Pacific Rim, that area of phenomenal growth which is expected to become the seat of economic power in the next century.

As if this were not advantage enough, the US population west of the Rocky Mountains is expected to increase 45 per cent by the year 2000, and that of the Bay

Area by 13 per cent, to total 6.20m over the same period. Oakland offers 19 miles (30.60 kilometres) of waterfront on the eastern or mainland shore of San Francisco Bay, with a total of 55 acres (222 hectares) of terminal facilities and 28 deepwater berths. Of these, 19 serve container, breakbulk and roll-on-roll-off ships.

It is the largest container port on the North American Pacific Coast in terms of physical size. Its annual container traffic of 960,000 ranks it among the top ports of the world.

Extensive container facilities and superior rail and road links make the port a major gateway for intermodal shipments to and from the 200m-plus American consumers who live beyond the Rocky Mountains.

Investments intended to improve the port's infrastructure include the development of a new 138-acre container terminal on land leased from the US Navy, the purchase of three container cranes, and the expansion and redevelopment of the outer harbour container terminals.

Traditionally, Oakland has enjoyed a strong export traffic with the result that many carriers do not make it their first port of call. Carriers generally unload intermodal cargo at the first port of call because such freight is regarded as time-sensitive.

However, spurred on by Oakland's modernisation and marketing, American President Lines is considering the port as an initial point of entry and the port authority is seeking also to attract Taiwan's Evergreen Lines.

The latter currently uses San Francisco under a contract which is due to expire in early 1989.

Oakland features eight full container terminals and two breakbulk terminals including

Profile: Oakland

Strategically placed



Oakland: an important gateway for American consumers

one that accommodates containers and re-ro traffic in addition to breakbulk.

Container traffic is the mainstay of the port's business, which is not surprising since Oakland was the first US West Coast port to adapt to the container revolution. There are plans to facilitate the passage of larger ships by dredging the inner and outer harbour channels to 32ft and 42ft respectively.

Both channels will also be widened and the turning circle for the inner harbour channel enlarged, all of which, combined with a \$100m investment programme, will benefit the proposed new 38-acre container terminal at Seventh Street.

Cargo destined for the US East Coast population is commonly unloaded at ports such as Oakland and then shipped by rail across the country with containers frequently double-stacked. This saves eight days compared

to using a ship sailing to the eastern seaboard via the Panama Canal.

Known as the "Mini-bridge", this route now accounts for 33.6 per cent of all traffic emanating from the Pacific Rim and bound for the US East Coast.

There are 200m Americans living east of the Rocky Mountains whose cargo could be loaded in the Bay area. Oakland wants to secure at least 30 per cent of this traffic.

Competition for intermodal traffic is very intense on the West Coast, and crucial to Oakland's plans to capture more traffic and develop an intermodal Container Transfer Facility (CTF), is the port authority's joint venture with American President Lines and the Union Pacific Railroad.

The scheme envisages the enlargement of 15 railway tunnels running through the Sierra Mountains so that double-stacked trains carrying high-cube.

Each partner in the project is pledged to invest \$5m and Oakland is forging closer links with other rail roads which will also invest money on improving facilities within the port. Oakland is a port used by the Japanese motor manufacturer, Subaru, for the import of its vehicles into the US.

The port's success in this highly-competitive field is due to the care and efficiency of the ILWU longshoremen who maintain a good record of low cargo damage. Subaru also discharges cars at Los Angeles, Portland, Baltimore, Boston and Jacksonville.

The Japanese car shipper pits the ports and their longshoremen one against the other in a quality control competition. As a result, few cars are damaged and in need of attention following their trans-Pacific journey and the winning gang receives a plaque and a night out at the company's expense.

Maritime Services unloads Subaru cars in Oakland and its 50 ILWU workers have won the prize three years in succession.

Barrie Stevens



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Dry cargo

Mixed prospects for rates

FOR A WHILE, up to the end of March, it looked as though the good times were beginning to return for shipowners in the dry cargo market.

The story is reflected in the Baltic Freight Index, which rose from 554 at the beginning of 1988 to break the 1,000 barrier in August of that year, and peaked at 1,825 on March 23 - reflecting the highest freight rates since 1981.

For both brokers and owners it was a period of increasing confidence, tempered only by the knowledge that, even at their height, rates were only about half what the level required to justify investment in replacement tonnage.

The crash came in April, when the index slumped 400 points, recovering to 1,500 in mid-May only to return to the downward trend, and falling to not far above 1,200 by mid-June.

The question facing the market now is whether the slump is a temporary correction, or whether rates are heading inexorably back towards the dismal levels of the early 1980s.

In the short term, rates remain volatile, particularly in the grain trade, which depends greatly for upward movement on demand, or the perception of likely demand from Soviet and Chinese charterers.

The indications for the longer term remain mixed. For example, second hand prices have risen strongly, indicating increased confidence on the part of owners,

but this is likely to mean a substantial fall in the level of scrapping to well below the 1987 total of 6m deadweight tonnes.

If anything, it is possible that these forecasts could be optimistic, since falling oil prices could weaken steam coal demand, and growth in Japanese and European steel production appears to have slowed, which could reduce demand for iron ore. The grain trades remain inherently volatile.

als and manufactures, which are forecast to increase by 10m tons to 1,500m tons.

There is little comfort in the forecasts for world seaborne trade, which is expected to grow by only 0.8 per cent this year, according to the latest estimates from the International Association of Dry Cargo Shipowners (Intercargo).

Intercargo, quoting figures produced by Fearnley's, the Norwegian shipping analysts, forecasts a standstill in the coal trade, an increase of just 3m tons to 328m tons in iron ore cargoes, and a rise of 6m tons to 186m tons in grain shipments.

The bulk of the forecast improvement, small as it is, is expected in the "other" trades such as bauxite, phosphates, and commodities such as steel materi-

In the end, many analysts agree that the health of the market depends more on avoiding worsening over-capacity than on the underlying level of demand.

The good news here is that substantial new tonnage is unlikely to enter the market before 1990-91, though an increased level of ordering could have serious implications for long-term confidence.

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SHIPPING AND PORTS 3

The Zeebrugge ferry disaster raises vital issues

Commercial pressures behind ro-ro safety

TWO ISSUES have dominated the UK ferry industry over the last year: the continuing debate over safety in the wake of the Zeebrugge disaster in March 1986, and the five-month dispute between the National Union of Seamen and P&O.

In the eyes of many observers, including the union and relatives of some of the 193 victims of the Herald of Free Enterprise capsized, the two issues are inextricably entwined.

On this view, the manning cuts demanded by P&O are a response to the same competitive pressures which caused the Herald's crew to sail from Zeebrugge with the ship's bow doors open.

The only difference, according to the union, is that P&O is now under even greater pressure to improve profitability because of the construction of the Channel Tunnel, due to open in 1993.

Both the Government and the ferry owners have resisted suggestions that safety is in any way threatened by commercial pressures.

But this was not the view of the public inquiry into the Zeebrugge disaster, chaired by Mr Justice Smeaton, which noted that ships' officers were under pressure to sail earlier than the appointed times, and were tempted to cut corners.

More fundamentally, several naval architects and a number of responsible professional bodies have expressed concern over the basic design of roll-on roll-off ferries like the Herald, which is dictated solely by the demands of commercial viability.

Essentially, the problem is that vehicle ferries are viable only if they can carry large numbers of vehicles, and can be loaded and unloaded easily and quickly.

World's top 12 ferry operators
(by tonnage)

	Gross Tonnage	Ro-ro Ferries	Non-Ro-ro Ferries	Total
P & O/Europort Ferries UK	180,475	20	0	20
Danish State Railways	183,129	30	0	30
Tirrenia di Navigazione Italy	180,799	27	2	29
Viking Line	151,175	10	0	10
British Columbia Ferry	119,855	21	0	21
Stena Line	118,425	8	0	8
Sjira Line				
Kurashima Dockyard Japan	101,481	10	1	11
Marine Atlantic Canada	98,728	9	3	12
DFDS Denmark	97,821	9	0	9
Seaspeed UK	93,792	22	23	45
North Sea Ferries UK/Neth	89,473	5	0	5

The solution developed since ro-ro ferries first appeared in the 1950s has been to provide one or more car decks, accessible through large doors in the hull, and usually running the length of the ship without intervening bulkheads.

This means that neither space nor time is wasted; but it also means that comparatively small quantities of water entering the vehicle decks can cause the ship to develop a heavy list, and eventually capsize.

This problem, called the free surface effect, was what caused the Herald to capsize, although the water which caused the list reached the car deck only because the bow loading doors were left open.

the grounds that the UK is moving faster than the International Maritime Organisation, the United Nations agency responsible for safety at sea.

For example, the International Chamber of Shipping, which represents the owners of more than half the world's tonnage, has protested strongly against the Government's unilateral action, which differs in several points from new regulations recently approved by the IMO.

Underpinned by this, the Government has pushed ahead with the changes, together with a comprehensive maritime Bill which makes managers of ferries legally responsible for their operation - plugging a gap in the law exposed by the Zeebrugge incident.

The Department is also likely to require about 80 ferries built before 1980 to be brought into line with later stability standards, although no decision has yet been reached.

Shipowners have complained that some of the requirements being introduced by the Government are unnecessary, and that their costs are being raised above those of Continental competitors who are not bound by the same rules.

But the cost of the improvements would be small: about £250,000 to update the pre-1980 ships, for example.

What really worries the sh-

owners is the prospect of unilateral British action on design changes. The case made by the owners, represented by the General Council of British Shipping, is that passengers would not be prepared to pay significant extra fares in exchange for more safeguards against the unlikely event of a collision.

They say the only practical way to keep British ferry owners in business in such circumstances is to ban foreign vessels from entering British ports, possibly in contravention of European Community and international law.

The Government, recognising the strength of feeling on the issue, and the importance of maintaining a viable ferry fleet, has set up an independent research programme into design and stability, which is expected to report in three years' time.

But this is not good enough for some experts, many of whom say action is required urgently if another major disaster is to be prevented.

The most significant criticism came two months ago from the Royal Institution of Naval Architects, the professional body for British ship designers, which says ro-ros are "unacceptably vulnerable" to rapid capsize, particularly after a collision.

The institution, in a report, says it accepts that few such accidents have occurred, but warns that "a single accident to this type of vessel can lead to catastrophic loss of life, and the risk of such a consequence is too high."

It describes the operating improvements introduced by the DOT as welcome but short-term, and says the Government has not dealt with the dangers of vehicle deck flooding, and the difficulties of evacuating thousands of passengers in a short time.

The institution says technical solutions to the problems of rapid capsize are available, and should be adopted immediately.

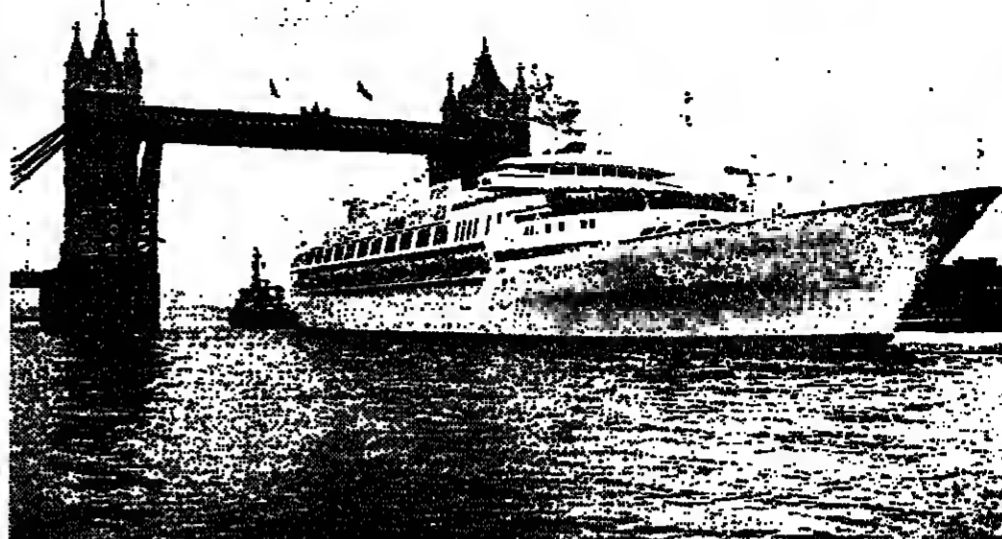
It urges shipowners to fit movable transverse bulkheads, or longitudinal bulkheads, to prevent free surface effect, and for wing tanks and buoyant material to be added to hulls to improve stability.

The Nautical Institute, the professional body for master mariners, also says some ro-ro vessels are inherently vulnerable to capsize following a collision, and has called for immediate action to increase the safety of all ships visiting UK ports.

The Government shows little sign of acting on these recommendations, however. Ministers say only that they will be studied carefully and taken into account.

Kevin Brown

More and bigger vessels are being planned



The 12,200-ton Ocean Princess, flagship of Ocean Cruise Lines, berths in the Pool of London, the largest luxury cruise ship to do so for nearly ten years

Cruise ships ordered

EVENTS IN the cruise market took an unexpected turn earlier this year, with Mr Ravi Tikoo's announcement of an ambitious \$500m (£328m) plan to build the world's largest cruise ship.

The plan, codenamed Ultimate Dream, depends on the availability of subsidies of about £70m from the UK Government so that the vessel can be built at the Belfast shipyard of Harland and Wolff.

However, it may remain little more than a dream if the initial reactions from Ministers and officials stay lukewarm.

But whatever its fate, the Tikoo project illustrates the confidence in the future of this sector of the shipping industry which seems to be waking up on almost all sides.

The most obvious sign is a spate of plans for new ships, including a second possible contract for Harland and Wolff from a group of UK businessmen calling themselves the Institute for Production Control.

Outside the UK, Kloster Cruise - controller of Royal Viking Line and Norwegian Caribbean Line - has drawn up plans for an even bigger ship, code-named Phoenix, which may be built in Japan.

Other major orders include three ships of 70,000 gross tonnes for Carnival Cruise Lines - the world's biggest cruise operator - from Wärtsilä of Finland, and

two ships for Holland America Line, which operates from the North American West Coast.

In addition, P&O is rumoured to be considering a new ship, Cunard is known to be assessing its market options, and Royal Caribbean Cruise Lines is considering a sister ship for the 73,000 gross tons Sovereign of the Seas.

RCCL recently announced a preliminary agreement to combine under a new holding company with Admiral Cruises, a deal which will create a fleet of eight ships with over 9,000 berths.

Shipping analysts have long predicted a degree of rationalisation in the cruise industry, but it is still too early to judge whether this is the beginning of a major reconstruction, or simply a prudent business arrangement.

The background to all this activity is an industry which last year catered for about 2.3m people, and which is growing at about 12 per cent a year.

About 80 per cent of the passengers carried last year were Americans, and a number of studies have indicated that the number of US citizens who have taken a cruise is only a fraction of those who would like to.

This apparently almost untapped market is the driving force behind the rapid expansion of the industry, as operators seek to establish a niche in a sector in

which consistent growth is forecast throughout the 1990s.

Strong growth is also being forecast in the Japanese market, which is currently extremely small - less than 115,000 passengers last year - despite the increasing economic strength of Japan.

The Japanese traditionally have been reluctant to take holidays, and in any case have been largely unwilling to travel on Western ships in the absence of vessels owned and crewed by Japanese.

This is set to change, however, in the light of an official Japanese government attempt to boost overseas travel by about 30 per cent by 1991, and the entry of several Japanese shipping lines into the cruise market.

Interestingly, the three companies which have decided to take the plunge take very different views of the prospects for Japanese cruise shipping.

NYK, which will have a ship in operation from 1990, plans to concentrate on American customers seeking cruises in the Japan Sea, South Pacific and in Alaskan waters.

Its two competitors, Mitsui OSK and Showa Line, both plan to concentrate on the Japanese market, although MOL appears to be planning to operate significantly downmarket of Showa.

K.S.

Container shipping services are in intense competition

Rivals fight for Atlantic

FOR MUCH of this year the attention of the liner sector - principally container ships offering scheduled services - is likely to be concentrated on the fragmented North Atlantic market.

Both rival shipping lines and shippers - their customers - will have their eyes on four major developments:

● Dart Containerline's decision to leave the North Atlantic Conference (NEAC), to bid for increased market share outside the established freight rate structure.

● The entry into the market of Maersk, the big Danish operator, offering an express westbound service, also outside the conference system.

● A slow-speed service operated by Sea Land of the US, P&O of the UK and Nedlloyd of the Netherlands, using the 12 Econ class ships which caused US Lines to go out of business.

● An inquiry by the Commission of the European Community

into an agreement, known as Eurocode, between NEAC and the non-conference lines Polish Ocean Lines and Evergreen, of Taiwan.

The big battle will be between Maersk and the Sea Land consortium, which are approaching the market from very different angles.

Both stress the importance of an intermodal approach, under which the ocean voyage is regarded as just one leg of a door-to-door delivery process involving road and rail vehicles as well as ships.

However, the Maersk express service uses ships capable of steaming at 24 knots, and offers an ocean crossing up to four days quicker than that offered by the Sea Land consortium, whose ships are capable of only 19 knots.

The Econ class ships, renamed Atlantic class, have been substantially modified since they proved too big and too slow for

US Lines' round-the-world service, and they are more suited to the shorter trip across the Atlantic.

It is not clear how the consortium proposes to combat the faster Maersk service, though both Sir Kerry St. Johnstone, chairman of P&O, and Mike Rootie, chairman of Nedlloyd, say they aim to make up the time on the US land leg.

"What really matters is the whole intermodal delivery time, the service quality and the cost," Mr Rootie says. "Maersk will cause an upset, but the North Atlantic is always a changing scene."

Sir Kerry, who says the Sea Land deal is "quite sensational," says the market is not "speed conscious" about the seaward leg, and claims the scheduling possibilities offered by the 12 ships will have more impact.

Both sides will be eager to avoid a rates war, although the

Sea Land consortium would be well placed to compete, since the Econ ships were acquired cheaply in distress sales.

"Maersk are obviously good operators, but they are well managed and just as interested in the bottom line results as everyone else," Sir Kerry says. "So we are not expecting their competition to be by way of rate cuts, but through service."

Elsewhere, most shipowners see the Europe to Far East trade as "reasonable," although the Australian trade has weakened steadily because of the problems of the local economies - a particular problem for P&O, which has 20 per cent of the trade.

On the Pacific, rates continue at a dismally low level - below the level of 1979 on the eastbound service - and almost all operators continue to make losses. This includes the big six Japanese lines, which recently announced almost uniformly bad results.

Kevin Brown

Profile: Felixstowe

Among top container ports

LAST YEAR was a milestone in the continuing development of the booming British port of Felixstowe, in East Anglia.

It was in 1987 that the port became part of the P&O Group and for the first time recorded a throughput of more than 1m 20ft TEU (Trailer Equivalent Unit) containers.

This achievement is due mainly to a full year of operations at the Trinity Terminal which is now established as one of Europe's leading container facilities, putting Felixstowe among the top five European ports.

While Felixstowe is the first UK port to reach the magic figure of 1m TEU, it is having a hard time with the problems stemming from its very success.

These range from congestion, especially severe when high winds stop the cranes from working, to the hijacking of trailers, shortages of trained staff and a seemingly non-stop changing of telephone numbers.

Work has started on a 72-metre extension of Trinity Terminal to help ease the chronic space short-

age, but no real improvement will come about until the Felixstowe Dock and Railway Company undertakes development work as permitted by the recent parliamentary Private Bill designed to extend the port's legal limits.

Felixstowe's Trinity Terminal was opened in 1986 at a cost of £40m, but so rapid has been the port's expansion that the company intends to use the powers contained in its private bill to effectively build an extended Trinity Terminal. Plans are now being drawn up under which the terminal's quay length will be extended by 300 metres and about 90 hectares of back-up space laid.

Cargo traffic through the port has increased 20 times since 1965 and now stands at 12m tonnes a year. Container traffic has quadrupled since 1977 but the port, still facing competition from Continental ports such as Rotterdam, Antwerp and Zeebrugge, all of which are the subject of government-funded expansion. Rotterdam claims to handle almost as much UK traffic as

Felixstowe and if the latter fails to maintain expansion and modernisation progress, the trend towards transshipping deep-sea cargo through European ports will accelerate.

This in turn would raise the costs of British exporters who would have to ferry their goods to the Continent for onward shipment by deep-sea shipping lines.

On the commercial front, Felixstowe has again become a port of call for the "motherships" of the carrier Sea-Land, which is making use of the Trinity Terminal on its feeder service linked to Rotterdam.

Acquired by Sea-Land from the bankrupt United States Lines, each of the nine ships lifts 3,000 to 4,500 TEU.

Much of the trade to and from the Irish Republic now passes through Felixstowe. Relatively small feeder ships berth close to deep-sea ships in the Trinity Terminal and collect containers for Dublin and Cork.

Irish importers regard the port as best suited to their needs as it is the first inwards port of call for deep-sea carriers. Dublin agent, James Scott & Co reports handling 50,000 TEU during 1987, which is 40 per cent more than for 1986.

Felixstowe also handles a lot of Irish exports such as glass and dairy produce; the carrier is Bugler Line. The same company ships Dublin-brewed Guinness through Felixstowe in containerised kegs.

Another important customer at Felixstowe is the Maersk Line, which in early spring this year began a new North America service operating a ship lifting 3,500 TEU. At 294 metres long, this was the biggest ship so far to dock at the port.

Spring 1987 saw Maersk inaugurate a Felixstowe-Rotterdam feeder service using the vessel Maersk Tempo which berths at the Trinity Terminal three times a week and links with Maersk's Far East services.

Another important Felixstowe-based operation, operated by British Continental Shipping Line, runs between Felixstowe, northern Europe and Israel. It serves Felixstowe, Flushing, Bre-

men, Ashdod and Haifa every 20 days.

This is a totally independent operation using the 215 TEU Brasillana and the 185 TEU Africana. In the meantime, the HUAL roll-on roll-off service plying between Felixstowe and the Middle East and Far East is doubling its calls at Felixstowe to one per week.

Felixstowe has also been something of a pioneer in the field of EDI (Electronic Data Interchange). Felixstowe's particular system is known as FCP 80 and is a computerised customs clearance system.

Now in its second phase, it contains an inventory control which creates a computer file and manifest for each ship while maintaining security of information.

The system gives a detailed record of identity and the current status of imports and exports within the port area.

Phase One, already completed, was a direct trader input system. Phase Two has still to be implemented in the ro-ro part of the port and Mr Paul Bringshaw, managing director of the Felixstowe Port Users' Association, once claimed that many companies were slow in putting the EDI system into full effect.

The FCP 80 system is owned and managed by the Felixstowe and Harwich port communities through a company known as Maritime Cargo Processing.

It is actually operated by the Felixstowe Dock and Railway Company and last year handled 470,000 import entries. The system earned a £2m profit last year and the profit for 1989 is expected to be £2.5m.

One of Felixstowe's strengths is that it is not a part of the Dock Labour Scheme and has good industrial relations with the 1,850 dockworkers, many of whom enjoy an average pay of £18,500 to £17,000 a year.

Felixstowe made a profit of slightly more than £3m for the year 1987 and with freight traffic booming and peaceful industrial relations assured, seems well able to maintain its recent growth.

Barrie Stevens

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SHIPPING AND PORTS 4

Brokers seek bigger steps to modernise

Brighter prospects for a revival

THE BALTIC EXCHANGE - unkindly described by one broker as a "vast Victorian mausoleum" - has suffered with the shipping industry for the past few years.

But the future now looks brighter than it has done for some time. "There are reasonable prospects for hope and a revival," says Mr Derek Walker, chief executive of the exchange.

"The market is on a better base. A lot of tonnage has gone and a lot of shipbuilding capacity has been removed. There is confidence that no unwise ship construction will take place now."

Mr Paul Vogt, vice-chairman of the exchange, agrees. "The fundamentals are good - on the current basis we're going to have a thriving market again."

The lean times have taken their toll of members, although Mr Walker points out that the current membership of about 2,000 compares favourably with the range of 1,200 to 2,500 members over the past 80 years in St Mary Axe in the City.

The harshness of the business climate has also raised questions about the usefulness of the exchange, which has gradually become a centre for gathering information rather than fixing deals.

Its fiercest critics, who feel it should be doing a lot more to keep up with the times, believe

The harshness of the business climate has also raised questions about the usefulness of the exchange

there is no room for complacency even though the shipping market is improving.

"I don't believe they are taking advantage of the opportunities available," says Mr James Gray of GNI Futures. "It could be such a fantastic place."

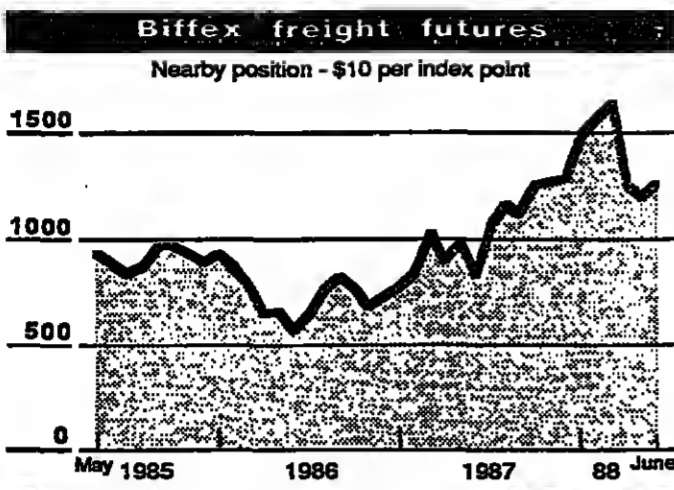
The introduction of a Cellnet radio telephone network in April was a step in the right direction towards the modernisation that some brokers would like, he says. But he wants to see the installation of a computer system which at the least could collate information on ship movements and the whereabouts of cargoes.

The Baltic Exchange built its reputation and strength on the exchange of information, he says, and it should use every type of technology to continue to attract people to the market.

He cites the Baltic Freight Index (BFI) - "the first new thing we've done for many years" - as an example of how innovation can benefit the exchange.

The index was started at the beginning of 1985 to provide an underlying basis for the contracts offered by the Baltic International Freight Futures Market, known as Biffex. Every working day a panel of eight brokers compiles the index, which is published at midday, on the basis of dry cargo freight rates for 13 shipping routes.

"The interesting phenomenon is that it has become of consider-



able importance to the shipping industry," Mr Gray says.

Mr Richard Duncan, chairman of Biffex, agrees. "The BFI has become a major talking point in the shipping world, whether people are interested in futures trading or not. It keeps the Baltic's name in all the media throughout the world."

"The BFI has been one of our big successes," Mr Vogt says. "It gives the market a daily yardstick instead of vague sentiment."

He thinks that the index is probably used rather more than the futures market, but Biffex is itself a unique attraction for the Baltic.

Biffex was launched in May 1985 with a dry freight futures contract based on the BFI, which was created for its use. Each traded lot is measured by the index points, worth \$10 each.

The contract, the only one of its kind in the world, led a pretty steady existence until the beginning of this year, when prices suddenly took off as the supply/demand balance in the shipping market at last began to change for the better.

The July contract reached a high of 1,625 points on March 23, compared with 969 on the same day in 1987 and 1,166 at the beginning of this year. Through April it declined 400 points before rising sharply to 1,500 on May 17. Since then it has once more fallen sharply.

Futures traders revel in volatility, and the growing success of the contract has led upon itself. In April daily average turnover was 727 lots, compared with 371 in April last year. The record number traded in one day reached 1,735 lots on May 19.

"An awful lot depends on volatility," Mr Duncan says. If it continues, he believes there is a good chance that the market could reach an average daily trading volume of 1,000 lots.

"There is healthy liquidity. Biffex is showing every sign of being a mature market," he says.

Mr Walker of the Baltic believes Biffex has not only been useful in bringing about the birth of the BFI, but it has also given the Baltic Exchange more of a financial image. It has given both ship users and owners a "good professional opportunity" in the

chance to hedge, and brought in speculative money to shoulder some of the risks of the business.

Mr Vogt agrees. "Biffex is one more reason why business should come to London."

In the background there is always the possibility of reintroducing a tanker contract to add to the dry freight contract. A tanker contract was launched in February 1986, but the timing coincided with the collapse in crude oil prices and the contract was closed at the end of the year.

Biffex is now part of the Baltic Futures Exchange (BFE), a Recognised Investment Exchange which started trading in December 1987. Prospects for a revival. The BFE also includes the London Potato Futures Market, the London Meat Futures Market, the Soyabean Meal Futures Market and the Grain Futures market.

The exchange was set up to avoid duplicating the regulatory and administrative costs involved in becoming a recognised exchange under the financial services legislation.

The removal of the Corn Exchange to the Baltic in April means that all London's agricultural markets are now under the one roof, helping to reaffirm the Baltic's position in the City.

Meanwhile Mr Vogt is confident that London remains a much more effective and efficient shipping market because it has the Baltic.

"Going to the Baltic is a much better way for brokers to pick up information than from their offices. It is a disciplined market, correct and ethical," he says. In addition every member has to have liability insurance - the only place in the world where this applies.

"Ship brokers have been the City's poor relations - it's changing, and not before time," he says.

Mr Walker, who believes the biggest single problem facing the Baltic is the high cost to firms of maintaining offices in the City, agrees.

"We have had very, very hard times for a long while - now they're getting better."

David Blackwell

Tanker market

Uncertainty behind the optimism

FORECASTS for the tanker market are largely optimistic in the short to medium-term, but if there is a consensus, it is that the only certainty is uncertainty.

For the moment, most of the indicators appear to be positive, despite a fall of 10.3 per cent in the spot market in May compared with the year before.

The total of laid-up tonnage is at its lowest point for many years, while owners' confidence in the future is reflected in a dramatic fall in the rate of scrapping, together with a rise in secondhand values and a steady increase in tonnage on order.

Underlying this improved confidence is the view that the fundamentals of the market are largely set fair for at least the next couple of years.

For example, the Organisation for Economic Cooperation and Development recently revised its forecasts upwards, and is predicting growth of 3 per cent this

World oil seaborne trade development 1973-87

Year	Crude oil Products Total		
	(m tonnes)		
1973	1366	274	1640
1974	1283	233	1496
1975	1481	273	1724
1976	1487	278	1776
1977	1320	276	1596
1978	1170	257	1427
1979	993	285	1278
1980	930	232	1212
1981	930	297	1227
1982	871	258	1159
1983	855	305	1263
1984	963	302	1265

Source: Seamex, B.P. Statistical Review of World Energy, Ocean Shipping Consultants

year, declining slightly to 2.5 per cent in 1989.

Oil consumption in the 24 industrialised countries is forecast to increase by 2 per cent this year, which implies a rise of

0.32m barrels per day in the US - the biggest single market.

After taking account of a forecast decline in US oil production of 0.18mbd, this means that US imports could rise by 0.45mbd - the equivalent of 275bn tonnes in the Middle East Gulf, or about 23 very large crude carriers steaming at 12 knots.

In fact, the actual increase in tanker demand is likely to be about half this total, according to Intertanko, the International Association of Tanker Owners, because a large part of the increased imports will flow from Latin America, Africa, and through the Suez Canal.

Nonetheless, the short-term outlook is optimistic, especially given the ageing profile of the world fleet, which ought to mean that an increasing number of ships will soon be coming to the end of their useful lives.

side risks, however, including the increasing trend towards substitution of oil by other energy sources, and the supply-side uncertainties caused by the inability of the Organisation of Petroleum Exporting Countries to control production.

Ocean Shipping Consultants of the UK also pointed out in its

recent publication Tankers: Demand and Profitability in the 1990s, that market uncertainty was being increased by the trend towards shipping refined products, as downstream industrial

development continues in many oil-producing countries.

In the longer term, demand for tankers could be reduced significantly by the increased use of pipelines: two currently under construction in Iran and Iraq could lead to a cut in demand of 186bn tonne-miles a year, according to Intertanko.

Great uncertainty is also being caused by the seemingly never-ending Gulf War between Iran and Iraq, which has led to attacks on hundreds of merchant ships, many of them neutral tankers.

However, the key to long-term profitability for the tanker industry will be whether owners can refrain from creating a boom in ordering which would lead to renewed over-capacity and a further spiral of decline in rates.

Kevin Brown



Boulogne: preparing for the EC changes in 1992

Profile: Boulogne

Facing pressures from the Tunnel

DRIVE ALONG the coast road from Calais to Boulogne, and you pass a piece of the future - the dusty construction site near Sautelle where the Anglo-French Eurotunnel consortium is building the Channel Tunnel.

The Tunnel, less controversial in France than in the UK, is already a fact of life for the inhabitants of the Nord Pas de Calais, although it is not due to open until 1993.

But for Calais and Boulogne, the two main ports of the region, it presents problems similar to those faced on the English side of the Channel by Dover and Folkestone.

The difficulties are probably most severe for Boulogne, which fears that commercial pressure on the shipping companies may cause them to concentrate future services on the more popular route to Calais.

This threat is heightened by uncertainty over the future of the port of Folkestone, which is the English destination for Sealink services from Boulogne.

Boulogne hopes that ferry passengers will continue to be attracted by improvements in the local road network, and by its reputation as a more pleasant town than Calais.

In the worst case, however, the port could face the loss of all its tourist traffic, which provided 40 per cent of last year's revenues of FF126m (£11.5m).

The Chamber of Commerce, which runs the port, has adopted a three-point strategy to cope with this eventuality by expanding other aspects of the port's activities.

First, the chamber is seeking to maximise the tourist potential of the port by establishing the Centre National de la Mer, a FF1

141m (£13.4m) museum of the sea, aquarium and maritime technology research centre.

Second, efforts are being made to expand the activities of the existing non-ferry port operations, including France's biggest fishing fleet, and bulk cargoes such as minerals, cement and metals.

And third, the chamber is trying to attract new business by developing an intermodal freight-handling facility known as the Garromanche (Gare Route Rail de la Manche), which will

In the worst case the port could lose all its tourist traffic, which provided 40 per cent of last year's revenues

eventually have the capacity to handle up to 400,000 tonnes of cargo per year.

This development has been partly prompted by moves towards the completion of the European Community's single internal market, due to take effect in 1992. As an interim sweetener, users will be able to take advantage of Boulogne's free port status to avoid duties on both imports and exports for up to five years.

The Garromanche, which was largely financed by French and European Community taxpayers, is on a 30-acre greenfield site about two kilometres from the ferry terminal. It is being promoted by Syndival, a company formed by the Chamber of Commerce and the nine administrative boroughs of Boulogne.

The Garromanche operates as a cooperative, in which companies signing a building lease become associate members of the

Association Syndivale, which gives access to all jointly-owned equipment, together with a vote in policymaking.

The 57m first phase includes office space, covered platforms for road/rail transshipment, computerised stock control, container handling and stacking facilities, a weighbridge and customs facilities.

There is also a reception centre for drivers, together with a cafeteria and service station. Later, a 5km direct road link to the ferry terminal will be added.

After nine months, half the 30 building plots have been let, together with 14 of the 17 available offices, and more than 26,000 tons of cargo have been handled.

The Chamber of Commerce is promoting the Garromanche principally as a stock holding point for exports from the Continental European Community to the UK.

Goods from other European countries can be delivered by road or rail, held free of duty, reloaded on demand, and then transported by lorry to Dover or Folkestone - avoiding the need for warehousing in the more expensive South East of England.

A number of companies are already operating in this way, including Franco-Anglaise de Manutention, which distributes indent white goods delivered by rail from Italy, and Translitoral, a major road haulier which stockpiles Continental wines.

Normally, there are 60 hovercraft and ferry services per day between Boulogne and the UK. This means that orders from the UK can usually be despatched overnight, though services have been affected by the dispute between the UK seamen's union and the British ferry operators.

Mr Gerard Valeri, general secretary of Syndival, says this

means users of the Garromanche will have a stockholding and distribution facility which will be unique on the Channel coast.

Mr Valeri concedes that the advantages of the free port will disappear when the single mar-

ket becomes a reality. By that time, however, he hopes the Garromanche will have established itself as a permanent distribution centre for South East England.

K.B.

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Continued from page 1
extra-territorial frameworks for regulating shipping in the last four years. And there is a further prospect that the General Agreement on Tariffs and Trade will be extended to cover services during the forthcoming Uruguay Round. There is already concern that

there could be a clash between the maritime regulations of the US and the EC, possibly over the so-called Eurocode rate-fixing agreement on the North Atlantic, which is legal under the 1984 US Shipping Act but may be banned under the EC's Common Shipping Policy.

Mr Hans Jakob Kruse, chairman of the Council of European and Japanese National Shipowners' Associations, said after recent talks in Washington that the US and EC were more united than divided on shipping matters, but the fear of a damaging clash remains.

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FT LAW REPORTS

Double payment risk outweighs foreign coercion

DST v SHELL INTERNATIONAL PETROLEUM CO LTD

House of Lords (Lord Keith of Kinkel, Lord Brandon of Oakbrook, Lord Templeman, Lord Oliver of Aylmerton and Lord Goff of Chieveley); June 23 1988

A GARNISHEE order will not be made directing a person who owes money to a judgment debtor to discharge his debt by paying it to the judgment creditor if there is a real risk that he may have to pay twice, though the risk derives from a foreign court's exercise of an exorbitant jurisdiction, invalid by English and generally-accepted international law principles. And a Mareva injunction freezing the proposed garnishee's UK assets pending finalisation of the garnishee proceedings will not, on their failure, be kept open to enable a judgment creditor to pursue other methods of execution if, in the circumstances, the natural method was by garnishee proceedings.

The House of Lords so held (Lord Templeman dissenting on the garnishee point) when allowing conjoined appeals by Shell International Petroleum Co Ltd from two Court of Appeal judgments (1987) 1 FTLR 17 and (1989) 1 FTLR 67. The first appeal was from a Mareva injunction obtained by Deutsche Schachtbau- und Tiefbohrungs-Gesellschaft mbH "DST" freezing UK trade debts owed by Shell to R'As al Khaimah National Oil Co "Rakoll". The second was from a garnishee order absolute directing Shell to pay those debts to DST towards satisfaction of a judgment debt owed by Rakoll to DST.

LORD TEMPLEMAN said that on May 23 1978 the state of R'As al-Kaimah granted an oil exploration concession in its territorial waters. Under the agreement the state, through Rakoll, was liable to contribute to the cost of drilling. On September 1 1976 the concession holders, a consortium of companies including DST,

agreed to drill further wells and the state, through Rakoll, became liable to pay a proportion of the costs.

In 1978 the state stopped all contribution. Both agreements provided for international Chamber of Commerce arbitration in Switzerland. DST, on behalf of the consortium, claimed against Rakoll and the state. They challenged the jurisdiction of the arbitration tribunal. Under ICC rules the tribunal had jurisdiction. It awarded DST \$4.6m against the state and Rakoll.

DST was given leave in England to enforce the award against Rakoll in the same manner as a judgment (see Arbitration Act 1950, section 25 and 1975 Act, section 3). Accordingly, DST must be treated as a judgment creditor against Rakoll.

In the meantime the state and Rakoll had begun proceedings against DST in the state's Civil Court. On December 3 1978 the Civil Court gave judgment against DST and ordered it to pay the state and Rakoll \$1.4m.

DST did not submit to the jurisdiction of the civil court. A judgment given by an overseas court was not recognised in England if the proceedings were brought contrary to an agreement to arbitrate (see Civil Jurisdiction and Judgments Act, section 32(1)). The order of the Civil Court was of no effect in the UK.

DST sought to enforce the judgment debt owed to it by Rakoll. On July 2 1986 Mr Justice Bingham made an order restraining Rakoll from removing out of the jurisdiction debts owed to Rakoll, in particular debts owed by Shell.

The order was intended to prevent Shell from paying Rakoll on oil supply invoices, pending proceedings by DST for a garnishee order directing Shell to discharge its trade debts to Rakoll by paying DST.

On March 30 1987 the state began proceedings in the Civil Court against Shell, claiming \$4.8m. Shell did not submit to the jurisdiction of the court.

On April 14 1987 the state advised Shell that the govern-

ment would not deal with it commercially until it honoured its "obligation". And on August 12 1987 the Civil Court arrested the New London, owned by a Panamanian corporation but chartered to Shell, and announced she would be detained until Shell paid the state \$5m. The charter had expired but the New London remained under arrest.

On July 7 1987 Mr Justice Hobhouse made a garnishee order absolute, directing Shell to discharge its debt to Rakoll by paying DST in part satisfaction of the judgment debt due from Rakoll to DST. Shell's appeal against the garnishee order was dismissed.

Shell now appealed. It argued that a garnishee order should not be made if the conjoint effect of the Civil Court and the English court was that it might have to pay twice over.

It was clear that Rakoll was the servant of the state, and that the Civil Court had shown no signs of independence from the state. The English court was entitled and bound to ignore the claims to jurisdiction put forward by the Civil Court. Coercion threatened by the state against Shell was matched by the coercion of the Civil Court in seizing New London.

In the light of those facts, the Civil Court was not able or willing to assert its integrity or independence, and its orders should be ignored.

Disagreeing with Lord Goff, his Lordship said that the existence of a real risk of Shell paying twice was not the only or superior criterion; to accept such a criterion would be to accept coercion by a foreign state and a foreign court.

The jurisdiction claimed by the Civil Court was exorbitant three times. First, in the order against DST usurping the arbitrator's jurisdiction; second, in the order against Shell in favour of the state which was not a party to the Shell contract, and in usurpation of jurisdiction; and third, in the order detaining New London, which was grossly exorbitant.

There was a real risk that Shell might be held liable to pay the debt a second time, pursuant to the order of the Civil Court. But the House should not be influenced by the state's threats or by the coercive detention of New London. The appeal should be dismissed.

LORD OLIVER agreeing with Lord Goff that both appeals should be allowed, said the possibility had to be faced that the English court was confronted with illegitimate executive action under the cloak of legitimate legal process.

The critical consideration was that there was a serious risk that the legal process, whether legitimate or not, would be recognised and given effect in Gulf states where Shell carried on its business, and that its property would be subjected to process of execution there.

If that occurred DST would have satisfied its judgment at the expense of Shell, an innocent third party.

Even accepting that the jurisdiction of the Civil Court was three times exorbitant, disapprobation of the exercise of such jurisdiction should not weigh more heavily than the real and substantial risk to the garnishee.

LORD GOFF said that, as a general rule, commercial pressure could not of itself be enough to render it inequitable to make a garnishee order absolute. The relevant risk to be evaluated was the risk of execution on Shell's assets pursuant to the Civil Court judgment.

The mere fact that the exercise of jurisdiction by the foreign court was exorbitant or even very exorbitant, would not of itself affect the exercise of the English court's discretion to make a garnishee order absolute.

If the garnishee showed he was in fact exposed to a real risk of being required by a foreign court to pay the debt a second time, it did not matter that the foreign court did not have, by English law or by generally accepted rules of international law, jurisdiction to make such an order.

That was because the crucial

feature was the reality of the risk.

The question was whether Shell had established that there was a real risk. The arrest of New London provided some evidence of the state's determination to enforce the judgment. There must be a risk that the practical difficulty of identifying Shell cargoes available for execution in other Gulf states would be overcome. The evidence on Gulf law was sufficient to establish that the state would succeed in enforcing the judgment in another Gulf state.

Shell had discharged the burden on it to establish the existence of such a risk. Its appeal against the garnishee order absolute should be allowed.

The next question was whether the injunction ordered by Mr Justice Bingham must also be discharged.

DST submitted that the injunction should be allowed to stand to maintain the status quo, pending the invocation by DST of other powers of enforcement of Shell's indebtedness - e.g. by

fresh garnishee proceedings against Shell in respect of any indebtedness to the state; appointment of a receiver of Shell's indebtedness; or a winding-up order against Rakoll.

The natural mode of execution in the present case was by way of garnishee proceedings, and that was not available because it would be inequitable to make an order absolute. It would not be right to maintain the injunction to enable DST to pursue some other method of execution.

The injunction should be discharged.

Lord Keith and Lord Brandon agreed with Lord Oliver and Lord Goff. Both appeals were allowed. The garnishee order absolute and the injunction were discharged.

For Shell: David Johnson QC, Mark Havelock-Allan and EJ Broadbent (Middleton Potts & Co). For DST: Anthony Grabner QC and Steven Gee (Herbert Smith & Co).

Rachel Davies Barrister

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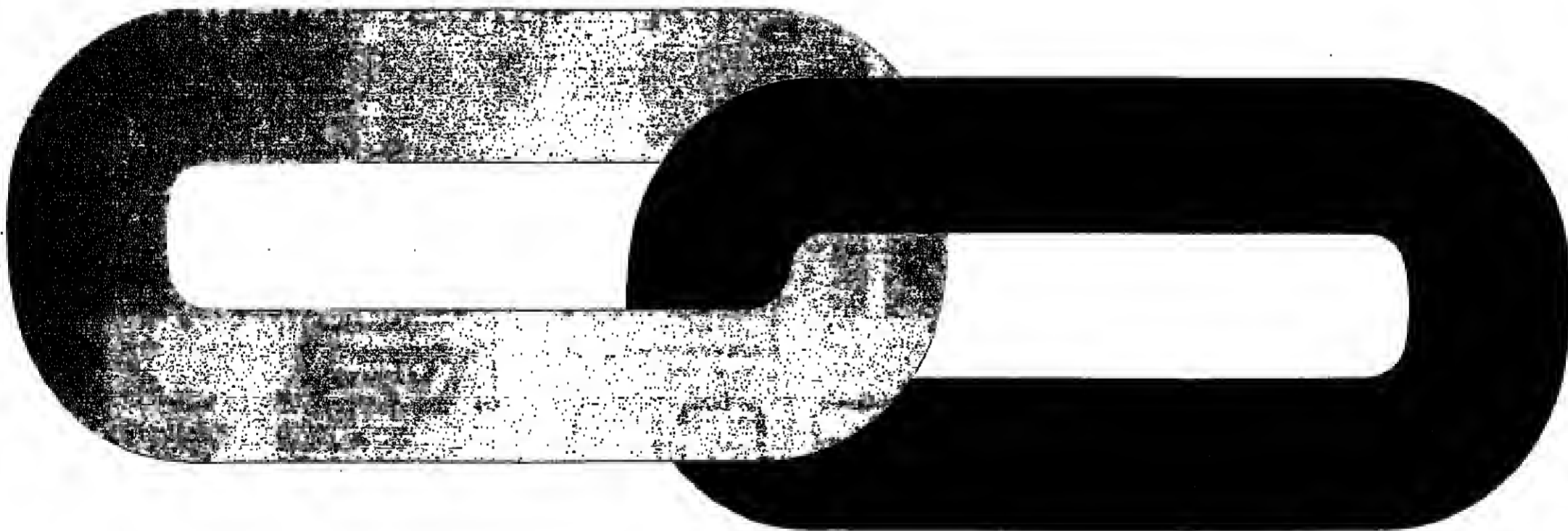
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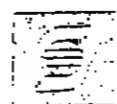


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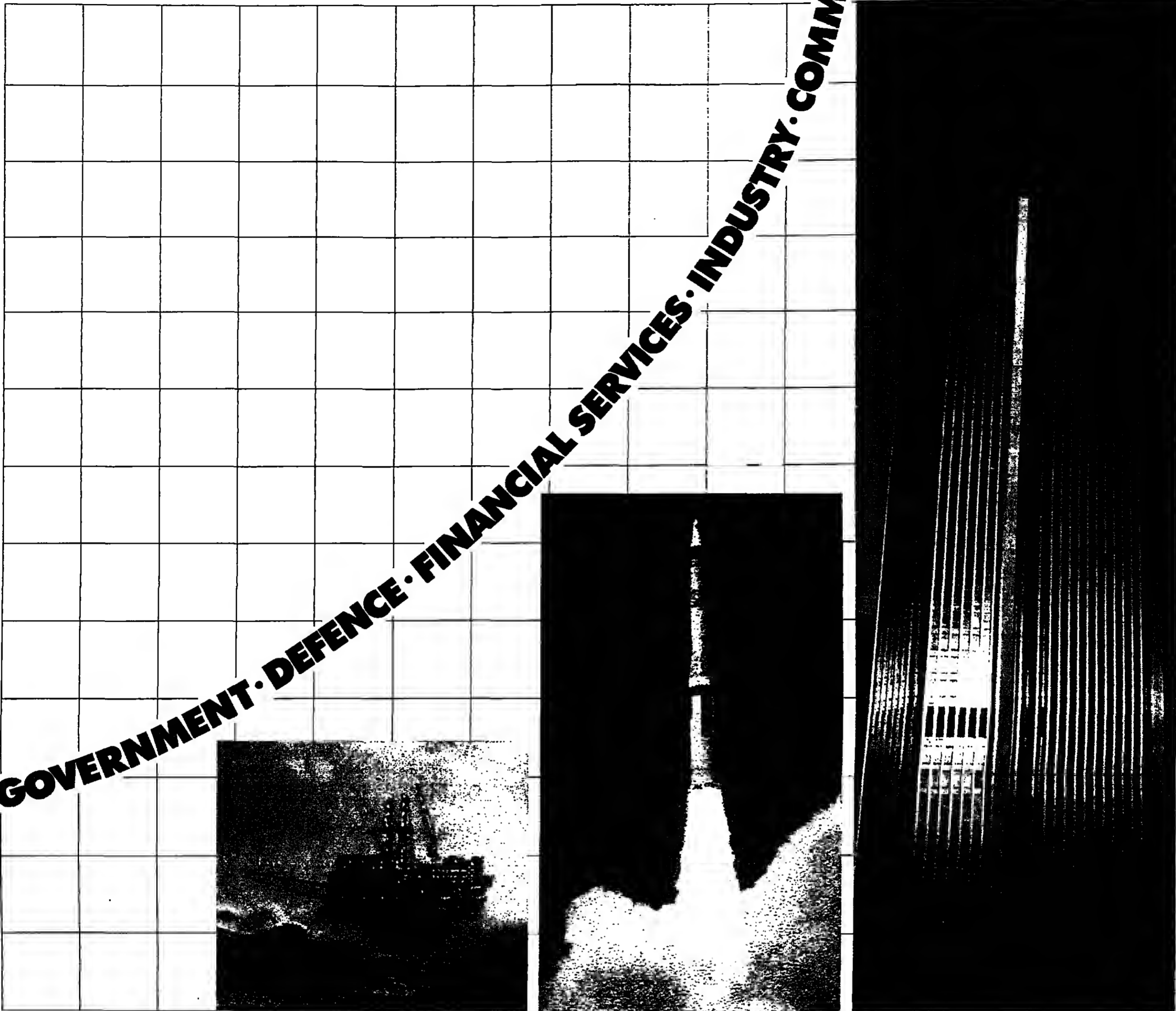
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TECHNOLOGY

How a drop of water gets the oil moving

Clive Cookson examines an Anglo-Venezuelan venture which will help exploit untapped energy reserves

MORE THAN half the world's oil reserves consist of heavy oils and bitumens - black tar-like materials which are usually too thick and sticky to transport, process or use economically. But new technology recently developed by British Petroleum (BP) and Petros de Venezuela (PDVSA) will make it easier to exploit these huge energy reserves.

BP and PDVSA have discovered how to mix heavy oil with water, to produce a liquid emulsion which not only flows easily down a pipeline but also burns very well in boilers and heaters.

Next month, emulsified heavy oil from Venezuela will be used to generate electricity for the first time in the UK, in a series of tests at Ince B power station in Cheshire. Next year PDVSA plans to launch the emulsion, which it calls Orimulsion, on the world market, as a fuel for power stations.

Scientists from the two companies discovered the emulsification process in 1983, as part of a collaborative research programme at the BP Research Centre in Sunbury, near London. The programme was aimed at finding new ways of handling and processing heavy oil. Venezuela has the world's largest deposits of heavy oil, with Canada in second place. Therefore, exploitation of these reserves has the potential to transform the Venezuelan economy.

Each company has taken a different approach to applying the technology. PDVSA regards the emulsion primarily as an end-

product - a fuel that will enable it to sell production from Venezuela's Orinoco heavy oil belt.

BP's immediate interest is to use the emulsion, which it calls Transoil, to transport heavy oil from its fields in remote parts of Canada to refineries, where it is broken down into lighter oil fractions and bitumen (mainly for making roads). BP also sees immense long-term potential for the emulsion as a fuel and is carrying out its own combustion trials in Canada.

Transoil or Orimulsion is made by a patented two-stage mixing process. Both stages use a high speed industrial mixer, not unlike an enormous kitchen blender. Until now the emulsion has been produced after the heavy oil has been brought to the surface (by steam in Canada and under its own pressure in Venezuela). But next year BP plans to try making Transoil inside an oil well.

In the first stage, heavy oil is mixed with a solution of surfactant in water. The surfactant is a commercially available chemical (nonyl phenyl ethoxylate) which reduces the surface tension between the oil and water and assists the formation of polyhedral shaped oil droplets separated by thin films of water. At this stage the mixture consists of 90 per cent oil and 10 per cent water.

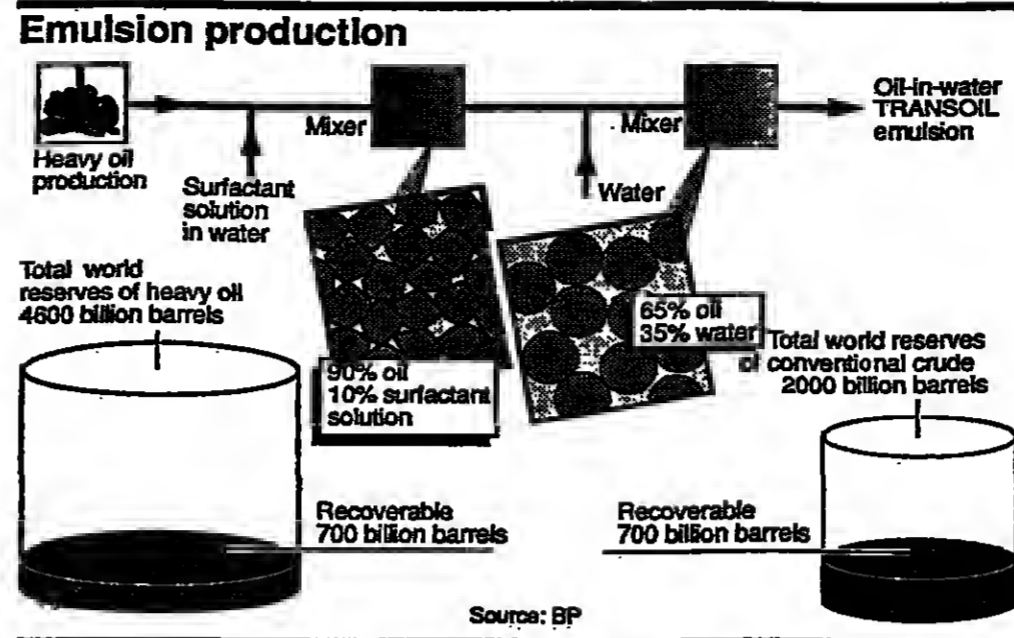
In the second stage, more water is beaten in, so that the emulsion ends up with 65 per cent oil and 35 per cent water. The oil droplets are now tiny

spheres, each about 10 microns (one hundredth of a millimetre) in diameter. They are evenly distributed through the water.

The small size of the droplets means that the oil-in-water emulsion is stable and the two components do not separate out (unlike, say, an oil and vinegar salad dressing). In field tests over the last year at BP Canada's Wolf Lake heavy oil field in Alberta, 10,000 barrels of Transoil emulsion were stored in tanks for three months and transported through a 27 kilometre pipeline without undergoing any change. At the refinery the water was removed by heating the emulsion, leaving the heavy oil to be processed in the usual way.

At present Alberta's highly viscous heavy oil is transported by thinning it with "natural gas condensate", a light oil similar to petrol, which occurs nearby. But after the early 1990s there will not be enough condensate to move the growing volumes of heavy oil expected to be produced from Alberta's oil sands - which is why the Alberta Energy Company is working with BP Canada to evaluate Transoil technology in the field.

The combustion trials carried out on a small scale by BP and more extensively by PDVSA have already provided independent proof that the emulsion burns well in existing oil-fired boilers. The two large UK boiler-makers, NEI International Combustion and FCI Babcock, are more than satisfied with the results of their tests of Orimulsion.



"Our test was very successful," says Peter Beal, business development manager of NEI International Combustion. "We were able to handle and fire the material and it gave high efficiency combustion."

PDVSA is sponsoring trials of Orimulsion at seven power stations in Europe, Japan and North America this year. The UK Central Electricity Generating Board plans to burn 200 tonnes at Ince B over a ten day period this summer. "We have only had to make very minor modifications to the burners to test the fuel," says the CEGB.

People who think of water as a means of putting out fires may be surprised that an emulsion containing 35 per cent of water is such a good fuel. The reason is that the 10 micron oil droplets are an ideal size for combustion. They burn much more efficiently than the larger droplets (up to 200 microns in diameter) produced when pure oil is forced through the nozzle of a burner.

This increased efficiency compensates for the fact that some of the combustion heat is used up evaporating the water in the emulsion.

Alan Stockwell, Transoil project leader at the BP Research Centre, says that, when his emulsion burns, the flame temperature is only 20 to 30 degrees Centigrade less than a pure oil flame. "There is only a three per cent reduction in heat output," he says. "That is insignificant in my view when you look at the environmental benefits."

Emulsion produces less pollution than conventional oil when it burns, because the flames consume the smaller droplets more quickly and more completely. Emissions of nitrogen oxides - an important cause of acid rain - are reduced by half. Stockwell says, and soot particles by as much as 75 per cent.

However, emulsification can do nothing to reduce emissions of sulphur dioxide, the other major contributor to acid rain. Power stations burning Orimulsion may have to be fitted with fine gas desulphurisation equipment if they are to comply with environmental requirements in many parts of the world.

According to PDVSA, the current Orimulsion production capacity in Venezuela is about 20,000 barrels per day. This could be increased to 50,000 b/d when commercial deliveries start next year.

The state-owned company sees potential sales rising to 600,000 b/d in the mid-1990s and 1m b/d by the year 2000. Although this is only two per cent of the world's current oil production, it would be enough to turn round the struggling economy of Venezuela and make a significant impact on the market for coal for power stations.

Swiss begin tests of AIDS vaccine

BY JOHN WICKS IN ZURICH

A PROSPECTIVE vaccine against the human immunodeficiency virus (HIV), the cause of AIDS and AIDS-related complex, has begun the first stage of human clinical testing in Geneva.

The vaccine has been developed by Biocine, a joint-venture of the Swiss chemical concern Ciba-Geigy and the American bio-technology company Chiron Corporation. It is one of a small number of candidate AIDS vaccines beginning clinical trials in different parts of the world.

The vaccine has been tested in animals and the "phase one" human studies, led by the head of immunology and allergies at Geneva's University Hospital, are intended to show that it can be given safely to people and to gain insight into how it affects human cells. Further studies are expected to begin in the US later this year.

Some 25 volunteers will be involved in the initial Geneva tests. These are being selected from healthy men aged between 20 and 60. They will be at no risk

of contracting AIDS from the vaccine, since they will not be exposed to the virus causing the disease. It is likely to be three or four years before the vaccine comes to market, even if the trials go well.

To prevent infection by HIV, the vaccine will need to stimulate the body's own defences both within bodily fluids and at the cell level. It is intended to produce immune responses in the form of antibodies to neutralise HIV and the activated white blood cells known as T-cells.

Biocine, which is based in Emeryville, California, employs both a genetically-engineered antigen developed by Chiron and an adjuvant for the enhancement of immune responsiveness, from Ciba-Geigy. It is believed that the antigen contains more than one of the proteins present in HIV.

Extensive animal tests suggest that the stimulation of both anti-HIV antibodies and cell-mediated immunity is effective in eliciting a strong immune response in several animal species.

Mergers will curtail growth in US research

BY PETER MARSH

THE GROWTH in mergers and other forms of restructuring in US industry are likely to be behind a slow-down in the expansion in companies' research and development budgets, according to a survey by the US National Science Foundation.

The foundation says that total company-funded R&D spending in 1988 is likely to be \$62bn, a seven per cent increase in current dollars on the 1987 figure. In terms of constant (inflation adjusted) dollars the increase is only 3 per cent.

The 1985-88 average annual rate of increase is expected to be 2.6 per cent in constant dollars, significantly lower than the average annual 6.5 per cent increase recorded between 1980 and 1985.

One reason for the slow-down may be the increase in acquisitions, divestitures and other types of restructuring in US industry since 1984.

The foundation bases this judgment on an analysis of the R&D

spending of 18 companies involved in such activities over this period. Of these companies, three reported decreased R&D outlays in 1988, and six expected that spending during 1987 would fall below 1986 levels.

The average annual increase in research spending among the 18 companies from 1984 to 1988 was three per cent, roughly half that of all respondents to the foundation's survey.

"The experience of the respondents indicate that R&D levels are maintained immediately after mergers, but there then follows consolidation, cost cutting and elimination of duplication (in research spending)," the foundation says.

Among specific US industries, machinery (which includes computers) is expected to have the largest growth in research spending in 1988, with a 14 per cent increase during this year to follow a 17 per cent expansion in 1987.

Certifying to the quality of Britain's information skills

BY DAVID THOMAS, EDUCATION CORRESPONDENT

OFFICE WORKERS of the future are just as likely to be asked to interrogate a database as to type a letter, so why not give them qualifications to match?

The Royal Society of Arts, well-known for furnishing generations of secretaries with certificates testifying to their skills, is trying to cut a swathe through Britain's information technology (IT) jungle with a new set of qualifications launched last week.

The complaint that Britain's economy is threatened by a lack of people with the right informa-

tion technology skills has become one of the cliches of industrial life. Till now, however, little attention has been paid to an obvious solution: devising IT qualifications designed both to raise skill levels and to give a marketable piece of paper to employees who have worked hard for those skills.

"One of the problems we had was that there was no certificate which anyone could sit and which recognised their skills in information technology," explains Doris Chapman, who

has been attracting 60,000 students a year.

A worker or an employer has to complete about a dozen clearly identified tasks for each of the three levels of the new qualification. In the case of the vocational certificate, these include using a word processor and a facsimile machine, interrogating an existing database and archiving or deleting files.

The diploma involves creating and using spreadsheets, interrogating commercial external databases and producing letters by

merging text and mailing lists. The advanced diploma encompasses setting up a system for the storage, retrieval and abolition of company documents, appraising hardware and software for use with an existing system and establishing a database.

A worker or student can prepare for the qualification either on-the-job or at a college. At work, progress would typically be assessed by an in-house supervisor, although external RSA assessors would check standards.

IBM and the Bank of England

joined Rank Xerox in helping the RSA to develop the qualification, thereby ensuring that no bias developed towards IT systems from a single manufacturer.

Doris Chapman, who has now left full-time work with Rank Xerox to become one of its semi-independent networkers, says the qualification is aimed at office workers up to middle manager.

"Asked whether it would suit a managing director, she replies that bosses might go through the mill to show willing

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BARCLAYS

Financial Analysts Crossword

Cues Down

- It's where the EFFAS Congress will be on September 20 to 23. (Hint: Swiss and international)
- It's where you can see LOGIBANQUE a unique exhibition of the world's top specialist computer systems for financial analysts all under one roof (Hint: it's the same place as 1 Down)

Across

- It's where you should be on September 20 to 23. (Hint: remind the board that, in today's markets, one cannot dare fall behind with current thinking and methods)

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Richard Fairman

A capacity audience of 14,500 and it would be worth a bet that there was only one topic of inter- val talk on every pair of lips. You give them an epic visual pan- orama, hundreds of priests wear- ing silly hats, armies of warriors in black robes and a horde of children dancing about as Ethiop- ians in fuzzy wigs and black knickers - and still all they talk about is the foibles of the prima donna.

That is one of the eternal fasci- nations of opera. The music-lov- ing public in London has not been exposed to opera as a sport, but the arrival of Vittorio Rossi's gargantuan production of Aida from Verona and Paris, with its touts and reported scuffles between officials and disgruntled patrons, was belated proof that the first act was a sensible one in the circumstances.

When the announcement came, the audience seemed to be taken by surprise, even though a reserve soprano could be heard warming up during the preceding Temple scene. This was Ghena Dimitrova, (scheduled to sing on Monday) who arrived after a 15 minute wait, her face black but everything from the chin down left white in her haste, a sort of two-tone Aida who called for an even greater suspension of disbe- lief than usual.

Nevertheless, with her appear- ance it started to become possible to take the performance more seriously. The problem about opera on this scale is that the usual difficulties of getting the thing together are magnified out of all proportion: the singers are unable to hear the orchestra and stand around with their eyes fixed on the conductor, so that the drama is reduced to watching cohorts of extras marching up and down.

My only previous experience of indoor opera of this kind was a performance in Moscow's vast Palace of Congresses, where Soviet leaders orate at party con- ferences. Earls Court may have a less prestigious appeal, but in general I would count this Aida a happier experience. The amplifi- cation of a high order creat- ing a practical working balance between soloists and orchestra, at least to those of us in the prime position of the press seats, and the spatial effects had been cleverly devised.

It is the right of opera to be a set stretches right up to the ceiling. It is the right of opera to be a director as an army general, ready to command his troops, like the Duke of York's men, to march all the way up to the top and all the way down again. Still, he keeps to Verdi's instructions whenever he can (the Judgement Scene is respectfully placed off- stage) and there are certainly plenty of other productions that have done the opera more vio- lently than this.

Once she was underway, Dimi- trova proved to be a sturdy Aida, ready to belt all except the quietest passages; but the notorious climax of "O patria mia" defeated even this healthy pair of lungs and strong technique, and one shudders to think what Bumbry might have done with it, had she progressed that far. Nicola Mar- tinucci, a veteran of the Verona Aida, knows all about hanging on to the top notes in a show like this and was generally a cleanly- singing Radames in a similar mould.

The Amneris was the young Bulgarian Adriana Posta, who progressed from some rather unappealing, vibrato-laden sing- ing in the opening acts to a gra- matic account of the great final solo scene. Her exit, chasing up the vast flight of steps with her arms flailing about her, was the most wonderfully melodramatic moment of the whole evening. But ultimately it was left to Piero Cappuccilli's Amonasro, as

intense a communicator as ever, to remind us what singing Verdi is all about.

In the opening bars of the Pre- lude it looked (and sounded) as though Nello Santi was still teaching the score to the London Symphony Orchestra as they went along. As the performance progressed, though, the ensemble became increasingly cohesive: the calm presence of Santi must act as balm on such a first night. By the time you reach the vast, candle-lit finale, the whole event has almost won you over. At the very least, there has never been anything else quite like it.

Back to the Giardini again mid-morning to see the Australia- nians with their roof on, topped out with Bellini's from Harry's Bar and the pictures on the wall. In fact the bun-fight is such that postponement seems again the wiser course.

The afternoon must be given to a closer consideration of the Italian Pavilion - Paladino, Cucchi, Chia, Clemente and the mob: then back home on the boat to put on a clean shirt for the party being given by the Ameri- cians in the garden of the Gug- genheim, on the Dorset, with all the world and his wife there.

Saturday: the Biennale is closed for a final wash-and- brush-up before the official inaug- uration tomorrow, after which it remains open to the public until September 25. But who has won the Golden Lion? The jury sits and we must wait - watch this space on Thursday.

Friday: first duty is to see the Aperto 88, which has lately found a regular home in the Cor- dera, the old rope-making work- shops of the Arsenale nearby. Even there the installation is well ahead, though the work of one young West German artist has gone missing. It is a most extraordinary building, of con- ventional width with a high old- timber roof but stretching away for what seems to be almost a quarter of a mile. Walk briskly to the far end and come back slowly through nearly 100 tempo- rary bays housing each artist. Some merely show current work: others have worked to the event, but there is no critical threat to draw it all together. What we do get is a strong sense of the vital-



Masks and pyramids at the Verdian extravaganza

ity and the astonishing creative plurality that are so characteristic of the younger avant-garde in the late 20th century.

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William Packer

Bastet/Birmingham Hippodrome

Clement Crisp

To find oneself at a matinee in Birmingham watching a pro- duced if simulated act of copula- tion is not my idea of theatrical and interest. As an excuse for dan- cing, it has dramatic merits, but these are sabotaged by the chore- ographer's need to show us the copulation is really another branch of Olympic gymnastics, and giving us an extended exam- ple of the best ways to win at least a bronze medal for one's temple.

Now is there any help to the action from the meretricious design by Andrew Logan, who provides a good many honey-col- oured ramps and golden outfits as an example of what shop-win- dows may have looked like in Pharaonic Egypt. There is a com- missioned score from Michael Berkeley which offers rather short-breathed dramatic support, and a general feeling about the piece that the attendants upon the Goddess might well break into a quick chorus of "My

deflowers him, and then hands back the transformed youth to his girl friend. As an example of Theban sex therapy it is of mini- mal interest. As an excuse for dan- cing, it has dramatic merits, but these are sabotaged by the chore- ographer's need to show us the copulation is really another branch of Olympic gymnastics, and giving us an extended exam- ple of the best ways to win at least a bronze medal for one's temple.

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Mummy dons Ptolemy." Involved are Peter Jacobsson, suitably angst-ridden as the young man; Susan Lucas, looking too beautiful for any right-minded chap to have known the problems we are being presented with; and June Highwood, behaving like Lola Fuller on the gold standard as Bastet. The corps de ballet strike hiero- glyphic attitudes, and appear to be making up their minds as they go along. Disciplined move- ment seems not to be part of the training for temple servants, though indecent molestation apparently is.

Miss Seymour has such a sense of theatre that it is sad to have to report without pleasure upon this newest work. As an interpreter she has ever been incapable of the least vulgarity, and her dance genius resides in showing us the deepest truths of the characters she portrays; she can surely also do this in future choreography.

Bunter/Northcott, Exeter

B.A. Young

Bunter! is not like other musi- cals. It discards the romantic plot and imitation pop songs that fill the lesser musicals of today. The only romantic number (a fairly old wrong reasons, "pleas- antly sung by Patsy Rowlands) is assigned to the mature matron at Greyfriars, hopelessly in love with Mr. Quince. As for the boys who fulfil the chorus function with juvenile charm, when they are not crying "Up, school!" they are probably yelling "Girls! Ugh!"

Nor does Bunter! use the sub- Puccini style of the modern suc- cessful musical. If it recalls any- one, it is Gilbert and Sullivan, for John Judd, who is responsible for book, lyrics and direction, has spent three or four years in his own G and S fantasy. Here's a Howl De Doo, and he likes to fill his stage with character-roles given to stagey gestures and sing- ing to a moment's notice to lie, dance or join in a chorus.

Older readers may recognise the characters as the denizens of Greyfriars, the public school

whose boys were paraded weekly in the Magnet by Frank Richards for the delectation of council- school readers, and have become as unforgettable as the fat, often revived, as Bertie Wooster. They depended mostly on familiar for- mulas and catch-phrases, and these are what John Judd has seized for his play.

He hasn't bothered us with much of a plot. There is one - a crook comes to the master, Mr Smedley (Marion Wimbush) to disclose one of her ways. Ver- non-Smith (Bruce Morrison), so that he, Smedley, may inherit a fortune which the boy looks like getting. (All ha inhaurs is a comic song, "Nasty habits.") But we are more concerned with per- sonalities.

Chiefly, we are concerned with Billy Bunter, notorious for his bulk, his greed and his dishon- esty. He is in a chorus of good magnifies him into a kind of hero. He is even selected to play cricket against St Jim's, but in

the event he doesn't - Vernon-Smith (once "the Bunder", now evidently reformed) plays with a pillow stuffed under his belt, and Bunter from Cliff House plays. David Timson, quite a slim actor with his costume off, plays the Fat Owl as we all envisage him.

The rest of the Famous Five work as a team rather than as individuals, though I have to say that Johnny Bull (Michael Win- sor) looks a year or so younger than his contemporaries, and Hurree James Ram Singh could be a shade darker, without the racism becoming terrific. John Griffiths is a Quetch straight from the Magnet. Crispin Harris as Gosling the porter spends much time chasing Bunter around the grounds, and there is an enchanting boy treble, Domi- nic Wood, as a new boy with another Paul Knight's good songs. The admirable Victorian Gothic sets and, I suppose, the buses are by Kit Surrey.

require not only creative empa- thy with the melodic idiom - blandly romantic in ordinary hands, full of subtle operative possibilities for an artist - but technique of a high and quite special order, equal to the clutter and glitter of Granados's showy elaborations but also to holding them tightly within the overarching expressive curve.

In just those respects "Los requiebros" - like "The Madras and the Nightingale," which she must have performed a thousand times: how can she sound so spontaneous still? - was a mar- vel, with every burst of salon-daz- zle serving a musical purpose. Only Falla's Fantasia bética seemed a bit too well assimilated: though Larrocha's exposition was excellently clear and vivid, the piece needs its deliberately harsh, macho edge too, and quite naturally she tamed that.

Four of Mendelssohn's Songs without Words glowed under simi- lar treatment, fuller-voiced and less period-brittle than usual: the ones known here as "The Blue and the Yellow," "The Bird," and "After Andrei Gavrilov's sour and eccentrically choppy Cor- nopal just weeks ago, Larrocha's demonstration that faithfulness to the notes and to Schumann's tempi can reveal far richer expressive variety in the cycle

was timely. Delivered in big, bold tones, every piece was acutely characterised, none forced, and the whole chain had a cumulative sense beyond the

sum of its links. The Larrocha personality lit it all up without the hint of a trick - nothing but distinct keyboard colours, firm lyrical shapes and energetic musicianship in the simplest order, equal to the clutter and glitter of Granados's showy elaborations but also to holding them tightly within the overarching expressive curve.

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A reconnoitre round the 1988 Venice Biennale

Every second summer the art world comes together in Venice to see how the world, or art, has moved on, or not as the case may be. Thus it was that your critic queued at Heathrow last Tues- day, in company with colleagues, for the morning flight.

WEDNESDAY: The first of three full days of the general vernissage in the Giardini Pubb- lico beyond the Arsenale, where all the national pavilions are set out among the trees. Off on the concrete down the long Pallad- ian sweep of the Giudecca Canal, to be first through the gates when they open at 10 o'clock - well, almost first. It has long been a point of honour with the British Council, which administers the British Pavilion, to be open at this first moment of the long Palladian sweep of the Giudecca Canal, to be first through the gates when they open at 10 o'clock - well, almost first. It has long been a point of honour with the British Council, which administers the British Pavilion, to be open at this first moment of the long Palladian sweep of the Giudecca Canal, to be first through the gates when they open at 10 o'clock - well, almost first. 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Tuesday June 28 1988

Gorbachev's gamble

ONE OF the more reliable indicators of the mood of a Western political leader must surely be his or her readiness deliberately to court unpopularity by telling voters painful home truths and standing by his or her convictions to the extent of persisting with unpopular policies.

Eastern bloc leaders who do not need to win general elections can, and do, get away with much more in this line. They must, however, be seen to be firmly in command, sustained by networks of supporters in key positions, masters of the art of manipulating and fine-tuning their party machines if they are to survive the machinations to which their political systems are prone.

So the spectacle of the most powerful leader in the East making a public demonstration of his lack of support, his inability to rig a conference and arrange a resounding show of approval of his policies, is mind-boggling indeed.

Until the advent of Mikhail Gorbachev, the prospect of the Soviet Communist Party publicly repudiating its leader and his policies was about as likely as that of the Conservative Party conference voting no-confidence in Margaret Thatcher and calling for the introduction of central planning.

The Soviet party conference which opens in Moscow today, the first such forum to be convened since 1941, could turn into a landmark in Soviet history comparable to the 20th Congress of 1956, at which Khrushchev denounced Stalin and launched the first round of de-Stalinisation, sending shock waves throughout Eastern Europe.

Grass roots
This conference, to be attended by 5,000 delegates from local party organisations, is less formally structured than a party congress and cannot change the party rules. It is intended more as an exercise in involving the grass roots in the political process and rallying all levels of the party behind Mr Gorbachev's revolutionary programme of economic and political reform.

It is difficult to assess from the outside how big a risk Mr Gorbachev is taking, and to what extent the outcome is genuinely

open. Certainly, the preliminary skirmishes over the selection of delegates, which apparently produced an uncomfortably large weighting of conservatives and opponents of reform, are open to differing interpretations. It may be that Mr Gorbachev found it more important to stand back and demonstrate his commitment to more democracy in the party than to have things entirely his own way at the conference; or it may be simply that the skill which he has installed in his supporters in key positions in the upper echelons of the party in his first year as general secretary is less effective further down the hierarchy.

Dramatic impact
In any case, the decades of concealment of internal party disputes and factional struggles have given the present cold war between reformers and conservatives a dramatic impact which may be out of all proportion to its real significance in terms of party unity and stability.

If the conference should give Mr Gorbachev and his programme a resounding raspberry, it is hard to see how he could recover politically. But the Soviet leader has recently evinced signs of a growing appetite for stirring up ideological hornets' nests and forcing his people to re-examine their most deeply rooted assumptions.

The rehabilitation of the Old Bolsheviks executed by Stalin; the re-evaluation of Soviet history; the public questioning of the infallibility of Lenin; advocacy by some of Gorbachev's closest advisers of a shift of power from the party towards elected bodies: these all suggest a supremely confident leadership.

Perhaps even more significant is the willingness of that leadership to allow political delegates at the top of the hierarchy to be aired in public, to be fought out in the letters columns of the newspapers, even on television. Glasnost usually translated as "openness" but more accurately rendered as "publicity", is a new phenomenon, as baffling to us in the West as to the average Soviet citizen; but we have already seen that the West, for all its years of experience in the field, has little to teach Mr Gorbachev about the use of publicity.

THE OUTCOME of negotiations over prices between British Telecom and its regulator, the Office of Telecommunications (OfTel), will be important not only for telephone consumers in the UK and BT's profitability, but also for the way in which monopolies are regulated in any country.

Agreement on a new formula for regulating the telephone monopoly's prices is due to be reached within the next week, otherwise the Monopolies and Mergers Commission will be brought in to arbitrate.

The settlement's importance lies in the fact that when BT's regulatory structure was put in place four years ago, the Government pioneered a new method of monopoly regulation. Instead of capping profits - a method used to regulate private sector monopolies for many years in the US - it chose to cap prices. Under the so-called RPI-X formula, BT was prevented from putting up its prices by more than the rate of inflation less X per cent. In other words, BT was told to reduce its prices by X per cent in real terms each year. X's level depended on the gains BT was expected to be able to make by installing new technology and eliminating waste.

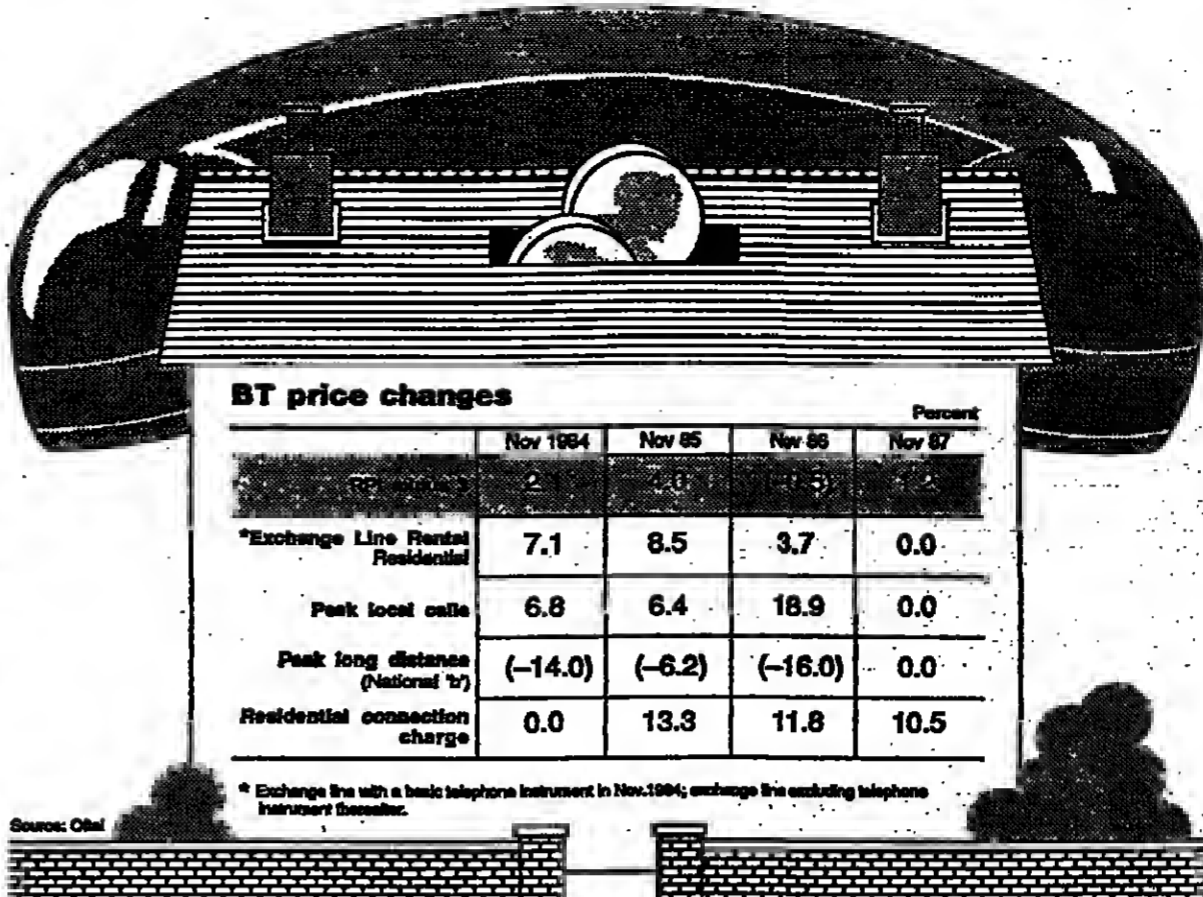
Since then the price cap approach has won many admirers. An RPI-X+Y formula - with Y standing for increases in energy costs - was used when British Gas was privatised and a similar system is likely to be adopted for the privatisation of British Airways. In the meantime, the Federal Communications Commission, which regulates US telecommunications, is planning to replace its present profit cap with a price cap. OfTel has seen a steady stream of visitors, from countries such as India, Japan and Australia, who want to learn about RPI-X.

Price capping largely owes its popularity to the perceived weakness of profit caps. The Littlechild report, which originally recommended the RPI-X formula, argued that when a monopoly's profits were capped it had no incentive to improve efficiency. A price cap, by contrast, would spur it to efficiency because its shareholders would benefit from any cost savings. A further advantage was that administering a price cap would not require a vast bureaucracy.

However, while other countries are taking an increasing interest in price caps, the British are realising that there is not so much difference between a price cap and a profit cap after all. This is because whenever the price cap formula is reviewed, the regulators have to judge whether BT is making excessive profits. In other words, there is a maximum level of profits that the company is allowed to make over the long run. As Mr John Vickers of Nuffield College, Oxford points out, this means that BT has no incentive to boost profits in the run-up to a review.

Nevertheless, says OfTel, the regulators' bodies agree that price caps are preferable and so OfTel's review has revolved around three main questions: What should X be? At present, it is 3 per cent, but com-

The results of OfTel's review of British Telecom's charges will send out an international signal. Hugo Dixon reports



BT: clearing the line on prices

rather than having them automatically fed back to the consumer.

The past four years should have shed some light on this issue. But Mr Careberg admits that his belief in price caps is founded on a general feeling that the system works, rather than on concrete examples of improved efficiency. Mr Iain Vallance, BT's chairman, says the benefits have "a lot to do with an attitude of mind".

Nevertheless, OfTel and the consumer bodies agree that price caps are preferable and so OfTel's review has revolved around three main questions: What should X be? At present, it is 3 per cent, but com-

sumer bodies argue that this allows BT to make excessive profits - the pre-tax figure for 1987/1988 was £2.8bn. They say X should be 4 or 5 per cent.

The only indication Mr Careberg has given of what he considers acceptable was his pronouncement that the £1.6bn profit of 1985/86 - a nominal return on capital of 19.5 per cent - was not excessive. This figure has now crept up to 20.7 per cent. The stock market is expecting X to rise to 4 or 5 per cent, says Mr Stephen Owen, an analyst with James Capel, who estimates that for each 1 per cent increase in X, BT's pre-tax profits will fall by \$50m. Which prices should be capped?

An advantage of the RPI-X formula is that only the prices of those services in which BT has a monopoly need be regulated; others can be determined by the free market. The problem lies in deciding which services have sufficient competition.

At the moment, only the prices of local calls, long-distance calls and residential line rentals are capped. But it now seems that the Government was over-optimistic about the speed with which Mercury Communications would start to compete with BT. It is only now beginning to make a significant push for market share. The continuing lack of competition is one of the reasons

A mixed reception for the US price-capping proposals

THE thinking behind the US Federal Communications Commission's recent proposals to move to price-capping regulatory system for long-distance telephone lines hinges on the shortcomings of the present rate-of-return mechanism.

Under the rate-of-return regime, the costs of different services are analysed and tariffs fixed to achieve a pre-determined profit margin - 12.2 per cent in the case of American Telephone and Telegraph, the dominant long-distance carrier. This process, say the critics, encourages over-investment in current services - a process known as "gold-plating" - along with a hyper-cautious approach to new products.

"Rate-of-return regulation does not distinguish between profits that are

generated by monopoly price behaviour and profits that are generated by socially desirable economic and innovative activity, the so-called entrepreneurial profit," says Mr Dennis Patrick, chairman of the FCC. "By not allowing for the possibility of entrepreneurial profits, it may keep service costs, and thus prices to customers, higher than they need be."

Mr Patrick's plan to replace the rate-of-return system with price-capping for the regulated long-distance carriers - AT&T and the long-distance elements of the local operating companies - is now in the middle of a crucial discussion stage. The industry is being asked to react to a list of proposals which sound uncannily like the regulatory system developed in the

Prices to be regulated would be divided into two main groups, or "buckets", each covering the public telephone network, and the other private lines leased out to business customers.

There would be an annual increase in prices by the rate of inflation, but this figure would then be reduced by 3 per cent to take account of productivity improvements. This "consumer productivity dividend" as Mr Patrick calls it, has been arrived at by taking the industry's historic rate of productivity improvements, estimated at about 2.5 per cent, and adding half a percentage point as an incentive to additional productivity improvements.

Within the buckets, the operators could charge for different services with a great deal of flexibility, although both individual incomes and individ-

ual costs would be subject to a maximum rate of 5 per cent. This would help make regulation less intrusive and expensive.

Operating companies could choose to stay with the traditional rate-of-return system of regulation if they wanted.

Mr Patrick claims that a switch to the price-capping method could reduce telephone rates by \$1.5bn a year in the US over four years. He still has some way to go, however, to convince his critics to support the proposed change. Congress, particularly on the Democratic side, is sceptical. Other members of the Commission are not overwhelmingly enthusiastic and customers are worried about the flexibility the system would give the operators to change prices.

why residential and business customers are pressing for more services to be capped.

The main complaint of residential customers is that BT has increased its connection charges by 40 per cent since 1984. The business community is worried that prices of private circuits are rising too quickly. There is a dispute about how quickly they have been rising. BT is resigned to the fact that connection charges will not be capped, but it is putting up a fight to prevent the capping of private circuits.

Mr Brian Reynolds, telecommunications manager at Courtauld, claims that competition from Mercury in providing private circuits has been patchy, but Mr Vallance says that there has been more competition in this area than in almost any other and to cap it now would be "a recognition of a failure of competition policy". OfTel is believed to be backing the business community.

Should there be individual price caps? The RPI-X formula applies to a basket of BT's services rather than each individual service. As a result, the price of some services can shoot up so long as there are compensating falls elsewhere in the basket. The rationale was to allow BT to "rebalance" its prices which were often out of line with costs at the time of privatisation.

Consumer groups, which have seen the price of peak-rate local calls rise by 38 per cent since 1984, even though the service is included in the basket, are now calling for individual price caps. "They've been telling us for seven years that they're rebalancing," explains Mr Bill Moran, chairman of the Telephone Users' Association. "It should have finished."

But Mr Vallance contends that because of technological changes, costs continue to shift and so rebalancing will always be needed.

When it comes to describing the process by which BT determines prices, Mr Vallance is rather vague. The procedure is a "bit rusty" and requires a certain amount of "artistic licence", he admits, because there is no single way of allocating costs to individual services. Nevertheless, he is adamant that the imposition of individual price caps would be a step towards a deregulated market which has previously been "renowned as a sensible system of regulation would fall into disrepute".

How OfTel answers these three questions will help determine whether BT's customers or its shareholders get the better deal between now and the next review in about five years' time. If OfTel keeps X at 3 per cent and decides not to change the composition of the basket, the shareholders will benefit.

If it plumps for a higher value for X and individual price caps covering a larger number of services, the customer will be the immediate beneficiary. Equally importantly, however, OfTel would be sending out an international signal that a more heavy-handed approach to regulating monopolies is needed than was envisaged when price caps were originally adopted.

Terry Dodsworth

The perils of fast growth

ONE OF the disconcerting features of fairy tales is that wishes are granted, but not quite in the way they are hoped for. Not so long ago, after all, the UK Treasury and the Bank of England made clear their desire to see a lower exchange rate and higher interest rates than the combination - to take an example of DM 3.18 and 7.5 per cent of May 18. After the announcement of a current account deficit of £1.2bn in May and £4.7bn in the first five months of the year, would they have preferred to have had their wish left ungranted?

They can certainly not complain about the willingness of both the UK and world economies to provide them with what they want. The strengthening of the dollar is just facts a depreciation of sterling. The dollar's strength has also encouraged higher interest rates in Germany, so permitting the UK to have higher rates as well.

Meanwhile, the strength of UK demand is generating a current account deficit quite sufficient to undermine confidence in sterling at the interest rates prevailing only a month ago. The first five months of the year have already seen a deficit larger than that expected, at the time of the budget, for the year as a whole.

The current account
It would be wrong to complain too much, since only this could the authorities have enjoyed the combination they desired. One can have markedly higher interest rates than one's competitors only if the market expects the currency to depreciate. But a competitively-valued currency will not be expected to depreciate unless either a deterioration in competitiveness or a significant deficit in the external accounts is anticipated.

More important, the current account is the main pressure valve for the economy. Figures released yesterday show that real consumers' expenditure in the first quarter of 1988 was more than seven per cent above the level a year earlier, though only 1.3 per cent above the level in the last quarter of 1987 (because of a small - and welcome - recovery in the savings rate). The London

Business School now expects that consumers' expenditure will rise by 4.6 per cent in real terms in 1988, not far below the 5.2 per cent increase of last year, while fixed investment is forecast to grow by over 8 per cent in 1988.

The main charge to the Chancellor of the Exchequer is to ensure that inflation remains suppressed. At present the sole instrument remains the short-term rate of interest, which must achieve two objectives: control over money and credit and avoidance of exchange rate depreciation.

Interest rates
Does the current account deficit matter to itself? Experience suggests that countries cannot run current account deficits without limit, but this may be because of the fear of currency depreciation and exchange controls, which imply special risks to lending across frontiers. In the present case, the borrowing may yet turn out to be benign, provided inflation and depreciation are avoided. The external deficit may even be the best way for a profligate nation to finance the needed expansion of investment.

For the moment the government is getting what it wants in the only way it can. Further increases in interest rates are probably on the way. Some thought may also be given to fiscal adjustment. A Chancellor as imaginative as Mr Lawson could surely find a way of tackling the concern about excessive drinking, while - quite incidentally - raising more revenue. Even VAT harmonisation may look a little bit more attractive than before, while incentives to borrow for house purchase could usefully be put under scrutiny, too.

More fundamentally, the hope must be that private savings will continue to recover spontaneously. With such a recovery, the private sector's dash for growth would turn out to work where similar public sector efforts have failed. The external deficit would then be no more than a welcome release of transfer payments. The Chancellor of the Exchequer has been a lucky man in the past. Maybe, the fairy story will have a happy ending after all.

Bonn's man of the moment

AN important portion of the laurels for West Germany's successful six months' period as European Community President this year must go to Lutz Stavenhagen, Bonn's state minister in the Chancellery office.

Respected and bristling with confidence, Stavenhagen has become a key figure in the circle of advisers around Helmut Kohl. Now 48, Stavenhagen was brought into the Chancellery from the Foreign Ministry to take over coordination of European affairs and add pep to the Kohl team.

His occasionally brash manner can test the nerves of his former department and has sometimes led to a confusion of roles with the staff of Hans-Dietrich Genscher, the Foreign Minister. But Stavenhagen has played a big part in boosting German enthusiasm over the past six months for the Commission's plans for a full internal market by 1992.

He paints an enthusiastic picture of the economic advantages of the internal market programme. It will go like a bomb. As for the long-term, German exporters have profited more than most from European integration so far, he declares: "We're good, so what?"

Divine interlude

Dublin's barmen are threatening to go on strike. They object to new legislation which will do away with "The Holy Hour", the non-alcoholic segment of the Dublin day when the city's bars are required to close their doors.

Barmen say they are already overworked. They are after substantial compensation for what will be in effect a non-stop day slaving at the pumps and optics from 10.30am till 11.30 pm.

The Government says the Holy Hour is old fashioned and confusing to tourists. It was introduced in the early days of Irish independence "to curtail the long stay". In practice, it has been open to numerous abuses. Drinks would often be ordered in advance to carry the seasoned tippler through a potentially thirsty part of the afternoon. A nod, a wink and a beckoning from the barman and a magic snog would be opened, well away from the policeman's eye.

"Ah yes," said a French visitor, "the Holy Hour. That is when you're in the door at the back."

OBSERVER



Abidjan, Dakar and Lomé are all in the world's top 10. The main reason is the strengthening of the Central African franc which is pegged to the French franc. The days when French economic policy was based on periodic depreciation of the currency are over.

Working Prince

The Prince of Wales is seeking business advisers for some of the 5,000 young people who have been helped by his Youth Scheme Trust.

The PYST, set up two years ago, helps 15 to 25-year-olds who are out of work or in some way disadvantaged by providing loans or grants for new businesses. It has an 80 per cent success rate with its businesses, but many of the infant enterprises need advice on matters like VAT and accounting, stock control, income tax and legal matters, and marketing. Volunteers with expertise are being asked to spare an hour or two a week to pass on their expertise.

Graham Wray, 28, a partner in the Liverpool firm, Willy Wipers, which has a turnover topping £100,000 supplying wiring tags to industry, said his company could not have started without the Trust's help. "Everybody needs a rag," said Wray, but not everyone was convinced of this in the early days.

The Trust holds shows where we have a stall," he went on, "but though there are plenty of hangers-on nobody seems to want to buy from us. The word has got round that the Prince tends to stop at our stall because he knows us and a crowd of about 40 or 50 gather around beforehand and disappear when he's gone."

"What we could really use is a sort of small business club in which we could exchange ideas and problems."

Boring beasts

Heard from a small boy at Whitstable Zoo: "The stick of locking at wolves and deers and things? When do we get to the Whipsnades?"

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From The Reverend Kenneth Leach. Sir, Your leader (June 23) "The limits of discrimination" makes some valuable points which need emphasis, and at times it oversimplifies in a potentially confusing way.

Letters to the Editor

'Racism is indivisible'

You rightly support special provision to counter racial disadvantage; rightly point out that section so far has not greatly affected the economic position of black people; rightly criticise government ministers for simplistic and harmful utterances; and rightly condemn the damage to black family life by immigration legislation. However, there are three aspects of the attack on discrimination and disadvantage which need emphasis and clarification.

Race and class are not the same, but they are intimately connected. The lesson to be drawn from their interconnectedness is that all anti-racist activity must be set within the context of the attack on class division and class oppression. That was the underlying message of the MacDonald report on Burnage which was obscured by much media coverage.

The work of Professor Williams, Julius Wilson in Chicago has shown conclusively that positive action policies have benefited mainly the aspiring black middle class, while the conditions of the black poor have deteriorated markedly during the very years in which positive action has been most successful.

urban ghettos: what we have areas of acute deprivation and poverty involving people of all colours. The limits of positive action on race to deal with this situation must not be distorted into an attack on the limited yet significant achievements (which the Runnymede Trust documented recently in Elizabeth Burney's report, Steps to Racial Equality: Positive Action in a Negative Climate) and the need to build upon them.

THE WHIMSICAL New Year predictions of Daniel Schorr, a veteran US reporter, included the following: November: Democrats fail to field a presidential candidate; George Bush runs unopposed... and loses.



FOREIGN AFFAIRS

Why Bush is not in command

Mr Bush, who went to Yale, really did stretch credibility by trying to instruct the nation on the differences between these two great Ivy League universities. He would have been better understood if he had simply asserted the one undeniable truth, that the pizza is better where he went to school in New Haven than it is in Cambridge.

If there was a single incident which demonstrated Mr Bush at his most vulnerable in this respect it was his performance three weeks ago on the excellent late night ABC television programme, Nightline. Everybody is entitled to occasional indifferent television performance, but those bidding for the highest office must always be on their guard against it.

an alarming manner, offering only the sketchiest accounts of meetings he had attended in Panama and Israel and pleading that he did not have his notes with him. One typical answer ran, in part, as follows: "Is the Vice President, or the President, supposed to know of every inquiry, every case that is being looked at? I'd say no. But did I ever hear any rumours? Maybe (I) heard some rumours, but I learnt long ago, particularly in intelligence, you don't deal just in rumours."

It also ought to concern Mr Bush that he is becoming too much the butt of America's comics and cartoonists, much as President Carter did in his last year and much more than Mr Dukakis is. A favourite target is his use of language, specifically a tendency indiscriminately to mix his perfectly natural argot, that of the New England upper class, with an entirely alien vulgarity of expression. In Washington, one Democratic Senator could not stop chortling after Mr Bush had described Mr Dukakis as "naughty", simply because he had used the adjective, a Republican word not part of the standard vocabulary.

Jurek Martin explains why US voters are finding it hard to like the Vice President

each doubt about Mr Dukakis there seem even larger ones about Mr Bush. This should concern the Vice President because he has few inherited advantages beyond the continued strength of the economy. Detente with the Soviet Union is, after all, traditionally a Democratic, not a Republican, policy issue.

dy's unconvincing meanderings about why he wanted the presidency in 1976 and Gerald Ford's inability to speak intelligently about Poland later that same year. In the UK, Neil Kinnock's latest excursion into impromptu televised policy-making demonstrated the perils, as well as the power, of the medium.

Indeed so severe is the "gender gap" that some believe that Mr Bush should name a woman to run with him. Elizabeth Dole, a former Reagan Cabinet member and wife of the Senator from Kansas, Senator Nancy Kassebaum, also from Kansas, and Sandra Day O'Connor, the Supreme Court Justice, all have impressive credentials. Indeed, there are probably more Republican women with the necessary qualities than there are in the ranks of the Democratic Party, which is more publicly committed to equality for the sexes.

The contest is far from over. Mr Bush has imported some hard-nosed media professionals, including Roger Ailes, who did so much for the selling of Richard Nixon in 1968, to bring a sharper focus to his campaign. As it stands at present, they will have their work cut out. For George Herbert Walker Bush may well be, as his friends insist, a decent, honourable, knowledgeable man but the national impression is rather like Gertrude Stein's damning comment on the city of Oakland, California: "There is no there there."

Nobody seems interested in starting with basic principles

From Mr P.W. Moran. Sir, Barry Riley's article "Smart Money, Shabby Advice" (Weekend FT, June 18) was particularly interesting in the way it linked Signal Life of Gibraltar with Barlow Clowes of Gibraltar.

simple basic principles. When Fimbra asked me searching questions about our accounts I pointed out that these were irrelevant. We handle no clients' money. If my firm went bankrupt tomorrow not a single client could lose one farthing.

tion well we deserve every encouragement and an attractive profit. But there is no reason to believe that this qualifies us to move existing capital from A to B, when we have many unsophisticated clients who inadequately understand that B is more speculative than A.

I am not suggesting that I had concentrated on our own business and put our own house in order we would have avoided all this ineffectual bureaucracy. But at least we would have had a better case. I am not suggesting that nobody else has ever recommended Barlow Clowes. But that is no business of a life and pensions consultant, broker, IFA, or whatever we are calling ourselves this week.

It is a constant source of amazement to me that nobody seems interested in starting with

Life and pensions brokers should not be in the business of capital investment at all. Our job is to persuade people to make sacrifices now, in the form of new savings, so that smaller sacrifices will be necessary in old age. When we perform this func-

The Financial Services Act not only hands out spurious respectability - and tilts at windmills; it also encourages the part-time amateur. In future it seems that banks, building societies, solicitors, accountants and estate agents will all be dabbling in our

I gather some investors in Barlow Clowes UK may try to sue the Department of Trade and Industry. I wish them luck. If they succeed, perhaps the millions of people who lost on Serps could then sue the Department of Health and Social Security.

Debate by statistics

From Ms Vanessa Fry. Sir, Joy Townsend (Letters, June 22) contests the conclusion of my recent book, which is reported in your Observer column (June 13), that "the price of cigarettes affects the amount which smokers spend, but not the decision to give up smoking."

Airlifted back to the past

From Mrs Christine Cuming. Sir, I read Leslie Collit's article about the Berlin Airlift (June 21) with great interest. I was in Berlin at that time with my father, General Sir Brian Robertson, then head of the British Military Government in Berlin.

Yarde, then in command of Gatow. He managed to convince the UK authorities that it was possible to supply Berlin in this fashion. They in turn convinced the Americans. (General Clay wanted to break the blockade by approaching Berlin with an armoured train. Goodness knows what the result of this would have been.)

SA voting patterns follow tribal loyalties

From Mr Otto Snel. Sir, The opinion expressed in your editorial (June 15) to the effect that western governments have no option but to "do business" with the African National Congress (ANC), lacks understanding of African tribal thinking.

Both our report and the accompanying press release make it clear that the analysis is based on household data. The two charts which figured prominently in our press release are clearly headed: "The percentage of households containing at least one smoker." Moreover, our report never suggests that those on low incomes are taking up smoking, but that the sorts of households most likely to contain smokers are now worse off, relative to the average, than they were in the early 1970s.

You may be interested to know that the first person to suggest that Berlin could be supplied by air was not an American, but a comparatively junior British airman called Group Captain Brian

Black African "liberation" history has repeatedly shown that black voting patterns have followed tribal loyalties. The ANC, with its present Xhosa-dominant leadership, is unlikely to have much support among South African tribes other than the Xhosa, which makes up 12 per cent of SA's population.

Paradoxically, the Coloureds (11 per cent), whose principal home language is Afrikaans and who mostly ally to the White tribe, and the whites (19 per cent) make up the largest grouping. The Zulu (23 per cent), well organised in Chief Buthelezi's Inkatha movement, may also have the backing, for historical reasons, of some of the smaller tribes.



Apple of an American eye

From Mr August Schumacher Jr. Sir, The recent European Community (EC) ban on imported fresh apples has adversely affected Massachusetts McIntosh apple exports. We are very hopeful that this ban will not be reinstated this coming crop year, to ensure that British consumers can continue enjoying some of the finest apples produced anywhere.

chio, not to mention British stilton cheese, beer and cider. In the spirit of a level playing field on trade, we would hope that this arbitrary and capricious barrier on fresh apple imports would be removed immediately and not be reinstated.

These two groupings are, therefore, much more representative of South Africa than the ANC. Western governments which deal with the ANC as the "sole representative of South African black opinion" may well be backing the wrong horse.

Our conclusions are based on a comprehensive and systematic analysis which tells us a great deal more about household spending behaviour - and hence the likely response to price changes than the sort of piecemeal and circumstantial evidence cited by Mrs Townsend. For although - as she says - the number of smokers fell when the price rose between 1972 and 1986, the number of smokers also fell when the real price was falling, for example between 1972 and 1976.

We have been promoting this fine Massachusetts product in Midlands and Scottish supermarkets. We are concerned that British consumers would continue to be denied this high quality, fairly-priced fruit of our orchards.

Peter Montagnon's Lombard column (FT, June 2) explains very well why we are so concerned with this problem here in Massachusetts. We hope the appropriate EC officials might take heed, and restore the shipment of our quality McIntosh fruit to British apple aficionados.

Tax relief would widen the market

From Mr Anthony J. Byrne. Sir, It would seem that Treasury calculations, estimating the consequences of granting tax relief to health care insurance subscribers, are based on the assumption that average subscription rates are about £300pa.

This kind of debate by selective use of statistics does nothing to advance knowledge. Our analysis, by contrast, goes to considerable lengths to control for all the factors other than price which may have affected decisions about smoking. It is not our fault that the data does not come up with all the results that Mrs Townsend would have liked to see.

Cashing up to value

From Mr Damian O'Malley. Sir, Lex's article about "brand values" (June 20) refers to the need to assign a cash value to brands as a necessary precursor to assigning a value to marketing and advertising.

The return on an advertising "investment" would be calculated by its short term effects on current net earnings and its long term effects on the brand's p/e. We have no "brand market" to help us calculate the brand's p/e on a day to day basis (as the stock market does for company p/e's), but we are looking for a substitute (using econometric modelling).

This is not the case. Employer schemes may run at this level, but for individual subscribers the cost is about £500 per year. This means that if tax relief is introduced, individual contributions to the total investment return on care would be higher than Treasury figures show. These estimates a deadweight cost of about £200m for granting tax relief to the current 3m subscribers. At the highest subscription levels paid by individuals - about £275 per year after tax relief - only 600,000 extra subscribers are needed in order to break even; an increase of about 20 per cent.

'With profit' contracts are part of the range of insurance

From Mr W.N. Anderton. Sir, Mr Ranson's letter (June 16) about the bonus philosophy of insurance companies highlights the need to look at the consistency of approach in such a philosophy, as well as a company's "free assets" - a measure alongside any "hidden" free assets - which are available for future earnings and distribution.

With profits contracts "insure" the investment risk by spreading the return evenly (and fairly) over a wide range of policy holders and generations of policy holders. This is in contrast to unit linking, where the policy holder gets the benefit of the ups and stands the cost of the downs.

The danger is that people will get the impression that with profits business is declining in popularity because of fears that a low asset ratio may be unable to support bonuses. This may be far from the truth. The free assets published in the annual returns are the result of many different aspects, among which is the company's bonus philosophy.

A discount of 25 per cent on existing subscription levels brings health care insurance into the reach of a larger potential market than at present. The number of subscribers would easily double.

Life insurance offers more than

just life cover. It offers a wide degree of investment choice; and gives the regular saver an investment opportunity few other institutions can match, not only in flexibility but in investment performance and choice.

Most with profits offices are in a position to carry on issuing

with profits contracts, and continuing to offer insurance of both the mortality and the investment risk. Yes, offices might need to reduce bonuses, but this should not be seen as an expression of weakness, rather recognition that in today's economic environment of low investment returns, bonuses need to be reduced to reflect equity between new and existing policy holders.

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Tuesday June 28 1988

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Minister rules out mechanical failure in Airbus crash

BY IAN DAVIDSON IN PARIS

MR LOUIS MERMAZ, French Minister of Transport, yesterday firmly ruled out a technical or mechanical failure as the cause of the crash of the Air France A-320 Airbus near Mulhouse in France on Sunday.

The inference of his declaration, at a press conference in Paris yesterday, was that the accident could have been caused by pilot error, though he explicitly refused to make any such allegation.

Mr Mermaz based his judgment on the preliminary examination of the two black boxes recovered.

The black boxes showed, the Minister said, that the aircraft had behaved normally in a mechanical sense. Specifically, he denied allegations ventilated after the accident, that the Airbus, which was flying low at an air show at Mulhouse-Basbœhm, had responded too slowly when the pilot gave it throttle.

Mr Mermaz declined to offer an alternative explanation for the disaster, in which three people died and around 50 were injured; moreover, his technical clearance of the aircraft was inevitably provisional, since he has not set up a commission of inquiry which is expected to deliver a preliminary report within a month.

The flight plan for the demonstration flight was yesterday reported to have specified that the aircraft should fly no lower than 100 feet.

"Nothing justifies suspending the flights of the A-320," said Mr Mermaz. "No currently available indication allows us to doubt the proper functioning of the aircraft."

He said that when the pilots pushed forward the throttles, power was restored at a rate well within the required norms.

THE LEX COLUMN

Reaching for the brake

Yesterday's authentically lousy trade figures make it the more likely that base rates will move today, and the harder to predict by how much. The market is now seeking into the gloomy conviction that the trade deficit could reach £10bn this year - 2% of GDP - compared with £1.75bn last year and equilibrium the year before. It also seems increasingly clear - with hindsight, to be sure - that the Chancellor got his demand management wrong by giving away too much in the Budget and then sticking with low interest rates for too long.

is high base rates and - presumably - no tax cuts in the next Budget. The City's economists are nervously calculating that making any significant dent in the deficit might entail a percentage point or so off the growth rate. But then, an economy hit by an investment and consumer boom at a time of capacity constraints - a combination, that is, of overheating and misaligned resources - has no other way to go.

largely irrelevant to Trusthouse Forte's prospects on anything but a longer term view.

TFIF is certainly not going to bid for the Savoy with the shares at their current stratospheric levels - and would not get it if it did, as more than half the shares vote with the incumbent management. And pursuing the possibility of a more normal bid through the courts will probably take a coup should it be a good idea. At the moment, the TFIF management can afford to be long on rhetoric and short on details in the matter of how exactly it would transform the Savoy's profitability.

Democrats quench a thirst for party unity

GOVERNOR Michael Dukakis of Massachusetts has achieved what many believed had become impossible for a modern Democratic presidential candidate: the production of an election manifesto which is not only short but placates the party activists.



The Democratic wing led by Michael Dukakis (right) has produced a manifesto that placates the activists following a conference at which just the right amount of control was exerted over the wing led by Jesse Jackson (left). Lionel Barber, in Denver, reports



current economic sanctions package moving through the House of Representatives sponsored by California's Ron Dellums of California. Not only is South Africa branded a terrorist state, but the US is called upon to lead the international community in imposing comprehensive sanctions against Pretoria and to "determine a date certain by which US corporations leave South Africa."

In Denver, Colorado, the Dukakis forces pulled off this tricky balancing act by displaying the same control and ambition which made their candidate an early favourite to win the November presidential election against the Republican, Vice-President George Bush.

The 1988 Democratic election manifesto, at under 4,000 words, will be the shortest statement of what the party stands for since Franklin D. Roosevelt squared up against Herbert Hoover in 1932. The document, entitled "The Restoration of Competence and Hope," largely avoids the pandering to special interests and minority groups which hurried Mr Walter Mondale's campaign in 1984. Instead, it reflects a thirst for unity among Democrats, who have lost four out of the last five presidential elections.

It has become a cliché that election platforms count for nothing since they are non-binding statements of what the party stands for. But as the Democratic leadership recognised this year, the platform does send a signal to voters at large about what the party sees as its priorities.

On the key issues of defence and taxes, the Dukakis camp gave not one inch. Mr Jackson's proposal for a five-year freeze in federal spending was roundly defeated so too was a motion that the US impose a unilateral moratorium on nuclear testing and renounce the first use of nuclear weapons.

income taxes for Americans earning more than \$200,000 was beaten back; so was a motion to restore corporate taxes to their pre-President Reagan level of 48 per cent.

But these defeats were telegraphed well in advance. Mr Dukakis enjoyed a clear majority of the 153 delegates present, and his Boston campaign staff proved sufficiently disciplined to keep everyone in line - unlike 1984 when Mr Mondale was still preoccupied with the threat from Mr Gary Hart.

offered an eloquent defence of the first use of nuclear weapons and the US commitment to the North Atlantic Treaty Organisation; and Congressman T. Russell Brundage of Alabama grumbled a little about the party's direction, but then he reassured himself: "No-one has ever been defeated for something he didn't say."

The voice of the party's old right wing has long been faint but on Saturday it was drowned in a cacophony of complaints about the treatment of minorities, the "poor getting poorer and the rich getting richer," ethnic stereotyping, AIDS treatment and what several speakers referred to as the need for "well-baby care."

EC-Israel trade pact veto may be lifted

By Tim Dickinson in Brussels

The European Parliament's dramatic refusal earlier this year to endorse three trade and financial agreements between the European Community and Israel could be reversed at next week's full meeting of the assembly in Strasbourg.

The issue has been put back on the Parliamentary agenda for the first time since the controversial March veto and according to one senior Parliament official in Brussels last night, there is a 50/50 chance that the accord will now go through.

European telephone companies aim for joint data network

BY TERRY DODSWORTH IN LONDON

A GROUP of 18 European public telephone companies has reached preliminary agreement on an ambitious scheme to set up a jointly owned data handling company for the region.

The plan brings together Europe's largest network operators, including the West German Bundespost, France's Direction Générale des Télécommunications and British Telecom, in an attempt to compete more effectively with a number of private companies in the data field.

Data communications is one of the fastest growing areas in telecommunications services. It is expected to receive an additional stimulus in Europe from the plans for an integrated market by the public telephone companies.

Eurobond market hit by UK tax decision

By Stephen Fidler in London

A DECISION by Britain's tax authorities to end the current double taxation agreement with the Netherlands Antilles, a Caribbean tax haven, threw a section of the Eurobond market into confusion yesterday.

The Inland Revenue said it would terminate the existing double taxation convention with the Netherlands Antilles and neighbouring Aruba with effect from the start of the new UK tax year next April.



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MEPs have not disguised the fact that their gesture, the first of its kind under the new powers of the Single European Act, was politically inspired. The three so-called protocols are of little economic significance, tying up the loose ends of Spain and Portugal's accession to the Community in January 1986, providing a 5 per cent import duty concession on cut flowers and other products, and confirming an Ecu63m (\$73m) "soft loan" whose terms are not considered to be extravagantly generous.

The Israeli Government has nevertheless been angered and embarrassed by the affair and has conducted a lobbying campaign to put across its case.

Arafat supporters beaten in Beirut

BY NORA BOUSTANY IN BEIRUT

GUERRILLAS loyal to Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, suffered a big setback at the hands of Syrian-backed Palestinian dissidents yesterday. At one stage they asked Libyan officers to mediate their safe passage out of the ruins of the Chatila refugee camp.

The military reverse experienced by Mr Arafat's mainstream Fatah group holding out at the battered shanty-town signalled that Syria's resolve to remain in control of factions still operating in Beirut's Moslem sector remains as strong as ever. Palestinian officials said hundreds of fighters from the pro-Syrian group of Abu Musa had strengthened their grip over the squalid alleys and shacks of the camp.

World Weather

Acco	24	75	Dublin	17	63	Madrid	17	63	Paris	17	63	Vienna	17	63	Winnipeg	17	63
Aden	24	75	Edinburgh	17	63	Moscow	17	63	Rome	17	63	Warsaw	17	63	Yokohama	17	63
Amman	24	75	Geneva	17	63	Norfolk	17	63	Sao Paulo	17	63	Zurich	17	63			
Bahia	24	75	London	17	63	Osaka	17	63	Seoul	17	63						
Bangkok	24	75	Manchester	17	63	Sydney	17	63	Tokyo	17	63						
Bombay	24	75	New York	17	63	Wellington	17	63									
Buenos Aires	24	75	Washington	17	63												
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Sourabaya	24	75															
Taipei	24	75															
Tientsin	24	75															
Yokohama	17	63															

Gorbachev party proposal

Continued from Page 1

speech, although it was reported to have been circulated among close advisers.

Unlike all major set-piece events of the ruling party in recent years, the result of this week's conference is still uncertain. Mr Gorbachev must expect to win a resounding endorsement from the delegates, however conservative they may be, but several major issues remain unresolved.

Chief among these is the simmering nationalist unrest affecting not only the transcaucasian republics of Armenia and Azer-

baijan, but also the independent-minded Baltic republics of Estonia, Lithuania and Latvia.

There was official confirmation yesterday that the general strike in the Armenian-populated enclave of Nagorno-Karabakh has not yet been entirely abandoned, despite such reports from Communist officials in the area.

The nationalist demands have caused considerable concern in Moscow, and supporters of Mr Gorbachev fear they could precipitate a conservative, Russian-led backlash within the party, which might hock the rest of the reform programme.



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California utility to take \$500m N-plant charge

BY RODERICK ORAM IN NEW YORK

PACIFIC GAS & Electric, a leading California utility, is to take a \$500m after-tax charge - which will virtually eliminate 1988 earnings - to settle a long-running dispute with state regulators over recovery of the \$5.5bn cost of building its Diablo Canyon nuclear power plant.

Reflecting its weaker performance, the San Francisco-based company will also cut its quarterly dividend to 35 cents a share from 43 cents. The reduction in payout, the first in 55 years, was somewhat less severe than some analysts had expected. Its shares fell 3% to \$15 1/4 in early trading yesterday.

Mr Richard Clarke, chairman of the utility, said the settlement "establishes how PG&E will be compensated for our investment." The company, which earned net profits of \$1.1bn on revenues of \$7.19bn in 1987, was already expecting sharply lower profits this year.

In a compromise agreement with state utility regulators and the California attorney general, PG&E will be unable to recover from its customers \$2bn of the costs of the twin power plants. Located half-way between San Francisco and Los Angeles, they came on stream in May 1985, and March 1986 respectively.

Originally, the California Public Utilities Commission's division of ratepayers advocates recommended that \$4.4bn of costs be excluded from PG&E's rate base.

As a result of the settlement, PG&E will charge 25 per cent less for Diablo Canyon's power than it would if it had been allowed to recover its full costs. Overall, its customers will face only a 5 per cent rise in their electricity bills. The utility's revenues from Diablo Canyon will depend on the power plants' performance, a move which regulators said would be highly innovative. PG&E will be rewarded for reducing the cost of electricity generation at the plants, which are rated among the most efficient nuclear power plants in the US.

Meanwhile Public Service of New Hampshire confirmed yesterday it had held preliminary talks with the state of New Hampshire about abandoning the Seabrook nuclear generating station. The plant was completed in 1986 but the consortium of New England utilities which owns it has so far failed to get an operating licence.

PSNH, which has the largest stake in the project, was forced to seek Chapter 11 bankruptcy court protection earlier this year because of the financial strains of Seabrook. A precedent for abandoning a nuclear plant was established recently in an agreement between Long Island Lighting and the state of New York.

RECORD MORGAN STANLEY LBO FOR US PAPER PRODUCTS GROUP

Fort Howard in \$3.57bn buy-out

BY JAMES BUCHAN IN NEW YORK

FORT HOWARD, the US paper company and supplier of disposable towels, plates and cups to restaurants and businesses, said yesterday it had agreed to sell its business for \$3.57bn to a management group backed by Morgan Stanley, the Wall Street investment firm.

The deal is a coup for Morgan which has moved strongly into the leveraged buy-out business. It controls the largest pool of capital available for such deals after Kohlberg Kravis Roberts, the pioneering buy-out partnership.

The deal was overshadowed by yesterday's stock announcement that the Securities & Exchange Commission had filed insider trading charges against an analyst at Morgan Stanley.

Under yesterday's deal, a group of institutional investors assembled by Morgan Stanley, the investment bank itself and Fort Howard's management, under Mr Paul Schler, chairman, will offer

Bid for Systems Integrators

BY LOUISE KENOE IN SAN FRANCISCO

THE chairman of Systems Integrators, the US supplier of computer systems to newspapers, yesterday announced a bid to take the company private. Mr James Lemans, who holds 43 per cent of the stock, has offered \$7.25 per share for the remaining shares, or about \$47m.

The deal will be financed by a bridge loan and \$1.53bn equity put up by Morgan Stanley, its institutional investors and management and by \$2.55bn in bank loans arranged by Bankers' Trust. The bridge loan will be refinanced through the public or private sale of junk bonds.

Fort Howard, based in Green Bay, Wisconsin, said its outside

was seeking to take the company private.

Fort Howard, which employs 16,000 people making paper tissues, towels, napkins, cups, plates and straws, has relatively high profit margins because it uses recycled paper rather than more expensive pulp. The company, which has raised earnings in an almost unbroken series since the early 1970s, reported net income of \$187m last year on sales of \$1.78bn.

The deal promises to be the largest leveraged buy-out (LBO) for Morgan Stanley, which last year raised \$1.6bn in equity funds from institutional investors such as pension funds after a round of successful LBOs, including the \$2.07bn deal to take Burlington Industries private last summer.

"We believe Fort Howard has excellent prospects," said Mr Tom Saunders, chairman of the equity fund, known as the Morgan Stanley Leveraged Equity Fund II.

The deal follows a week of speculation that management at the successful paper group was frustrated at the company's low price in the stock market and

directors unanimously recommended the Morgan Stanley offer, but they remained open to other offers. Fort Howard's stock gained 3% yesterday morning to \$5 3/4 in response to the announcement.

The deal follows a week of speculation that management at the successful paper group was frustrated at the company's low price in the stock market and

York International plans to go private in \$750m deal

BY OUR FINANCIAL STAFF

YORK INTERNATIONAL, a leading US producer of air conditioning and refrigeration equipment, is going private in a buyout worth \$750m or \$57.50 a share, just over two years after being spun off from Borg-Warner as an independent publicly-quoted company.

Under a definitive agree-

ment, York Holdings, a new company capitalised by Citicorp Capital Investors and other investors, will purchase York's shares and intends to offer equity participation to members of York International's management.

The deal appears to be another coup for Mr Stanley Hiller, the mercurial US corpo-

rate turnaround specialist who master-minded the spin-off in April 1986 of York International from Borg-Warner, which has itself since gone private.

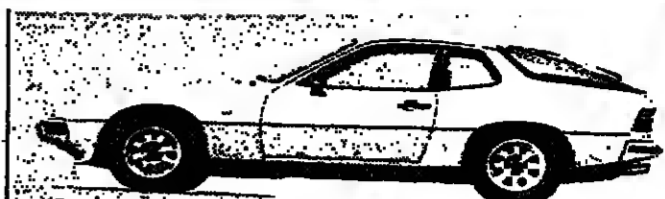
York had revenues of \$980m in 1986 and net profits of \$8.22m. It will begin a tender offer on July 1 for 9.1m York International shares, repre-

Optimism at Beghin-Say

BEGHIN-SAY, France's largest sugar producer, should double its consolidated turnover in 1988 because of a plan by Gruppo Ferruzzi, its parent, to centralise its agri-business activities around the French group. Mr Jean-Marc Vernes, its chairman said yesterday, Reuters reports from Paris.

Mr Vernes told the group's annual general meeting that the company should achieve a consolidated turnover of slightly more than FF20bn, against FF15.5bn in 1987.

"This should enable us to reach our goal and become one of Europe's leading agri-business groups," Beghin-Say, which is 56 per cent controlled by Mr Raul Gardini's Italian conglomerate Ferruzzi, said in January that it had decided to centralise its agri-business activities within Beghin-



US sales slide forces Porsche to abandon output of 924 model

BY HAIG SIMONIAN AND KEVIN DONE

PORSCHE, the West German luxury sports car company which has been hit by a slump in sales, particularly in the US, is dropping its cheapest four-cylinder 924 model produced under contract by Audi in Neckarsulm in southern Germany.

Meanwhile, Porsche and Volkswagen, Audi's parent company, have agreed to extend by one year their production contract which was due to expire at the end of 1988.

The decision to drop the 924 means Audi will have to reallocate up to 1,000 workers at its Neckarsulm plant.

The company had already envisaged 1,000 job cuts at each of its two plants in Neckarsulm and Ingolstadt but the loss of the 924 means it will not be possible to reduce the Neckarsulm workforce by natural wastage alone, it says.

Demand for the bottom of the range 924 has dropped sharply in the US, Porsche's most important market, with sales of only 805 units in the first five months of 1988 compared with 1,175 in the corresponding period a year ago.

Porsche is being forced to retreat from market, as its competitors, particularly Japanese car-makers, attack the lower end of its market in the US and Europe.

Between January and May this year the Neckarsulm works produced some 430 Porsche 924s - almost three times fewer than in the same period last year.

In January, Porsche production workers at Neckarsulm were put on short time to help bring US stocks into line with demand.

As of this week, Porsche production has been reduced to one shift a day until the end of the year so output will fall to 60 cars a day, against a notional daily ceiling of about 150 cars.

However, no short-time working is at present envisaged under the one-shift system, according to Audi, although both it and Porsche are clearly leaving their options open.

In contrast to US sales domestic sales have recovered somewhat.

Under pressure from the weakness of the dollar, Porsche net profits fell by 31 per cent to Dm52m (\$29m) in the year ended July 1987, forcing the company to cut its dividend. In 1985 profits totalled Dm120m.

Sales for 1988 had continued to decline, the company said in its March half-year report, although it stressed that it hoped to remain in profit for 1987-88.

From 1991 Porsche will build its four cylinder models at its own plant in Zuffenhausen.

The extension of its contract with Audi is to give it time to transfer production to its plant on the outskirts of Stuttgart.

When the 924 is dropped in August Audi's Neckarsulm plant will continue the assembly of the wider-bodied 944, 944S and the 944 Turbo models until the end of 1990.

Porsche is holding talks with Lotus, the UK subsidiary of General Motors of the US, on developing a new Formula 1 engine, the company said yesterday.

Corning Glass up by 54%

BY RODERICK ORAM IN NEW YORK

CORNING GLASS Works, the leading US maker of optical fibres and other products from glass and inorganic materials, has reported a sharp rise in second quarter profits.

Net profits for the 12 weeks ended June 19 rose 54 per cent to a record \$82m or \$1.82 a share, from \$53.3m or \$1.15 a

year earlier. The latest results included a \$30m pre-tax or \$19.8m after-tax gain from the sale of shares in International Chemical Laboratories.

Corning was beaten by SmithKline Beckman in a bidding contest for the medical testing service earlier this year.

AM to sell Harris unit

BY ANDREW BAXTER

AM International, the Chicago-based office equipment group, has reached preliminary agreement to sell a large part of its Harris Graphics division to Komori Printing Machinery of Japan for more than \$250m in cash, shares and assumption of debt.

Komori, one of the world's largest makers of offset printing

systems and dominates the Japanese money printing equipment market, is to buy the Harris web press group, which has annual revenues of \$350m.

AM retains the right to continue to discuss a proposed sale with other interested parties during the period in which the two companies work towards a definitive agreement.

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June 1988

Club Med hit by weak dollar

By Our Financial Staff

CLUB MEDITERRANEE, the French international leisure group, yesterday became the latest corporate victim of the weakness of the dollar.

The company, best known for its upmarket holidays in purpose-built villages, expects net profits for the first half of this year to show a decline of more than a fifth.

It said yesterday that net income for the six months ending in April 1988 would decline by 21 per cent to FF775.5m (\$12.3m) from FF95.3m in the same period a year ago. For the whole of last year, Club Med's net profits totalled FF298m on turnover of FF4.2bn.

The company linked the reverse primarily to the weak tone of the dollar, which averaged FF16.68 in the first half compared with FF16.25 in 1987. As a result of this sort of adverse currency movement, revenues for the six months were barely maintained at FF2.7bn.

Club Med also noted that its depreciation allowances during the six months rose

Belgium approves anti-raider rules

BY TIM DICKSON IN BRUSSELS

"ANTI-RAIDER" legislation could be in place in Belgium by early August following the Cabinet's decision to approve new plans drawn up by Mr Willy Claes, Minister for Economic Affairs, and Mr Philippe Maystadt, Finance Minister.

The matter, which has attracted the personal attention of Mr Wilfried Martens, the Prime Minister, has been a preoccupation in Belgium following the dramatic battle this year for control of Société Générale de Belgique, the country's leading holding company.

Under the proposals, shareholders will have to declare a stake of 5 per cent or more in publicly quoted companies with an "own capital" of more than FF250m (US\$68m) while further notifications will be necessary with each acquisition of an additional 5 per cent. The declaration (at the latest on the second day after the purchase) will not only have to be made to the company in question, but also to the Belgian Banking Commission, the quasi-Government authority which oversees stock market activity. Companies themselves will have to make a public

announcement the day after they are informed. Under certain circumstances, according to a communiqué from the Ministry of Economic Affairs, the Banking Commission could make an exception to the new rules if disclosure would "gravely prejudice" the company in question.

The draft law is essentially a compromise between those in Belgium who believe that more protection is needed, and those who believe that it already goes too far. The matter took on new urgency after Mr Carlo De Benedetti had managed to announce to

build up an 18.5 per cent stake in Société Générale - the springboard for his ultimately unsuccessful bid - but as Mr Sebastian Stoeny of London-based investment bankers Dillon Read said: "The original impetus was the Royale Belge affair in 1987."

Mr Stoeny believes that to the extent that the new law will limit mildly bearish effects on the Belgian stock market, "On the other hand, as companies feel threatened by raiders we would hope they would become more confident about broadcasting their prospects and real value."

Daimler closer to MBB stake

BY OUR FINANCIAL STAFF

DAIMLER-BENZ is a step closer to taking a stake in Messerschmitt-Boelkow-Horn (MBB), the aerospace group, following government agreement to pre-conditions requested by Daimler, the company said yesterday.

The company said: "An offer from the Government is on the table so we can now enter into detailed discussions." It added that no final decisions had yet been taken.

Daimler, West Germany's leading industrial company, was commenting on media reports which suggested that the Government would underwrite until at least 1994 the financial risks to MBB arising from the production of Airbus.

The Government guarantee over MBB's Airbus risks also meant that the weekend crash of an A330 Airbus in France had no effect on Daimler's position on the MBB stake, the company said.

Daimler has been widely seen as a likely partner for MBB for



Edzard Reuter, pioneer of Daimler's diversification

more than 12 months but the company has insisted that it would only enter an agreement with MBB if any link could be isolated from the company's

grants to Airbus or with its debts.

Bonn has been seeking a strong industrial partner for MBB but the question of the loss-making Deutsche Airbus, an MBB subsidiary, has always been a problem. Deutsche Airbus is the West German arm of the European Airbus consortium.

Mr Edzard Reuter, Daimler's management board chairman, who has pioneered Daimler's diversification into aerospace and electronics to complement its core activity of motor production, will give a statement on the company's plans with MBB at Daimler's annual meeting on Friday.

According to press reports, MBB's Airbus activities would be moved off into a new company called Airbus AG, jointly owned by MBB and the state-run Lohm Corporation for Reconstruction.

The states of Bremen, Hamburg and Bavaria together own 52 per cent of MBB, while small stakes are held by Allianz, Siemens and Robert Bosch.

Euroc in talks over Dynapac

By Sara Webb in Stockholm

EUROC, the Swedish building materials, engineering and trading group, is negotiating the sale of Dynapac, its once-troubled building equipment subsidiary which has recently been put back on its feet. The potential buyer is Componenta, a Swedish heavy engineering group.

Analysts put a price tag of at least SKr400m (\$64.5m) on the deal, but Euroc said it would not release financial details before Wednesday when the deal was expected to be finalised.

Dynapac, which accounts for 20 per cent of Euroc's turnover, produces and markets heavy and light compaction equipment, asphalt finishers and concrete finishing equipment used, for example, in the construction of roads, dams and subways.

The division faced problems in the early 1980s when its markets declined but has been restructured and is expected to show a profit for 1988 after heavy losses in 1986 and 1987.

Componenta agreed in 1986 to take an option to acquire all or part of Dynapac, and put in new management to help with the restructuring.

Dynapac reduced its loss to SKr10m in 1987 and analysts are predicting a return to a profit of more than SKr25m this year. Sales totalled SKr21.360m in 1987 with 28 per cent of sales outside Sweden.

Dynapac claims to have a 15 per cent share of the market worldwide, with a 20 per cent market share in Europe, 15 per cent in the US and about 10 per cent in Japan. Its main competitor in Europe is Bomag of West Germany.

Euroc said that its strategy was to strengthen its position in the building materials sector. The disposal of Dynapac would help provide funds for further acquisitions in this area.

The group has made several strategic acquisitions in recent months including De Boo, a Dutch building material wholesaler.

Henkel expects sales to increase by 7%

HENKEL, the West German chemicals group best known for its range of washing powders, expects sales to rise by 7 per cent to around DM10bn (US\$6.5bn) for 1988 following a 12 per cent improvement over the first six months, writes our financial staff.

The company, which also expects a good increase in profits for this year, plans to hold its dividend for 1987 at DM5 a share on increased capital.

NEW ISSUE

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BY GEORGE GRAHAM IN PARIS

FRANCE-QUICK, the leading French hamburger chain with 80 restaurants, is to take a majority stake in Freetime, number three in the sector with 45 restaurants. The deal puts the squeeze on McDonald's. The Big Mac may be number one worldwide, but in France's slightly shrunken love affair with the hamburger, it is pushed into second place.

The struggle for market position is intense. The aim of the Quick-Freetime association is to sew up the market with an all-purpose family hamburger at one end and a switched-on youth hamburger at the other. The Big Mac, so the theory goes, ends up sandwiched in the middle, above the most comfortable position for a hamburger.

And making money is not easy, with prime town centre sites for restaurants changing hands at exaggerated prices and the clientele growing more slowly than the number of restaurants.

France-Quick, which is to take a majority stake in Freetime, is a joint subsidiary of the French supermarket chain Casino and the Belgian retailing group GB-Immo. It will take 51 per cent of Freetime, including the 27 restaurants which are directly owned, alongside 18 franchises.

Quick, which had already swallowed the O'Kitch chain in 1986, does not for the moment intend to merge the two brands.

At the same time, the French hotel group Accor will increase

its stake in Freetime from 25 per cent to 31 per cent, and is expected to collaborate in developing Freetime and Quick franchise restaurants.

Scopia, the foods group, will cut its stake from 50 per cent to 15 per cent but will continue to supply the meat for the restaurants, while Eurocom will cut its share from 25 per cent to 3 per cent.

The hamburger has not yet achieved universal acceptance in France, being caught between the "snack-frites" on one side and the gastronomic snob on the other. But the French at least seem to have produced a domestic operation capable of beating off the all-embracing McDonald's and Burger King.

Allflex buys Dallas group

By Del Hayward in Wellington

ALLFLEX, a New Zealand company which has grown through the development of a simple, easy-to-apply, plastic coating for animals, has bought the Dallas-based Industrial Thermoform.

The move, which will strengthen Allflex in the US, will allow the absorption of its manufacturing plant previously located in New York state.

The New Zealand group also has a trading subsidiary called Vet Brand in the US, but with the acquisition can now distribute its animal products directly.

Industrial Thermoform has been manufacturing injection moulding products since 1972.

Swiss investors claim insider trading victory

BY OUR FINANCIAL STAFF

A SWISS investors' group claimed yesterday to have won a High Court decision that prevents the country's new insider trading law from taking effect as planned this Friday.

The Swiss Investors' Protection Association said the preliminary injunction issued by Switzerland's highest court last week gives opponents of the law time to muster support at the cantonal level to force a public vote on the measure.

The group said it had argued that the law's referendum period was improperly observed. The

High Court declined to comment and Justice Ministry officials could not be reached.

The association said: "We expect to muster enough cantonal decisions to force this to be brought before the public. This will not stand a chance before the public."

Eight cantons must support a vote on the matter in order to require a public referendum, it said. The law, passed by parliament last December, was forced on Switzerland by pressure from the US and it violated the Swiss tradition of privacy in financial matters.

THE BUSINESS OF FOOTBALL. The Financial Times proposes to publish this survey on: 25th August. For a full editorial synopsis and advertisement details, please contact: Tony Blin-Stoyle on 01-248 8000 ext 4920 or write to him at: Bracken House 10 Cannon Street London EC4P 4BY. FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

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INTL. COMPANIES AND FINANCE

Andrew Whitley on implications of an Israeli group's recovery plan

Koor sets the pace for change

AN INTERNAL revolution is underway at Koor, the leading Israeli industrial conglomerate. The former emphasis on production is giving way to an unusual, for Israel, stress on marketing and managers are, for the first time, being made responsible for their decisions.

The fortunes of the recovery plan initiated by Mr Benjamin Gaon, recently drafted in as chief-executive with the task of saving the labour federation-owned company, carry pertinent lessons for the whole of Israel's shaky industrial sector, which is slowly adapting to the post-hyperinflation era.

Whether the new team at Koor meets its goal of putting the troubled group back in the black within two years is also likely to determine the long-term fate of its parent, Hevrat Ha'Ovdim, a sprawling business empire responsible for a quarter of national output.

The only genuinely profitable component of Hevrat Ha'Ovdim today is Bank Hapoalim, the largest Israeli bank. But its largest account, in turn, is with Koor. So, if Koor fails the entire structure could be endangered.

Mr Gaon, a 52-year-old marketing man who has spent almost his entire career with Hevrat Ha'Ovdim, is under no illusions about the size of the task he took on in April when he replaced Mr Yesayahu Gavish, Koor's long-standing president.

Most of the group's traditional cash cows are losing money heavily, and overmanning remains a serious problem in spite of the shedding of more than 4,000 jobs out of 35,000 over the past year. The immediate task is to cut this year's anticipated losses by \$100m, a target which appears manageable based on preliminary estimates showing that the red ink for the first six months of the year will dry up at about the \$45m mark.

Factory closures and disposals, accompanied by mass layoffs, are already well advanced. But how much further the Koor boss will be able to go in the coming months, as an unusually crucial national election approaches, will

REDUNDANCIES PUSH LOSS TO \$253m

KOOR INDUSTRIES yesterday declared a 1987 loss equivalent to \$253m, a move that doubles the previous record deficit for any Israeli company. The plunge into the red comes after a tiny profit of \$4m the previous year on a virtually unchanged turnover of \$14.42bn (\$2.78bn at the end-year exchange rate).

In a scathing attack on the management team in place to last April, Mr Benjamin Gaon, the newly appointed chief-executive, said Koor had been "an aircraft flying at night with no speedometer or fuel gauge, and in need of a good pilot."

Apart from poor management, he blamed the difficulties on bad

industrial relations, a decline in world military markets and the near freeze in the value of the shekel against the US dollar. About \$100m of last year's loss was attributed to redundancy costs resulting from factory closures and the dismissal of 4,000 employees. However, financing costs were only a third of those recorded in 1986.

Indicating the scale of the task ahead of him, Mr Gaon said that out of the group's hundreds of factories "one can count on the fingers of two hands those which are making a profit." He forecast, however, that this year's loss would be reduced to under \$100m.

be interesting to watch - providing an acid test of the Histadrut labour federation's willingness to give its own industrialists their head.

Israel is more sensitive than most Western countries to unemployment and the last thing the moguls of the Histadrut - a bastion of the Labour Party fighting to regain its traditional political supremacy - want over the coming months is television scenes of rioting redundant workers.

The current furor in Israel over the future of the Alliance tyre factory, a Koor subsidiary placed in receivership last month by Mr Gaon, could be a forerunner of things to come later this summer.

It was the first time that a Histadrut enterprise had been subjected to this indignity, and the employees' reaction has been predictably violent.

But this is a battle which the new executive team cannot afford to lose. "It's a question of management control," Mr Gaon argues. For Hevrat Ha'Ovdim - literally The Workers' Company - the statement speaks volumes about slowly changing attitudes about employment and profitability.

Insisting that for his recovery programme he has the backing of Mr Yisrael Kessar, the Histadrut's

vetteran secretary-general, Mr Gaon says the moment of truth has arrived for the 65-year-old socialist organisation. "If I can't afford it, I can't do it," has to be its new creed.

For the traditional behemoth - twice as big as its nearest other rival among Israeli companies and responsible on its own for 12 per cent of the country's industrial output - the changes at Koor over the past two months have been breathtaking.

More than half the top managers Mr Gaon inherited have already gone, and further are expected to roll. Those who have been brought in are "people who don't owe favours to anyone," he notes.

An internal reorganisation of what the new chief disparagingly describes as "a total mishmash" of 450 companies has streamlined the group into new functional divisions. More important, the process of decentralisation, changing Koor Industries Ltd into a true holding company, is underway.

A key to this transformation is the disposal of assets, reducing the holding company's interest to a minority stake where necessary. "As long as it's a good business (deal), I don't care if we have control," Mr Gaon says. But he is realistic enough to

know that he will not find his sought-after foreign buyers unless he first puts his wares back into sound shape. Hence his recent decision to take Tadiran, an important defence and consumer electronics company, back off the block until it returns to profitability.

Within the new set-up, a product re-orientation is being implemented. Food and consumer products will be heavily promoted, electronics and other high-tech goods are being maintained at roughly their present level, while the loss-making metals, machine tools and construction sectors are to be phased out. Foreign partners which can provide capital and markets are being sought.

Koor is currently interested in finding either a UK or Dutch partner for the Israeli company's established, but lacklustre, black-African markets. A meeting with Loriano executives has already been arranged for this week to discuss possible areas of co-operation with Koortrade, an international trading subsidiary anxious to develop its third-country activities.

Mr Gaon - a graduate of the Geneva-based International Management Institute who ran Koortrade's activities in Europe and Egypt before taking over Israel's leading food retail chain, another Hevrat Ha'Ovdim unit - expresses impatience with the management attitudes which used to prevail at Koor.

"It's an Israeli phenomenon to put off decisions, to decide not to decide," he comments, adding that speedy decision-making is one of the new virtues he is trying to instil.

Pulling out charts showing the rapid turnaround achieved at other classic big-money losers in the business world, the Koor boss says there is no reason why the same transformation cannot be achieved in Israel.

The difference is that in this Herculean task Mr Gaon is taking on not just a company but a national milieu which remains to be convinced that profits should come before jobs.



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Taiwan bank moves opposed

BY BOB KING IN TAIPEI

FIVE OF Taiwan's leading banks have applied for government approval to set up branches overseas, but have run into opposition from the finance ministry over proposed locations.

The banks, all government-owned institutions, hope to widen business, expand and fund move overseas. They also plan to expand their scope to include international banking.

Bankers have targeted centres such as London, New York and Los Angeles. But officials of both the finance ministry and the central bank oppose concentration in these cities. They believe the banks should avoid competing

head on with international banks and - possibly for political reasons - stress serving so-called "overseas Chinese" clients in a variety of secondary locations.

The move by the five - the Bank of Communications, Charng-sha Bank, Hua Nan Bank, First Commercial Bank, and United Overseas Chinese Bank - underscores a tussle between conservative finance officials and progressively minded bankers over the pace and scope of financial liberalisation in Taiwan.

This disagreement, in turn, mirrors a larger debate as Taiwan strives to implement across-the-board social and political reforms after decades of strin-

gent controls. Bankers argue that excessive competition need not be a concern, as the leading money centres offer adequate business.

In any event, they say, it is a matter for the banks and not the bureaucrats to decide. They add that other locations the Government is proposing, such as Houston, Texas, cannot be justified from an economic viewpoint.

Most of Taiwan's bankers also believe the time has come for the banks to be placed in private-sector hands, a view that worries political conservatives. Nevertheless, a finance ministry proposal aimed at privatisation for the banks is currently under review.

Poseidon in bid for Anglo unit

By Our Financial Staff

POSEIDON, THE Australian resources group, is making a \$366.5m (US\$54.9m) bid for Anglo American Pacific, the local gold exploration arm of the South African mining house.

The Anglo parent, which retained about 60 per cent of the company after a flotation last year, made no immediate response yesterday. However, it had planned at some stage to reduce its holding to below a majority.

Poseidon's paper offer, in the form of two of its own shares for every nine held, is conditional on a minimum 51 per cent acceptance.

Anglo American's exploration record in Australia, where it has operated for two decades, has been poor. Last year, though, it won the rights to treat the long accumulated dross of Western Australia's Golden Mile, about 50m tonnes of soil in tailings dumps.

Poseidon said the start of this project next year meant Anglo would be a significant gold producer as well as having prospective gold properties.

Shares in the target rose 3 cents to 46 cents. Those in Poseidon dipped 1 cent to A\$2.44, valuing the bid at about 54 cents a share.

Singapore bottler plans rights issue

FRASER AND NEAVE, the Singapore beverage group, is to raise \$151.2m (US\$74.3m) through a two-for-five rights issue to support future expansion, Our Financial Staff writes.

The new shares are priced at \$3, representing a deep discount to the \$32.10 market close yesterday. A rise of 20 cents reflected news of this and a 15 per cent increase in interim net profits to \$22.9m.

Sales were up 16 per cent to \$847m.

Earnings excluded extraordinary gains of \$945m from the sale of investments, up from \$84.1m.

ERN to mount all-paper offer for Crown Corp

BY OUR FINANCIAL STAFF

ELDERS Resources NZFP (ERN), the newly merged Australasian rural industries group, plans an all-paper takeover bid for Crown Corporation, a troubled New Zealand foods supplier.

It said that for every four Crown ordinary shares it would offer one ERN option convertible before April 1991 at NZ\$4.25. Differing offers are being made for other classes of Crown equity.

Crown has been attempting to recover from a disastrous involvement with Rada Corpora-

tion, a local investment company, which cost it about NZ\$100m (US\$70.5m). Rada was an associate of NZ Forest Products and is being absorbed into the enlarged group.

In February, Crown sold its half share in Weddel Crown, New Zealand's second biggest meat group, to Union International, part of Lord Vestey's UK-based empire. It retains a meat exporting business and Richter, a North American specialty foods distributor.

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Managers

Algemene Bank Nederland N.V. Banco di Roma
London Branch

Banque Internationale à Luxembourg S.A. Banque Nationale de Paris
London Branch

The Fuji Bank, Limited The Industrial Bank of Japan, Limited

The Sanwa Bank, Limited

Participants

Banca Commerciale Italiana Banca Nazionale del Lavoro
London Branch Paris Branch

Banco di Sicilia Banque Belge Limited
London Branch

Kredietbank N.V. The Long-Term Credit Bank of Japan, Limited
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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Saudis improvise on funding theme

BORROWING CAN be a tricky business, especially for those as out of practice as the Saudi Arabian Monetary Agency (Sama), the kingdom's central bank.

Finn Barre on the central bank's use of a novel debt instrument

"Well, because of Islam we know nobody pays interest around here. That is why the Government came up with the bonds and its concept of projects and cash flow."

Bankers are confused over exactly what yields might be expected

investors through what is described as cash flow from, so far, unspecified projects, meaning that the return on the bonds is to be treated not as interest but as a dividend.

Korea-Europe Fund share tranche priced

A SECOND tranche of shares in the Korea-Europe Fund, the London listed vehicle for investment in the Seoul securities market, was priced yesterday at \$27.50 to raise a net \$30m.

The outlook for the bonds is a series of gradual Sama adjustments

Because of this, the outlook for the bonds is a series of gradual Sama adjustments made as the fortnightly offerings continue.

Japan nears settlement on primary bond issue

FOREIGN COMPANIES' share of the primary market in Japan's long-term government bonds could soon be greatly increased in a move which would settle one of the biggest outstanding issues in US-Japanese financial relations.

Wang enters financial services

Dr An Wang, founder and chairman of the computer maker, said expansion of WANG had been under close study for the past two years.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday June 27. In some cases the rate is nominal. Market rates are the average of buying and selling rates shown where they are shown to be different.

Profit taking and interest rate fears hit earlier gains

ACTIVITY MUTED AFTER BRIEF WAVE OF SELLING

A BOUT OF profit taking and fears of rising interest rates yesterday combined to erode many of the gains posted last week across the board in the Eurobond market.

INTERNATIONAL BONDS

The new-issue side of the market was quiet with only a handful of deals emerging. Nomura International led a \$300m three-year deal for Toyota Motor Finance.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns for Country, Currency, and Bond Details. Includes sections for US Dollar, Swiss Franc, and other international bonds.

Table with columns for Country, Currency, and Exchange Rates. Lists various countries and their exchange rates against major currencies.

Table with columns for Country, Currency, and Exchange Rates. Continuation of the FT Guide to World Currencies table.

TRADE INDEMNITY CREDIT RISK MANAGEMENT SERVICES 01-739 9939

UK COMPANY NEWS

THF reaches £59m and plans sales

BY DAVID WALLER

Trusthouse Forte, the hotel and catering group, yesterday reported a 37 per cent increase in pre-tax profits to £59m for the six months to the end of April.

THF also announced that it expects to fetch up to £100m from the disposal of certain hotels - including the Londonderry in Park Lane - bought as part of the acquisition of Kennedy Brookes in March for £174m (before the assumption of debt).

Mr Donald Main, THF finance director, said that at least 10 companies had expressed interest in buying the 150-room Londonderry - just down the road from THF's Grosvenor House Hotel - and it now seemed appropriate to hold an auction.

Mr Main said that this should raise at least £80m, to be topped up by the sale of part of KB's portfolio of country hotels. It was not intended at present to sell the Howard Hotel in New York,

bought by KB in a package with the Londonderry for a total of £64m last October.

Any proceeds would be set against the cost of the KB acquisition and would not effect the profit and loss account.

Yesterday's figures include no contribution from KB. In line with expectations, they set the company on course for pre-tax profits of about £210m in the full year.

Earnings per share rose by 37 per cent to 5.2p in the traditionally quieter first half, whilst sales rose from £764m to £878m. The interim dividend was raised to 1.76p per share (1.53p), an increase of 15 per cent.

THF's catering businesses did particularly well: trading profits climbed by 47 per cent from £15m to £22m on turnover up by 17 per cent to £518m.

Mr Rocco Forte, chief executive, attributed what he called a dramatic increase in profits to a strong performance from the



Rocco Forte: dramatic increase

(£288m), whilst profits rose from £44m to £50m. The improvement in margins was achieved despite a 20-30 per cent decline in the number of US visitors to the UK, due to the low value of the US dollar and the repercussions of October's stock market crash.

Despite lower occupancy levels in the London luxury hotels, occupancy levels rose overall by 5 per cent - although to what level was not disclosed. Achieved room rates climbed by an average of 7 per cent.

The contribution from the Savoy was unchanged at £6m, whilst property profits were £2m (£1m). Interest absorbed 19m (£21m) and tax £17m (£13m). THF's shares closed 10p down at 254p.

Savoy "A" shares fell from 960p to 889p after Mr Forte said that any THF bid for the Savoy would be pitched at a level substantially lower than the current share price.

See Lex

Guinness to sell Cranks restaurants

By Lisa Wood

Cranks, the health foods and vegetarian restaurant chain, is being put up for sale by Guinness, the drinks group which bought it in 1985 for £1m.

The business, with net assets of £3m and an annual turnover of about £4m, has six outlets in London and one in Devon.

The chain, started in 1961, slipped into loss last year when it financed the building of a new bakery and acquired two new outlets.

Guinness, which has been selling off businesses it regards as peripheral to its core activities, said it had made a long review of Cranks and had decided it did not want to be in the restaurants business. This was despite the fact that Cranks was a niche business in a growth area of the food business.

"The Cranks brand-name is a good one," said Guinness, "but it does not fit our strategy." In addition to focusing on its core drinks activities, Guinness has retained a few businesses such as Champneys, the health farm, and Glenagles Hotel in Scotland.

Guinness said that Champneys and Glenagles were both brand-names which were known internationally whereas Cranks was more London-based.

AAF sells S African investments

By Philip Coggan

AAF Investment Corporation is to sell its South African investments and become an international investment arm for the South African industrial conglomerate, FS Group.

The deal is part of a restructuring of FS, which acquired AAF's parent company, W & A, last year. AAF's main asset was a 50.01 per cent holding in a South African investment company called Hunts, which in turn held share stakes in several quoted South African groups.

It is now proposed that AAF sells its holding in Hunts to another part of the FS Group. AAF will receive £16.2m cash which it will use to invest in non-South African assets. "We will be looking for majority shareholdings in companies, principally in the UK," said Mr Peter Greenhalgh, an AAF director, yesterday.

Warburg up 13% despite second half setback

BY DAVID LASCELLES, BANKING EDITOR

S G Warburg Group, London investment banking concern, managed to raise pre-tax profits for the year to March 30 by 13 per cent to over £111m despite last October's market crash.

However, the results showed that profits were more than halved in the second part of the year as the fall in equity prices and reduced market turnover took their toll. Earnings per share were also down.

Merchant banking and securities profits for the whole year, after transfer to inner reserves, were £78.9m, down from £81.7m. But the bulk of this - £57.2m - was earned in the first half of the year when the bull market was at its height. Second half profits were only £22.7m.

Warburg's earnings from asset management, represented by its 75 per cent interest in its fund management offshoot, Mercury Asset Management, were £39.1m, up from £22.8m. The breakdown showed £23.9m coming in the first half, and £15.2m in the second.

Altogether, Warburg's pre-tax profits, after interest on loan capital, were £111.1m compared to £98m the previous year. Profits in the first half were £76.8m, and in the second half £34.3m.

Sir David Scholey, chairman, declined to put a figure on the total impact of the crash on the

group yesterday. However, Warburg has already disclosed that it lost £5m after tax on its share of last October's BP underwriting. Analysts have estimated the total impact at £20m-£30m at the pre-tax level.

Warburg is increasing its total dividend by 15 per cent to 11.5p through a proposed final of 9p. But earnings per share were down by 10 per cent to 37.4p from 41.3p owing to last year's rights issue.

Sir David said that bearing in mind market conditions "I believe that our outturn for the year is most encouraging. It demonstrates the soundness of our strategy in building a well-balanced investment banking, securities and asset management group with a strong domestic base and continuously expanding international activities."

He noted that while equities had had a difficult time in the second half, the group's fixed income business had done well. The corporate finance department had performed well throughout the year despite a slow period in the immediate aftermath of the crash. Good results had also come from money market and foreign exchange dealing.

Sir David stressed that Warburg had treated the BP loss as a normal trading loss, and had also

charged development expenses to the profit and loss account rather than, as last year, to inner reserves.

Profit attributable to shareholders of £64.5m (£63.8m) represented a return on average capital of 13.1 per cent, which Sir David said was below the group's long term target.

He said that the current level of business in the group was "encouragingly busy", though prospects depended heavily on the outcome of the US elections. He also criticised other unnamed investment houses which, he said, were prepared to suffer heavy losses in order to gain market share. He described such tactics as "destabilising".

Mr Peter Stormonth Darling, chairman of Mercury Asset Management, said his group had managed to increase funds under management during the year from £21.4bn to £23bn, reflecting a good level of new business gained, and that had helped the company achieve its rise of 72 per cent in pre-tax profits.

Mercury's total dividend is to be 12p, the first since flotation last year.

See Lex

GC&C spells out ambitions for ID brands

BY LISA WOOD

THE IRISH subsidiaries of Grand Metropolitan and Allied Lyons which are mounting a joint bid for Irish Distillers, the sole distiller of Irish whiskey, want to build the distiller's Bushmills and Jameson products into major international spirits brands.

Gilbey and Cantrell & Cochrane, the Irish subsidiaries of GrandMet and Allied Lyons respectively, have set up GC&C Brands, a joint venture company, to mount the bid. GC&C outlined its ambitions for the brands in the offer document, published yesterday.

ID shareholders are being offered 315p per share, which is 18 times ID's historic earnings per share before exceptional items.

The document attacked ID's performance at home and overseas, claiming that the prospects for an independent ID were bleak in a market where brands were being concentrated within large international groupings.

In the home market, the document claimed that Irish whiskey sales dropped from 38 per cent of branded spirits sold in the Republic in 1983 to 33 per cent in 1987.

In overseas markets in 1987, bulk exports of unbranded whiskey accounted for more than half

of sales with none of the Irish whiskey brands ranking among the world's top 100 spirit brands, said GC&C. Their parent companies together boasted nearly 20 per cent of this market.

The document stated: "It is Cantrell & Cochrane's and Gilbey's ambition that the Bushmills and Jameson brands should join the top 100."

GC&C maintained that if the joint venture acquired ID, the two partners would divide the whiskey portfolio and market the brands in competition with each other.

GC&C described its cash offer as realistic for a business where

the financial record had been consistently poor. It said that earnings per share were less in 1987 than in 1985.

Furthermore, the document claimed that the price offered for ID could not be compared with that made for some international food and drinks companies where much higher multiples had been paid.

ID, said GC&C, was not solely a branded spirits company. A "significant percentage" of its profits came from activities such as cash and carry. Also, it did not possess internationally developed brands or control distribution in key export markets.

GC&C described its cash offer as realistic for a business where

Millicom proposes Racal should demerge Vodafone

BY PHILIP COGGAN

Millicom, the US communications group which is the largest shareholder in Racal Electronics, has taken a further step in its campaign against Racal's plans to float off Vodafone, its mobile telecommunications subsidiary.

The US group has formally requested the Racal board to put a resolution to shareholders at the forthcoming annual meeting proposing a demerger of Vodafone.

Institutional shareholders in Racal have expressed disquiet that a Vodafone float would result in a dilution of their interest in Vodafone, since any new shares might have to be issued at a discount to their real value in order to attract new investors.

Millicom's demerger proposal, if adopted, would involve existing shareholders being given shares in a new and separate company, Vodafone.

Scott's Restaurant

The consideration for the Mirabelle restaurant, which Scott's Restaurant is selling to Brent Walker, is being reduced from £20m to £20.5m as part of a deal allowing the two parties to share the costs of a fee payable for the proposed change of use from a restaurant to a casino. The £3m is currently on joint deposit with interest going to Scott's.

Ibstock Johnsen

Ibstock Johnsen, quality brick and pulp manufacturer, has acquired a further brick manufacturing business in the US.

Glen-Gery, Ibstock's US subsidiary, has bought the brick manufacturing assets and related activities of the New Jersey State Brick Corporation for \$15.2m (£8.8m). The company produces about 50m bricks a year.

Leisure resumes bid talks with Bentley's

By Nikki Tall

Negotiations have resumed between Leisure Investments, amusement centre and snooker club group, and Bentley's of Piccadilly.

Earlier this month, Leisure launched a £5.5m all-paper offer for Bentley's. However, Bentley's said that ahead of the bid there had been discussions about a possible offer from Leisure, but at much higher terms. It recommended, and continues to recommend, shareholders to take no action.

Shares in Bentley's, which was born out of a deal between Oodles and Dolmore, used to trade under rule 538, but this facility has been barred by the Stock Exchange.

Yesterday, Leisure said it had always been prepared to pay a bit more if it could establish the true value of the group. It pointed out that this was difficult to do when the accounts were so out-dated. The most recent accounts are for the year to end-December 1986.

S. G. WARBURG GROUP plc

Results for the year ended 31st March, 1988

	Years ended 31st March	
	1988	1987
	£000	£000
Profit before taxation but after transfers to banking inner reserves	111,130	98,028
Earnings attributable to Ordinary shareholders before extraordinary items	64,505	62,452
Earnings per Ordinary Share actual	37.4p	41.3p
Dividends per Ordinary Share	11.5p	10.0p
Total disclosed capital resources	705,539	506,498

Given the wide swings in market conditions during the year, the outturn is most encouraging. It demonstrates the soundness of our strategy in building a well-balanced investment banking, securities and asset management group with a strong domestic base and continuously expanding international activities.

The diversity of our operations provides long-term protection for our earnings. Thus our equity business had a very good first half and a weaker second; the trend of our fixed interest business was the reverse. Other areas - corporate finance, treasury and foreign exchange operations - were strong throughout and Mercury Asset Management had an excellent year. We shall go on selecting the range and

adjusting the balance of our activities, developing and investing in our personnel and systems in the U.K., in the rest of Europe and in New York, Tokyo and those other overseas centres which we have identified as essential to the profitable pursuit of our strategy. We are confident of our ability to meet our aim of giving shareholders a rising return on their investment.

David Scholey, Chairman

The Annual Report of S. G. Warburg Group plc will be posted to shareholders on 1st July, 1988. Copies may be obtained after that date from the Secretary, 33 King William Street, London EC4R 9AS.

S.G. Warburg & Co. Ltd. Warburg Securities
Mercury Asset Management Group plc

London □ New York □ Tokyo
Auckland □ Boston □ Geneva □ Hong Kong □ Isle of Man □ Jersey □ Melbourne □ Milan □ Paris □ San Francisco
Singapore □ Sydney □ Toronto □ Zurich



RECORD PROFITS

Year ended 31st March	1988	1987	Increase
	£'000	£'000	
Turnover	375,558	318,708	18%
Profit before tax	57,518	44,173	30%
Earnings per share	18.9p	15.8p	20%
Dividend per share	6.9p	6.0p	15%

"I am confident that the emphasis we are placing on retailing, together with the strengthening of our management team, will ensure a highly successful future for the Group."

Tom Duxbury
Chairman
27th June 1988

Copies of the 1988 Annual Report and Accounts are available from the Company Secretary, Magnet PLC, Reyd Ings Avenue, Keighley, West Yorkshire BD21 4BY.

UK COMPANY NEWS

Dowty profits 15% higher at £64m

BY VANESSA HOULDER

Dowty, diversified aerospace and electronics group, yesterday reported a 15 per cent increase in pre-tax profits to £64.1m, against £55.7m for the year to March 31. Turnover rose 9 per cent from £573.5m to £624.8m.

Mr Tony Thatcher, chief executive, said that Dowty was making real progress, following a strategic review carried out by the new management team which has been in place for 18 months. "We feel we are on a very significant growth path now," he said.

These results were better than expected, prompting a 7p boost to Dowty's share price. Dowty is acquiring an increasingly strong reputation in the City as its new management reshapes the company through acquisitions and rationalisation.

GA holders lose vote on £320m bid for NZI. Shareholders of General Accident have lost their right to vote at the company's annual general meeting on June 23.

First National Finance advances 36% to £30.5m

BY CLARE PEARSON

First National Finance Corporation achieved a 36 per cent advance in pre-tax profits to £30.5m at the interim stage. The provision for taxation in the six months to the end of April was £7,500 (£3,500). The company, which was a casualty rescued by the Bank of England's lifeline during the 1970s, started paying tax again only last year after a 15-year break.

residential homes, advanced strongly to £5.1m (£3.5m). However, Mr Richard Langdon, chairman, said profits would be more evenly spread this financial year than last because of the bad winter of 1987/7.

Not only are suppliers of consumer credit out of fashion, but FNFC suffers from a tax charge rising inoperably as its tax losses, expected to be about £25m by the end of the year, run out.

TR Energy criticised over management fee

BY NIKKI TAIT

UNHAPPY shareholders at TR Energy, the oil and gas investment company, yesterday challenged a board decision to increase the annual management charge in the wake of recent performance.

inspire confidence", he commented. Mr Hurst went on to suggest that the fee should be based on the return to shareholders or on a net asset basis, and queried the decision to raise the annual management charge from 1 per cent to 1.5 per cent on January 1.

ings, said that the increase in the management charge had been decided after careful consideration. A fee had been negotiated "to account for the current circumstances of the company", he said.

No shareholder could be happy with write-downs, he added, but he believed the company was in a better position than it had been for some time. The company plans to circulate shareholders shortly with a scheme to eliminate splits and minority shareholdings.

Turnbull Scott holds recovery with over £1m

After its near £500,000 profit in the first half, Turnbull Scott Holdings has pushed on to produce £1.18m pre-tax for the full year to March 31 1988.

Eldridge on target with £1.4m

INVERDEM RESULTS from the Dorchester-based brewer Eldridge Pope & Co showed progress and were in accordance with plan. Profits before tax were up 9 per cent from £1.23m to £1.33m.

booming wine sales enabled him to forecast profits growth next year. In the six months ended March 31 1988 turnover rose 12 per cent to £15.92m (£14.27m) and operating profit 13 per cent to £1.4m (£1.24m), with last year being adjusted to take account of the pension contributions holiday.

continuing preponderance of pub retailing profits, and the surge and market share increase in wine sales, volumes and profits from spirits and minerals were well ahead of the previous year.

Turnbull Scott holds recovery with over £1m

Engineering improved to £233,000 (£202,000), acoustic engineering incurred a loss of £1,000 (profit £51,000), security made a profit of £351,000 (£276,000), property £91,000 (£16,000) and other activities £100,000 (£18,000). Sale of the fishing fleet was completed - last time there was a loss of £39,000.

Sterling Publishing books 55% advance

Sterling Publishing lifted pre-tax profits and sales by 55 per cent in the year to March 31 1988. Profits of the DSM-quoted group rose from £1.1m to £1.72m and sales from £7.58m to £12.25m.

Midway growth takes Doctus to £624,000

Strong growth was reported at Doctus, management consultant, where pre-tax profits rose 66 per cent to £624,000 in the half year to March 31.

According to Mr Aston, the Stock Exchange had added a caveat to the effect that this would only apply if the majority of the consideration was to be satisfied by an issue of shares.

Second half downturn checks Wooltons growth

PROFITS in the second half at Wooltons Bestwear Group fell 23 per cent compared with the same period in the previous year. On turnover up 9 per cent at £21.71m (£19.97m) this USM-quoted curtain retailer and direct homeware marketing company reported pre-tax profits for the year to February 28 at £1,225m, against £1.2m for the year ended April 7 1988.

Earnings per 10p share were 3.94p (£5.89p) after a lower tax charge of £251,000 (£48,000). The directors are recommending a final dividend of 3p (2.4p) making a total for the year of 4.4p (2.5p).

Campbell & Armstrong surges 90% to near £2m

Campbell & Armstrong, specialist Manchester-based office and engineering group, yesterday reported pre-tax profits up 90 per cent to £1.9m in the year to March 27.

Clothing losses cut Celestion to £70,000

A LOSS in its clothing division caused a setback for Celestion Industries for the year ended April 7 1988. Pre-tax profits for the group fell 90 per cent to £70,000, from £789,000 last time.

continued its progress and lifted profits to £267,000 (£245,000) on turnover of £25m (£25m). After a tax credit of £80,000 (charge £208,000) earnings per share worked through at 0.6p (2.4p).

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY. A NEW COMPANY FORMED BY MEMBERS OF MANAGEMENT AND A SYNDICATE OF INVESTORS HAS ACQUIRED THE MICROSYSTEMS DIVISION OF THE PLESSEY COMPANY PLC. TOTAL FUNDS RAISED WERE IN EXCESS OF £10 MILLION.

COMPANY NEWS IN BRIEF. SWANYARD STUDIOS, the recording studio operator which joined the Third Market last December, announced pre-tax profits of £254,671 for its wholly owned subsidiary, Swanward Recording Studios in 1987.

Table with columns: High Low, Company, Price, Change, Div (p), Yield (%), P/E. Includes companies like Biffco, Biffco Group, Biffco (USM), Biffco (UK), Biffco (USM), Biffco (UK), Biffco (USM), Biffco (UK).

Lazard Brothers & Co., Limited has been appointed by British Railways Board to invite offers for the whole of the issued share capital of BREL (1988) Limited successor to the business of British Rail Engineering Limited.

Handwritten scribble at the bottom of the page.

COMMODITIES AND AGRICULTURE

Farmers union defends subsidy

BY BRIDGET BLOOM

BRITAIN'S National Farmers Union yesterday robustly defended farm subsidies as the vital guarantee of farmers' incomes and of national food supplies.

The final knot of the EC's farm price package was still not fastened yesterday evening as Community agriculture experts grappled with an apparent misunderstanding by Greece over the wording of the "final" text, writes Tim Dickson in Brussels.

It is not surprising that the UK government should have been so firm in its support for the package, which it has been advocating "open-ended support for farming."

ought to say why we should have support policies," he said. In its memorandum the union declares that it is not advocating "open-ended support for farming."

Oats prices soar as the US drought continues

By Deborah Hargreaves in Chicago

THE CHICAGO Board of Trade's grain futures contracts yesterday hit what has become a familiar pattern for Monday market openings as the soaring drought continues in the Midwest.

Tin races to 10-month high

BY KENNETH GOODING, MINING CORRESPONDENT

THE PRICE of tin, which so far has lagged behind other base metals raced ahead this year, climbed to a ten-month peak in the free market early yesterday.

of the APTC - Brazil and China - who agreed to limit exports, have also contributed to the healthier picture for tin.

is good news for tin. Some suggest that China is likely also to restrict tin exports.

Nicholas Woodsworth reports on an industry recovering from decline Ghana tries to modernise its timber trade

TO THE devout inhabitants of the densely forested areas of Ghana's Brong-Ahafo region, where each village clearing seems to have at least one Christian fundamentalist church, every dawn must seem like a biblical creation.

emerge only in 1983 with the introduction of a rigorous Economic Recovery Programme.

ect will restore ATP to the pre-eminent position it held as a United Africa Company subsidiary before nationalisation.

hafo, now exports 15,000 dining room chairs to Great Britain every month. As part of their export promotion campaign Ghana's Timber Export Development Board this summer will hold a major timber products exhibition in London in July.



It doesn't last long, however. What emerges from the forest just after dawn in Brong-Ahafo is not the first man and woman but a snarling, 300-horsepower Leyland truck hauling a 40-foot load of logs. It roars by with a grinding of gears on its 10-ton axle.

The UK has played a significant role in the industry's expansion. Forestry, one of the world's largest manufacturers of forestry equipment, has been a major supplier to Ghana's timber trade.

The Government, however, has taken steps to encourage finished product exports. Last December it reduced the foreign currency retention allowed to log and sawn timber exporters from 20 to 5 per cent.

While Adam and Eve will never take the forests again, one can only hope Ghana will take measures to robina something of its virgin paradises.

UK grain exporters hit by intervention board delays

By John Buckley

BRITAIN MAY lose £1m in grain export orders and face a pile-up of grain in intervention stores because UK exporters have to wait longer than they would like to receive EC export rebate payments, according to the UK Grain and Food Trade Association.

the intervention board and as far back as last July exporters were assured that increased staffing was reducing a huge backlog of paperwork.

By comparison, French exporters waited a maximum of 42 days last season and will start the new marketing year with a 21-day delay, giving them an effective \$3 to \$4 per tonne advantage over the British in export sales.

liamentary Select Committee of inquiry into the board's problems.

WORLD COMMODITIES PRICES

LONDON MARKETS

Prices for raw sugar on London's terminal market soared again to a five-year peak yesterday afternoon, with second month October at \$257.50 a tonne, up from \$243 on Friday.

SPOT MARKETS

Table with columns for Commodity, Price, and Change. Includes items like Oil, Wheat, and Rubber.

COCCA Dronne

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

COFFE Dronne

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

SUGAR S per tonne

Table with columns for Date, Close, Previous, High/Low. Includes data for Aug, Sep, and Oct.

WHEAT Dronne

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

LEONARDI BEXCHANGE

Table with columns for Commodity, Price, and Change. Includes items like Aluminum and Copper.

POTATOES Dronne

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

SOYABEAN MEAL Dronne

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

WHEAT Dronne

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

LEONARDI BULLION MARKET

Table with columns for Commodity, Price, and Change. Includes items like Gold and Silver.

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LEONARDI BULLION MARKET

Table with columns for Commodity, Price, and Change. Includes items like Gold and Silver.

US MARKETS

Despite lower temperatures, rainfall over the weekend was negligible in the mid-west U.S. and as a consequence, the grains and soybean complex finished sharply higher to limit-up on concern over top crop progress and heavy rain.

New York

Table with columns for Commodity, Price, and Change. Includes items like Gold and Silver.

LEONARDI BULLION MARKET

Table with columns for Commodity, Price, and Change. Includes items like Gold and Silver.

CRUDE OIL (Light) 42,000 US galls \$/barrel

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

COGOL 100 tonnes/tonnes

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

COFFEE "C" 37,500 lbs/cen/bushel

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

SUGAR WORLD "11" 112,000 lbs/cen/bushel

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

Chicago

Table with columns for Commodity, Price, and Change. Includes items like Soybeans and Corn.

SOYABEAN MEAL 100 tonne \$/ton

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

MADE 6,000 bu min/cen/50bu bushel

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

WHEAT 6,000 bu min/cen/50bu bushel

Table with columns for Date, Close, Previous, High/Low. Includes data for July, Aug, and Sep.

LEONARDI BULLION MARKET

Table with columns for Commodity, Price, and Change. Includes items like Gold and Silver.

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LEONARDI BULLION MARKET

Table with columns for Commodity, Price, and Change. Includes items like Gold and Silver.

Various small tables and text fragments at the bottom of the page, including market data and news snippets.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling weak on trade data

STERLING FELL to its lowest level since early March, following worse than expected trade figures...

On a firmer trend established earlier in Tokyo, but still finished up from Friday, its exchange rate index rose to 97.0 from 96.2 on Friday...

The Bundesbank refrained from giving any support to the D-Mark during the morning in Frankfurt, but sold \$24.5m at the fixing when the dollar rose to DM1.8235 from DM1.7970...

FINANCIAL FUTURES

Gilt prices lose ground

LONG GILT and three-month sterling deposits were both sharply weaker in yesterday's market...

Trading volume was relatively high, with over 25,000 lots changing hands...

However sentiment was helped by reports that the US Federal authorities were now unlikely to hold a 90-year bond auction in August...

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Unit, and Rate. Includes entries for Belgium, France, Germany, Italy, Netherlands, Spain, and UK.

POUND SPOT-FORWARD AGAINST THE POUND

Table showing spot and forward rates for various currencies against the pound, including US Dollar, Swiss Franc, and others.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table showing spot and forward rates for various currencies against the dollar, including British Pound, Japanese Yen, and others.

IN NEW YORK

Table with columns for Date, Last, and Previous. Lists various market indicators and their values.

CURRENCY RATES

Table with columns for Currency, Rate, and Change. Lists major currency exchange rates.

CURRENCY MOVEMENTS

Table with columns for Currency, Rate, and Change. Shows daily movements in major currencies.

OTHER CURRENCIES

Table with columns for Currency, Rate, and Change. Lists rates for various regional currencies.

EURO-CURRENCY INTEREST RATES

Table with columns for Currency, Term, and Rate. Shows interest rates for Euro-currency deposits.

EXCHANGE CROSS RATES

Table with columns for Currency, Rate, and Change. Shows cross-rates between major currencies.

LIFFE LIENS GILT FUTURES OPTIONS

Table with columns for Strike, Call, Put, and Price. Lists Liffe Gilt futures options.

LIFFE TREASURY BOND FUTURES OPTIONS

Table with columns for Strike, Call, Put, and Price. Lists Liffe Treasury Bond futures options.

LIFFE FT-SE INDEX FUTURES OPTIONS

Table with columns for Strike, Call, Put, and Price. Lists Liffe FT-SE Index futures options.

LIFFE US OPTIONS

Table with columns for Strike, Call, Put, and Price. Lists Liffe US options.

LIFFE EURO-DOLLAR OPTIONS

Table with columns for Strike, Call, Put, and Price. Lists Liffe Euro-Dollar options.

LIFFE SHORT STERLING

Table with columns for Strike, Call, Put, and Price. Lists Liffe Short Sterling options.

PHILADELPHIA SIX MONTHS

Table with columns for Date, Rate, and Change. Lists Philadelphia Six Months data.

LIFFE EURO-DOLLAR

Table with columns for Date, Rate, and Change. Lists Liffe Euro-Dollar data.

LIFFE SHORT STERLING

Table with columns for Date, Rate, and Change. Lists Liffe Short Sterling data.

EUROPEAN OPTIONS EXCHANGE

Large table listing various European options contracts, including call and put options for different currencies and indices.

TOTAL VOLUME IN CONTRACTS: 46,304

A=Ask B=Bid C=Call P=Put

BASE LENDING RATES

Table listing base lending rates for various banks and financial institutions across different regions.

MONEY MARKETS

London looks for 10% base rates

LONDON INTERBANK rates closed yesterday sharply higher on the back of the poor trade figures for May...

accounted for an additional 25bps. These were offset by a fall in the note circulation of £415m and bank balances brought forward £115m above target.

There was no assistance offered by the Bank during the morning or afternoon. Late help came to £10m.

FT LONDON INTERBANK FIXING

Table showing interbank fixing rates for various currencies and terms.

MONEY RATES

Table showing money market rates for various currencies and instruments.

LONDON MONEY RATES

Table showing London money market rates for various currencies.

OTHER CURRENCIES

Table with columns for Currency, Rate, and Change. Lists rates for various regional currencies.

EXCHANGE CROSS RATES

Table with columns for Currency, Rate, and Change. Shows cross-rates between major currencies.

LIFFE US OPTIONS

Table with columns for Strike, Call, Put, and Price. Lists Liffe US options.

LIFFE EURO-DOLLAR

Table with columns for Date, Rate, and Change. Lists Liffe Euro-Dollar data.

LIFFE SHORT STERLING

Table with columns for Date, Rate, and Change. Lists Liffe Short Sterling data.

INDEXIA RESEARCH MARKET ANALYSER A NEW DIMENSION IN TECHNICAL ANALYSIS SOFTWARE. Includes a graph and promotional text.

Britax Key Rings, Cuff Links, Paperweights, Enamel Badges. Quality PROMOTIONAL GIFTS. Includes an image of a Britax keychain.

PETLEY & CO LTD (An Associate Company of Jackson Son & Co (London) Ltd est. 1860). 2, Edinburgh Gate, Knightsbridge, London SW1X 7NA. Includes a logo and contact information.

Automated Manufacturing. The Financial Times proposes to publish this survey on: 28th JULY. For a full editorial synopsis and advertisement details, please contact: HEYRICK SIMMONDS on 01-243 8000 ext 4540. Includes a logo for Financial Times.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Allied Dunbar Unit Trusts, and others, with columns for name, manager, and performance metrics.

Table listing unit trusts including Brown Shipley & Co Ltd, EPM Unit Trusts, and others, with columns for name, manager, and performance metrics.

Table listing unit trusts including Gresham Unit Trusts, London & Manchester Unit Trusts, and others, with columns for name, manager, and performance metrics.

Table listing unit trusts including M & G Securities, Murray Johnson Unit Trusts, and others, with columns for name, manager, and performance metrics.

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/5699 Reuters Code: IGIN, IGI0

JOTTER PAD: A grid for handwritten notes with columns for date, time, and content.

FT CROSSWORD No.6,667 SET BY DANTE

Crossword puzzle grid with numbered squares for clues.

- ACROSS: 1 Fancied the cheaper sort of cigarettes (6); 4 Reg gets entangled with metal wire (6); 10 Beneficial, though self-contradictory in parts (9); 11 Young swimmer in wild reed (4,2); 12 Top primate gets the vote (4); 13 Perhaps a party ends a school occasion (7,3); 16 Bent bar held as a weapon (7); 19 Unlawful gatherings? (6,6); 21 It clears the vision, but deceives the judgment (7); 23 Revised share-out I'd sanctioned (10); 27 Got down to hearing a proposal? (8); 28 Criminal intended to limit one's credit (9); 29 A short verse on the Shannon river (8); 30 Change from evil past or heartless present (6)

Table listing unit trusts including City Financial Services, Chemical Medical Unit Trusts, and others, with columns for name, manager, and performance metrics.

Table listing unit trusts including Hill Samuel Unit Trusts, Highlife Unit Trusts, and others, with columns for name, manager, and performance metrics.

Table listing unit trusts including Merit Fund Managers, Metropolitan Unit Trusts, and others, with columns for name, manager, and performance metrics.

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FT UNIT TRUST INFORMATION SERVICE

Prudential Mutual Insurance Co Ltd 15 Colindale Ave, Waltham St, London W3 7LH 01-278 8885	Prudential Northern Life Ltd 20 Old Broad St, London WC1R 3LN 01-499 3134	Royal Heritage Life Assurance Ltd 15 Old Broad St, London WC1R 3LN 01-499 3134	Scottish Life Assurance Co Ltd - Cont'd 15 Old Broad St, London WC1R 3LN 01-499 3134
Prudential Life Assurance Co Ltd 20 Old Broad St, London WC1R 3LN 01-499 3134	Prudential Pension Limited 20 Old Broad St, London WC1R 3LN 01-499 3134	Royal Life Assurance Ltd 15 Old Broad St, London WC1R 3LN 01-499 3134	Scottish Life Assurance Co Ltd - Cont'd 15 Old Broad St, London WC1R 3LN 01-499 3134
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MANAGEMENT SERVICES

David M. Aaron Personal Fin. Planners Ltd
15 Old Broad St, London WC1R 3LN
01-499 3134

J. D. Ward Financial Services Ltd
15 Old Broad St, London WC1R 3LN
01-499 3134

Ward Financial Services Ltd
15 Old Broad St, London WC1R 3LN
01-499 3134

OFFSHORE AND OVERSEAS

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts such as British Life International Ltd, Prudential Capital Management Ltd, and others, with columns for fund name, value, and performance.

Table of London Share Service, including sections for British Funds, Foreign Bonds & Rails, and Americans, listing various investment funds and their details.

Table of Money Market Trust Funds, listing various trust funds and their performance metrics.

Table of Money Market Bank Accounts, listing various bank accounts and their details.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American stocks with columns for company name, price, and other financial metrics.

CANADIANS

Table listing Canadian stocks with columns for company name, price, and other financial metrics.

BANKS, HP & LEASING

Table listing bank, home products, and leasing stocks with columns for company name, price, and other financial metrics.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks with columns for company name, price, and other financial metrics.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks with columns for company name, price, and other financial metrics.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks with columns for company name, price, and other financial metrics.

DRAPERY AND STORES

Table listing drapery and store stocks with columns for company name, price, and other financial metrics.

DRAPERY AND STORES - Contd

Continuation of drapery and store stocks table.

ELECTRICALS

Table listing electrical stocks with columns for company name, price, and other financial metrics.

ENGINEERING

Table listing engineering stocks with columns for company name, price, and other financial metrics.

ENGINEERING - Contd

Continuation of engineering stocks table.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other stocks with columns for company name, price, and other financial metrics.

HOTELS AND CATERERS

Table listing hotel and caterer stocks with columns for company name, price, and other financial metrics.

INDUSTRIALS (Miscel.)

Table listing miscellaneous industrial stocks with columns for company name, price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Continuation of miscellaneous industrial stocks table.

INSURANCES

Table listing insurance stocks with columns for company name, price, and other financial metrics.

LEISURE

Table listing leisure stocks with columns for company name, price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Continuation of miscellaneous industrial stocks table.

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LONDON SHARE SERVICE

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LEISURE - Contd

Table listing leisure companies such as British Skyways, British Airways, and others with their share prices and market data.

PAPER, PRINTING, ADVERTISING - Contd

Table listing companies in the paper, printing, and advertising sectors like News International and others.

TEXTILES - Contd

Table listing textile companies such as J. H. Raynes and others.

TRUSTS, FINANCE, LAND - Contd

Table listing trusts, finance, and land companies like British Land and others.

OIL AND GAS - Contd

Table listing oil and gas companies such as British Petroleum and others.

MINES - Contd

Table listing mining companies like Anglo American and others.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade companies.

Commercial Vehicles

Table listing commercial vehicle companies.

Components

Table listing component companies.

Garages and Distributors

Table listing garage and distributor companies.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies.

PROPERTY

Table listing property companies like British Land.

SHOES AND LEATHER

Table listing shoes and leather companies.

SOUTH AFRICANS

Table listing South African companies.

TEXTILES

Table listing textile companies.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies.

OIL AND GAS

Table listing oil and gas companies.

Finance, Land, etc

Table listing finance, land, and other companies.

OIL AND GAS

Table listing oil and gas companies.

OVERSEAS TRADERS

Table listing overseas trader companies.

PLANTATIONS

Table listing plantation companies.

MINES

Table listing mining companies.

Central African

Table listing Central African companies.

FINANCE

Table listing finance companies.

Australians

Table listing Australian companies.

THIRD MARKET

Table listing third market companies.

NOTES

Notes section providing detailed information and commentary on the market.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks.

TRADITIONAL OPTIONS

Table listing traditional options.

Property

Table listing property companies.

Oils

Table listing oil companies.

Mines

Table listing mining companies.

Financial market data for Australia, France, Germany, Netherlands, and Sweden. Includes columns for stock prices, changes, and company names.

Financial market data for Canada, including Toronto and Montreal stock prices, and a list of over-the-counter securities.

Financial market data for Japan, listing various Japanese stocks and their performance.

Over-the-counter market data, including a list of securities and their current prices.

Index section showing various market indices such as Dow Jones, Nikkei, and others, along with their values and changes.

Chief London price changes yesterday, listing price movements for various commodities and currencies.

New York active stocks section, listing individual stock prices and market activity.

Advertisement for Financial Times magazine, featuring the headline 'Have your F.T. hand delivered every morning in Switzerland' and 'Have your F.T. hand delivered in France'. It includes details about subscription offers and contact information.

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NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for High, Low, and Change.

Table of NYSE Composite Prices listing various stocks with columns for High, Low, and Change.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for High, Low, and Change.

Table of AMEX Composite Prices listing various stocks with columns for High, Low, and Change.

OVER-THE-COUNTER

Table of Over-the-Counter prices listing various stocks with columns for High, Low, and Change.

Advertisement for Financial Times magazine with text: 'Have your F.T. hand delivered in Germany', '12 ISSUES FREE', and contact information for Karl Capp.

AMERICA

Dow slips on profit-taking as dollar reverses course

Wall Street

CONCERNS about rising world interest rates and a decline in the dollar after reports of US Federal Reserve intervention left equities and bonds vulnerable to profit-taking yesterday, writes Janet Bush in New York.

At 2pm, the Dow Jones Industrial Average stood 14.4 lower at 2,132.56. Volume was heavy, boosted partly by stock arbitrage shortly after the market opened but mainly by active trading in three stocks about to go ex-dividend.

US bond prices were quoted as much as 1/2 point lower at mid-session with the Treasury's benchmark long bond down 1/2 point to yield 8.988 per cent.

The focus of attention in both markets remains interest rates. The US Federal Reserve's policy making Open Market Committee meets amid expectations that monetary policy will be kept on hold but economists believe the Fed may authorise further tightening to be put in place if there are clear signs of inflationary pressures building up.

The target for the Fed funds rate may already have shifted from the 7 1/2 per cent to 7 per cent range which seemed to be in place recently. Fed Funds traded above 7 1/2 per cent for most of last week and even erred towards 7 3/4 per cent towards the end of the week.

Given evidence that the pace of growth in the economy has slowed down, the Fed's comfort level on the inflation front has probably risen.

Other positive background factors are the last two sets of US

trade figures, which seemed to indicate a genuine underlying improvement, and a robust performance by the dollar.

The bond rally last week came mostly on overseas demand, rather than domestic, and foreign buying was also reported in the equity market, suggesting that the stronger dollar was actively encouraging flows into US markets.

Yesterday, the dollar declined from earlier highs of Y131.70 and DM1.8900 over the US Federal Reserve was reported to have intervened, selling dollars in New York. This was one factor undermining both equities and bonds.

By mid-session, 190m shares were traded on the New York Stock Exchange. The bulk of this was accounted for by extremely heavy trading in Southern California Edison which carries a 7.2 per cent dividend yield and goes ex-dividend today. Trading was also heavy in two other stocks due to go ex-dividend today - Northern States Power and Transamerica.

Equity traders said activity was otherwise almost non-existent.

Among other featured stocks yesterday were Fort Howard, the manufacturer of sanitary paper products, which had jumped 3 1/2 to 53 1/2 on mid-session news that it had agreed to be taken over for \$83 a share in a leveraged buy-out by members of its senior management and an affiliate of Morgan Stanley.

Corning Glass Works rose 3/4 to \$57 after the company announced second quarter net income from operations of \$1.80 a share compared with \$1.13 a year earlier. The latest results include

a gain of 44 cents a share from the sale of stock.

Commercial Metals slumped 2 1/2 to \$27 1/2. The company said its Karcher Iron & Metals subsidiary was being investigated by Federal authorities for alleged violations of environmental laws at one of its plants.

System Integrators, the manufacturer of text editing equipment, rose 1 1/4 to \$7 1/4 after the company's chairman, who already owns 43 per cent of the common stock, said he was offering \$7.25 a share for the rest.

Pacific Gas & Electric dropped 3/4 to \$15 1/4. The company said its 1988 earnings will virtually be wiped out because of a \$500m charge the company will take in a write-off related to its Diablo Canyon nuclear power plant. It cut its quarterly dividend to 36 cents a share from 48 cents.

Canada

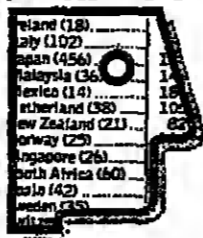
INVESTORS sold golds, energy stocks, industrials and base metals as the US dollar declined, leaving Toronto stocks lower at mid-session.

The composite index was 21.60 lower at 3,428.40.

Dome Petroleum lost 2 cents to C\$1.37 as former Dome chairman Jack Gallagher dropped his legal challenge to Amoco's proposed purchase of Dome. BCE, which saw its Bell Canada division hit by a strike, declined C\$4 to C\$27 1/2.

Falconbridge was down C\$4 to C\$26 1/4. This week, the Ontario Securities Commission holds a hearing on its bid for a controlling stake held by Placer Dome. Noranda, which was down C\$4

MARKET PROFILE



Switzerland

THE SWISS equity market comprises three stock exchanges, Zurich, Geneva and Basle, which are now linked by a computerised closed-circuit quotations display system, with plans to create a fully electronic tripartite trading exchange.

It claims to be the fourth largest in Europe in terms of market capitalisation after the UK, Germany and France, and the third or fourth in trading volume. This latter affirmation is dubious as Swiss statistics, based on cantonal trading in equities, bonds and over-the-counter business.

Market capitalisation currently stands around SF180bn (\$120bn), with 526 Swiss and foreign stocks listed in Zurich, which has by far the largest turnover.

The market is dominated by a

Share registration rules under fire

few heavyweights, with the shares of eight companies - led by Nestlé and Union Bank of Switzerland - accounting for more than half the total.

An important feature of the market, highlighted in recent arguments over the bids for Rowntree of the UK by two Swiss groups, Nestlé and Jacobs Suchard, is the virtual ban on the purchase by foreigners of registered shares in Swiss companies.

To ensure against takeovers, most Swiss corporate statutes allow their boards to refuse to register shares held by foreigners or other unwanted outsiders. The result is significant differences between registered and bearer shares in nominal value, tradability and, often, voting rights. A third share category, participation certificates, which were issued en masse in the two years before the October 1987 crash, usually carry no voting rights.

Swiss politicians, pension fund managers and even stock exchange authorities, foreseeing demands for reciprocity in financial practices from the European Community when its single mar-

ket comes into being, have begun to call for change.

The Swiss maintain the open outcry or auction system even when they build new exchanges, as Geneva and Basle have just done.

The tripartite bourse association, however, has ambitious modernisation plans. The three exchanges have a closed-circuit link displaying quotations at dealers' desks and a trade-matching system already in place. A planned computer-assisted trading system for bonds, which are traded on all three exchanges, has just been abandoned. Instead the three exchanges are aiming for a fully electronic securities market by the early 1990s. This ambition has been reinforced by the successful launch in May of Sofrex, the wholly electronic Swiss options and financial futures exchange.

The banks act as floor brokers. The Swiss settlement system is fast, and big investors took advantage of this feature to real cash in a hurry during the October crash. Cash deals are set there can be lively telephone and telex trading in the afternoon.

STOCK MARKET FACT CHART ZURICH

Table with market statistics for Zurich: Market capitalisation: SF180.5bn (\$1 = SF1.51, £1 = SF2.60), Number of shares listed: 307 Swiss, 225 foreign, Top 10 stocks, percentage of market: 59.5%, Trading hours: official - 10.30am - 1.15pm; after hours - Individual stocks if requested, Average daily turnover, 1988: SF2.2bn (covers all securities), Main indices: Swiss Index (Credit Suisse): 470.7; 1988 high: 472.2 (23/6); 1988 low: 406.8 (4/1); Settlement: cash - three days after transaction.

transaction date and physical delivery is effected through the Swiss Interbank Clearing System, SEGA.

This year the three exchanges have started to co-ordinate trading hours. Business starts over the counter at 9.30 am, with official trading coming in at 10.30 am. It continues until all listed stocks have been called, usually between 1 pm and 1.30 pm, but can be prolonged if the volume is heavy. There is no regular after hours trading on the floor, but there can be lively telephone and telex trading in the afternoon.

The rate of withholding tax on dividends is 35 per cent, recoverable by investors whose countries have double taxation agreements with Switzerland.

Investors buying or selling shares or bonds pay a federal stamp duty of 1.5 per cent of the market value of the transaction for foreign securities and 0.75 per cent for Swiss securities.

This is the first in a series of market profiles that will run during the summer. Amsterdam will be featured tomorrow.

William Dullforce

ASIA

Inflation fears push Nikkei lower

Tokyo

THE DOLLAR'S rise above Y131 re-ignited inflation fears in Tokyo yesterday and dampened buying interest, sending the Nikkei average sliding further down, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei ended 121.20 lower than Saturday's close at 27,435.01 after moving between a high for the day of 27,598.14 and a low of 27,355.62. The average has declined by 807 points, or 3.2 per cent, since the present downturn began seven trading days ago.

Volume yesterday shrank from Friday's 1,576m to 941m shares. Declines outnumbered advances by 543 to 305, with 189 issues unchanged.

It was the final day of trading for June settlement and this left investors inactive. Another unfavourable factor was the surge in the dollar above the Y131 level on the Tokyo foreign exchange market for the first time in about four and a half months.

The US currency's strength added to concern over inflation and the prospect of higher interest rates.

The stock market was also hit

by sharply lower bond prices, triggered by speculation that the Bank of Japan may soon guide short-term interest rates higher.

Trading was lacklustre in the morning, but turned more active in the afternoon on sharp gains in two large steel issues - Kobe Steel and Kawasaki Steel - due to buying by investment trusts.

Buying interest later spread to other steels and to shipbuilders.

Some non-ferrous metal stocks also attracted popularity on higher prices for the commodity; Nippon Mining gained Y15 to Y70.

High-technology issues stayed sluggish in small-lot selling.

Bonds tumbled on the likelihood of higher interest rates, with the yield on the bellwether 5.0 per cent government bond due in December 1997 surging above 5 per cent.

Dealers stepped up selling of futures and cash bonds for hedging purposes amid the growing likelihood that the Bank of Japan will tolerate higher commercial bill discount rates.

The yield on the benchmark issue climbed from last Saturday's 4.90 per cent finish to 5.00 per cent briefly in block trading

on the Tokyo Stock Exchange, closing at 4.990 per cent. It later rose further to 5.030 per cent in inter-dealer trading.

Osaka Securities Exchange stock prices continued falling in inactive trading, with the OSX stock average ending 91.40 points lower at 27,782.58, on a volume of 87.12m shares.

Singapore

LIGHT profit-taking and an absence of institutional buying led shares lower, with the Straits Times industrial index easing 4.74 to 1,077.55.

Turnover was smaller than on Friday, at 47.5m shares against 58.6m.

Activity focused on Malaysian speculative stocks and low-priced issues. Promet saw the most trading, rising 1 cent to 45 1/2 cents, with 2.7m shares changing hands.

Hong Kong

THE rise in domestic interest rates on Saturday, to their highest this year, hit share prices, especially in the property sector.

Sentiment was affected also by the fall in Tokyo and the Hang Seng index lost 17.9 to 2,699.66.

In properties, Sun Hung Kai Properties dropped 50 cents to HK\$11.40. New World 90 cents to HK\$11.50 and Cheung Kong 10 cents to HK\$7.85. Hongkong Land eased 5 cents to HK\$7.70.

Attention switched to utilities, with China Light finding 10 cents to HK\$18.10.

Australia

LATE buying pulled prices up from early lows and equities closed marginally weaker, with the All Ordinaries index easing 7.2 to 1,677.2.

Mining stocks were the hardest hit in response to the drop in bullion prices. In gold, Emperor lost 14 cents to A\$3.06, Remson 10 cents to A\$9.70 and BHP Gold 2 cents to 87 cents.

News of a scrip takeover bid by Poseidon, down 1 cent to A\$2.44, led to gains for Anglo American.

High-technology company Sarich Technology, Trans rose 20 cents to A\$4.55 before being suspended pending confirmation of an order by Ford of the US.

EUROPE

Trading hit by interest rate worries

WORRIES over higher interest rates, the dollar and company results hit turnover and share prices in most European bourses yesterday, writes our Markets Staff.

FRANKFURT drifted quietly lower after Friday's sharp gains as concern set in about the dollar's continued rise and the possibility that the Bundesbank will increase the discount rate at its Thursday meeting.

The frantic short-covering that helped send Siemens surging on Friday gave way yesterday to a much-needed breather.

The FAZ index shed 0.33 to 475.39 in fairly low volume, with foreign investors mainly out of sight. UK institutions are said to be awaiting consolidation to slightly lower levels before they move back into a market now seen as fundamentally sounder than at the start of the year.

Siemens gave up DM7.40 of its DM17.50 jump on Friday to close yesterday at DM405.10, while Deutsche Bank lost DM6 to DM433.50, taking other banks lower. Carlsberg was the only Danish share to rise, with the Copenhagen held steady at DM519 after confirming it was stopping production of the 924, its smallest and cheapest model.

Utility RWE edged up DMI to DM219 after receiving the go-ahead from the federal cartel office to take over the West German subsidiary of Texaco of the US.

Bonds fell to eight-month lows amid selling on the strength of the dollar, but trading was thin. The yield on the 8 1/2 per cent 1988 federal bond rose to 6.73 per cent from 6.68 per cent.

PARIS had a quiet day and closed little changed, with only a

few select stocks seeing good demand.

Volume was low at an estimated FF700m-FF800m, in spite of the return to normal trading after last week's strikes by bourse employees. One analyst referred to the session as being "pretty indifferent".

Concern over leisure group Club Méditerranée, which forecast a sharp fall in interim profits, pushed the stock down FF16.50, or 3.3 per cent, to FF478.50. Sugar producer Béghin-Say, which predicted higher annual group profits, eased FF1 to FF748.00. And non-ferrous metals group Penarroya, which said it expected to stay in profit this year if metal prices and exchange rates remained at their present levels, fell FF3.40 to FF68.10.

Cerus, the French arm of Italian financier Mr Carlo De Benedetti, lost FF25.30 to FF491.10 after news late last week of a good pact with Suez over Société Générale de Belgique. Suez eased FF5.50 to FF208.

The CAC General index was unavailable because of last week's strike, and the EFX 50 eased 2.34 to 353.32.

MILAN ended little changed as the market consolidated the gains it has seen since the

monthly account began on June 16. The MIB index was steady at 1,067 after a strong start was eroded by profit-taking.

General closed L250 higher at L87,650 but eased back to L87,400 in after hours trade before its annual general meeting today. Flat ended L91 to L9,260.

MADRID edged upward as foreign investors sought Telefonica stock to gain from the strength of the dollar against the peseta by buying in Madrid and selling on Wall Street. The general index gained 0.71 to 297.83.

Telefonica closed up 2.50 percentage points at 198.75 per cent of par. In banks, Banesto rose to 1.405 of par after news that possible obstacles to its merger with Banco Central had been resolved. Banco Central was unchanged at 1.210.

AMSTERDAM ended lower in moderate trade as fears over the possibility of higher interest rates overshadowed the good news for the market of a firmer dollar.

The CBS all share index fell 1 to 91.4 as the profit-takers appeared.

International favourites which rose last week on the dollar's strength saw selling, with Philips easing 80 cents to Fl 31.90 and Royal Dutch Fl 2 to Fl 228.80.

ZURICH saw listless trading amid investor concern over Wall Street's earlier tone on Friday. The Swiss Composite Index lost 1.7 points to 470.1.

Holding companies were mixed, with Adia bearer gaining SF75 to SF8,500 after an announcement that its US division planned a 1.1m share issue.

Among machineries, Asea Brown Boveri ended slightly up on the day after early losses; it said it had won a Saudi order for four gas turbine units.

BRUSSELS eased on continued profit-taking, with the forward market index falling 75.7 to 4,989.4.

Recent favourite Petrofina lost BF700 to BF13,300, with 20,000 shares changing hands after recent rumours of stakeholding. Chemicals were lower as investors sold for profit, and Solvay lost BF150 to BF13,025.

Tractebel saw strong demand, however, based on its fundamentals, rising BF50 to BF7,200.

STOCKHOLM followed the main global stock markets down to 402 trading with the Allshare index falling 8.6 to 856.5.

Trading was suspended in cement and building materials company Euro and in industrial group Componenta, at their request, pending an announcement tomorrow.

Restricted A shares in carmaker Saab-Scania lost SKR3 to SKR194 after last week's news of an almost 40 per cent drop in four-month profits.

HELSINKI closed slightly higher, reversing falls in the previous four trading days. The Untas all-share index gained 0.1 points to 721.2. Turnover was a low FM61m.

FT-ACTUARIES INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wond Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns: NATIONAL AND REGIONAL MARKETS, MONDAY JUNE 27 1988, FRIDAY JUNE 24 1988, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. SA, World Ex. Japan, The World Index.

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115,027 (US \$ Index), 90,793 (Pound Sterling) and 94,94 (Local). Copyright: The Financial Times, Goldman, Sachs & Co., Wond Mackenzie & Co. Ltd 1987. CONTRIBUTOR GUIDELINES: At the start of each review of the FT-Actuaries World Index, it is desired to make the following additions to contributors with effect from July 1, 1988: Grant Resources (Australia), Federal Pioneer, Four Seasons, St. Lawrence Centre and Trincan (all Canada); Sampo A (Finland); Compuser Middles, Ingersoll, Hutchinson (France); J. and F. (Germany); Terra Hostech (Spain); Adolphi Coors, Bander Inc., Bear Stearns, First Fidelity Bancorp, Food Udon, Leggett Platt, Nitro Safety Appl., Russell Corp. and Senua (all USA). It was also decided to make the following classification change: Navigation Marine (France) to Div. Financial Hls.

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